

NEWSPAPER  
OF THE YEAR

# FINANCIAL TIMES

Wednesday August 12 1992

D8523A

## US group buys stake in Polish paper company

International Paper, US forest products group, announced its first venture in eastern Europe with the acquisition of an 80 per cent stake in Poland's second-biggest paper manufacturer.

International Paper will pay \$120m for its stake in Kwidzyn Pulp and Paper Company and will invest a further \$175m over the next four years as part of a programme to modernise and expand the company and improve product quality and environmental controls. Page 14

**Share promises** Angry investors were promised by officials in the southern Chinese city of Shenzhen that they would get another chance to enter a lottery for new share issues after rioting broke out on Monday night over alleged corruption in allocating application forms. Page 14; Impasse or impetus on the road to reform. Page 13; Private investors shun lure of shares. Page 14

**Boipatong tapes erased** Thirteen hours of tape recording of police radio calls during the afternoon and night of the June 17 Boipatong massacre were accidentally erased, a senior police officer told a judicial commission. Page 3

**Poly Peck hopes** A mainly Mexican investor group has agreed to pay \$499m for PPI Del Monte Fresh Produce, the fresh fruit side of Poly Peck International, the fruit and electronics conglomerate which collapsed in 1990. The deal represents the last hope of securing a large amount of cash to pay the group's 22,000 creditors. Page 15

**Dame Kiri boosts record company profits**

PolyGram, one of the world's top three music companies, announced a 16.3 per cent increase in interim profits, helped by an improvement in North America and strong sales from recording artists such as Dame Kiri te Kanawa (left) and Elton John. Alain Levy, chief executive, said the results were pleasing, especially as European markets were affected by recession. Page 15

**Anti-Iraq charges** The United Nations Security Council scheduled a special session last night to hear charges of massive violations of human rights by Iraqi forces against the country's Shia population in the southern marshlands. Page 3; Kuwait deterrent force likely. Page 3

**UK trade alert** The Confederation of British Industry warned of damage to UK trade links with the US if Washington adopted laws aiming to raise more taxes from foreign companies operating in the US. Page 4

**US profits** In the US retail sector J.C. Penney, the large department store group, and The Limited, specialty retailer, both reported second-quarter after-tax profits of about \$80m. However Penney said sales of autumn goods were "particularly encouraging", while The Limited called its results "disappointing". Page 17

**Degussa** German metals, chemicals and pharmaceuticals company, reported pre-tax profits up 15 per cent to DM164m (\$12m) in the nine months to June and said it expected the benefits of a restructuring and cost-cutting plan to show through in the final quarter. Page 16

**China crashes** At least 16 people were killed when a helicopter carrying Japanese tourists in China crashed on the outskirts of Beijing.

**Fokker**, Dutch aircraft maker in which Deutsche Aerospace of Germany is to take a 51 per cent stake later this year, blamed higher interest charges for a 37.5 per cent decline in first-half profits and for an expected fall of more than 50 per cent in full-year results. Page 15

**Speaker accused** A lawsuit has been filed against Henri Emmanuelli, speaker of the French National Assembly, for alleged misuse of public funds in his capacity as a local politician, judicial sources said.

**Space launch** China will try again on Friday to launch an Australian satellite, five months after a fire halted the last attempt and threatened to undermine its efforts to offer such commercial services. Page 4

**Contract awarded** A Mexican consortium headed by Grupo ICA has won a contract to build a 340km toll road from Mexico City to Guadalajara, at a cost of \$1.2bn in what is the biggest such contract ever awarded in the country. Page 4

**STOCK MARKET INDICES**

	STERLING
FTSE 100	2,308.5 (-16.1)
Yield	5.18
FTSE Euromarkt 100	1,044.92 (-4.76)
FTA All-Shares	1,059.67 (-0.74)
Nikkei	14,822.58 (-243.78)
New York Stock Exchange	3,325.97 (-11.61)
Dow Jones Ind Ave	3,325.97 (-11.61)
S&P Composite	417.80 (-1.54)
Y Index	92.1 (92.1)

**US LUNCHTIME RATES**

	DOLLAR
Federal Funds	3.1%
2 mo Treasury Yld	-1.18%
Long Bond	107.11
Yield	7.25%

**LONDON MONEY**

	London
3-m Interbank	10 1/4% (10 1/4%)
Life long gilt future	(Sep 97) (Sep 97)

**NORTH SEA OIL (Argus)**

	London
Brent 15-day (Sep)	\$19.6 (19.675)

**Gold**

	London
New York Comex (Aug)	\$347.3 (350.4)
London	\$348.65 (350.5)

## Bush backs \$10bn loan guarantees for Israel

By Roger Matthews, Middle East Editor, in Washington

THE transformation in relations between the US and Israeli governments was officially sealed yesterday with President George Bush "enthusiastically" recommending that Congress grant \$10bn in loan guarantees to

Israel to finance housing for immigrants from the former Soviet Union.

The administration had refused an earlier request from the government of Mr Yitzhak Shamir, defeated in the June general election, until Israel stopped building new settlements in the occupied Arab territories.

After the press conference outside Mr Bush's holiday home at Kennebunkport in Maine, the two leaders flew together to Washington where Mr Bush was due to seek congressional approval for the loan guarantees, needed by

Israel to finance housing for immigrants from the former Soviet Union.

The administration had refused an earlier request from the government of Mr Yitzhak Shamir, defeated in the June general election, until Israel stopped building new settlements in the occupied Arab territories.

Mr Bush praised Mr Shamir's approach to the issue and said it had taken a lot of courage to impose a ban on new Jewish housing in the territories.

The president declined to give

details of the loan guarantees agreement but said discussions had gone beyond the broad outlines. He was convinced that the agreement was not just in the interest of Israel but also of the US people.

Mr Bush said he had also been persuaded by Mr Shamir of the new Israeli government's determination to make Middle East peace negotiations succeed. "I call upon the Arab parties to respond in kind," Mr Bush said. "The time has come to make peace, not simply to talk of it."

Peace negotiations between Israel, the Palestinians, Jordan, Syria and Lebanon are scheduled to resume in Washington on August 24 when Israel is expected to make a series of proposals for granting the Arabs in the West Bank and Gaza a degree of autonomy.

Criticised for his cautious approach to the crisis in Bosnia-Herzegovina and challenged by President Saddam Hussein's partial rejection of UN ceasefire resolutions, Mr Bush clearly relished in yesterday's opportunity to demonstrate a foreign policy success.

Mr Bush praised Mr Shamir's leadership during the Gulf war and expressed personal gratitude to Mr Bush for helping Jews emigrate from Ethiopia and the Soviet Union. "This role will not be forgotten," he declared.

But he also reminded Mr Bush of Israel's concern over the human tragedy in Bosnia. "The killing must stop," he said.

Bush denies allegations. Page 4 Editorial comment, Page 12

## Central banks step in to prop up dollar

By Peter Norman and James Blits in London

CONCERTED intervention by the world's leading central banks yesterday halted the dollar's decline but failed to give the US currency much of a lift.

As many as 15 central banks bought dollars for D-Marks in what appeared to be a determined effort to establish a floor for the US currency.

Mr Johann Wilhelm Gaddum, a member of the Bundesbank's policymaking central council, said the buying was initiated by the US Federal Reserve. The intervention began as the dollar was heading down towards DM1.461 in quiet lunchtime trading in Europe and continued during more than three hours of afternoon trading.

Analysts thought the central banks, which included the Bundesbank, the Bank of England and the central banks of France, Switzerland, Italy, Canada and Spain, bought more than \$500m.

The intervention, however, was less effective than the most recent bout of concerted official support on July 20 when a similar number of central banks bought about \$400m at about DM1.447.

Yesterday's action pushed the dollar up quickly by about 1% pence to leave it hovering around DM1.47 in late European trading. By contrast, July's intervention boosted it by 5 pence to DM1.497.

A senior Treasury Department official said yesterday's action was a sign that the US and other members of the Group of Seven leading industrial countries did not wish to depreciate the dollar. However, statements by other policy makers gave less support to the US currency.

The dollar softened after Mr Gaddum said there was no firm dollar exchange rate that the Bundesbank would commit itself to defend through intervention.

Mr Nicholas Brady, the US treasury secretary, was quoted by news agencies as telling a political gathering in Scottsdale, Arizona, that the US did not have a policy to cheapen the dollar.

But any support provided by this remark was offset by Mr Brady's saying later that there was "no reason why (US) interest rates shouldn't be lower".

Analysts speculated that the Fed intervened to prop up the dollar for fear that it could start a free fall if it dropped through its previous record low of DM1.443, established in February 1991.

Although there are few signs of inflationary pressure in the US at present, such a decline could pose risks for the future.

Of more pressing concern could be the fragile state of world



An ethnic Serb soldier takes cover during fighting with Croat-Moslem forces near Konjic, eastern Herzegovina

## De Beers predicts 'significant' cut in final dividend

By Philip Gawthorpe in Johannesburg

DE BEERS, the South African-controlled diamond group, yesterday predicted a "significant reduction" in its final dividend - only the second dividend cut in its recent history.

De Beers also said it would take the unusual step of introducing from September quotas on diamond producers. The two moves together suggest that the world diamond market is in a weaker state than many observers had believed.

De Beers' share price fell sharply in Johannesburg on the news, finishing the day 6 per cent lower at R65.80 (RT3). The share has fallen by 24 per cent in the past two months.

Under the new quotas, contractual obligations of the Central Selling Organisation (CSO) - the De Beers organisation which markets about 80 per cent of the world's rough diamond production - to take delivery of diamonds will be reduced by 25 per cent.

De Beers has followed a policy of not cutting its dividend.

The company said it had reas-

sessed the outlook for the diamond market because of lower CSO sales. This resulted partly from weaker than expected economic performances in its three main markets - the US, Japan and Europe - leading to lower retail jewellery sales and hence lower rough diamond sales.

The market weakness was exacerbated by a "dramatic increase" in the supply of illicit diamonds from Angola, some of which were sold on the market outside of the CSO.

The group's interim figures released yesterday for the six months to June were weak but in line with market expectations.

Combined attributable earnings of De Beers and Centenary, its offshore arm, fell by 26 per cent to \$330m from \$464m in 1991.

The surprise came with the revised forecast for the second half. Although the board had initially predicted that its second half would be better than in 1991, it said yesterday that that the second half might be worse than the first half.

Lex, Page 14  
De Beers loses sparkle, Page 17  
Markets, Back Page Section II

By Judy Dempsey in London and Laura Silber in Banja Luke, north-west Bosnia

SERBIA yesterday bowed to international pressure by opening up some detention camps in Bosnia-Herzegovina and by allowing greater access to some towns and cities in the former Yugoslav republic for humanitarian relief supplies.

But there were reports that "ethnic cleansing" operations were still in progress in some areas.

Ms Sylvana Foa, a spokeswoman for the United Nations High Commission for Refugees (UNHCR), said aid convoys for Bosnia were getting through to their destinations faster and easier. "Once these people have realised how outraged the world community would be by the sight of people starving to death, that had a major impact, probably more than even the threat of the use of force," she added.

However, the Serb move to lessen the grip on some areas is also aimed at pre-empting any international military intervention, the threat of which is contained in a UN draft resolution.

It is expected to be presented to the Security Council today by Britain, France and the US.

It also indicates a growing confidence on the part of Serb lead-

ers that their forces have achieved most of their aims in Bosnia. Mr Radovan Karadzic, head of Bosnia's Serbs, said yesterday his forces had already achieved their aims, implying that he was now in a position to co-operate fully with the UN.

"We have everything. We now control 70 per cent of the terr-

itory of Bosnia] But we only claim 64 per cent. All we need now is a negotiated settlement," he said in an interview.

A spokesman for the UNHCR yesterday warned that Serbs were still expelling Bosnia's Moslem community, which make up 43 per cent of the 4.3m-strong population.

The official said about 20,000 Moslems would be forcibly deported from the region around Bihać, north-western Bosnia, to neighbouring Croatia as part of Mr Karadzic's plan for "ethnic cleansing" of those parts of Bosnia under Serb control.

"This is certainly the biggest

group that the Serbs have tried to push out of Bosnia."

The UN draft resolution calls on all states to take "all measures necessary to facilitate, in co-operation with the UN, the delivery of humanitarian assistance to Sarajevo, and wherever needed in other parts of Bosnia-Herzegovina". The resolution also demands unimpeded and continuous access to all camps, prisons and detentions centres.

UN diplomats said they expected support from most of the permanent and non-permanent members of the Security Council, although Russia, a traditional ally of Serbia, yesterday showed signs of distancing itself from supporting UN sanctions imposed on Belgrade last May. It also refrained from condemning the existence of detention camps in Bosnia.

Moreover, the neutral and non-aligned group of countries, once led by the former Yugoslavia, are divided about the resolution. Some Moslem nations want a tougher resolution, while traditional supporters of Serbia deny responsibility for the war in Bosnia.

In London, Mr Thomas Niles, US assistant secretary of state for European and Canadian affairs, said he hoped the adoption of the

Continued on Page 14

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## NEWS: EUROPE

"We should all sit down and make peace... We control 70%. But we only claim 64%."

# Serbs mop up in war-torn Bosnia

By Laura Silber in Banja Luka, north-western Bosnia-Hercegovina

"YOU see what a big country we have. It took nine hours for me to get to Banja Luka by car," says Mr Radovan Karadzic, the leader of the self-proclaimed Serbian Republic of Bosnia.

"We have a functioning government. We have everything. All we need now is a negotiated settlement," he says, sitting on a dark balcony of the Hotel Bosna in Banja Luka, seat of the republic.

Mr Karadzic rejects an offer from a Serb official to order the city hospital to switch off its generator so that the hotel can get power.

Candles, and the blue flash of light from a passing armoured personnel carrier, cast shadows on the Serb leaders and soldiers in camouflage uniforms. There is an air of celebration in the hot night. The Serb leaders are noisily swapping stories, after arriving from towns where communications have been knocked out by the war. They appear oblivious to the bursts of automatic weapons fire.

A confident Mr Karadzic says he is ready to have an "all-for-all" prisoner exchange. He blames the delay on Mr Alija Izetbegovic, the president of Bosnia, who he says refuses to accept the offer. Mr Karadzic does not mention that the Moslem Slav

prisoners have no home to return to. They have been destroyed.

Mr Karadzic, who politically describes himself as "a leader of the centre", says he is ready for a peaceful solution in Bosnia.

"One day we should all sit down and make peace in the Balkans, even give up some territory," he says, adding: "We now control 70 per cent. But we only claim 64 per cent as ours."

Mr Karadzic says he is ready to make peace because he knows that Serbs, who make up less than one-third of the 4.35m population, have succeeded in carving out their own republic in Bosnia.

The political reality is that Bosnia-Hercegovina no longer exists.

Mr Karadzic appears unconcerned about western military intervention.

"It would be a bloody big mess - with no clear political goals," he says.

Banja Luka, a 195,000-strong city in north-western Bosnia, is surrounded by villages, some of which have been devastated. Houses have been razed to the ground. Serb forces and local government officials have driven out Moslems and Croats.

Houses which have been dynamited, the walls standing, but the roof blown off, bear witness to the process of ethnic cleansing.

To reach Banja Luka from Pale,

Mr Karadzic's mountain stronghold just east of Sarajevo, drivers travel



through corn fields and along dirt roads. Along the way, Serbian army soldiers check identity documents.

Crowds of women refugees stand on the roadside under the blazing sun waiting for a passing car to take them to an unknown destination.

Many villages have no electricity or telephone lines with the outside world. Soldiers are all Serb men and many women have been mobilised.

Battles between Serbs, on one side,

and Croats and Moslems on the other, are still taking place around Brcko, once a town of 87,000 people, which is north of Sarajevo, near the border with Croatia.

Amid a barrage of gunfire, a 19-year-old blond soldier says: "The [Ustasha] Croat militia are just over the bridge."

Brcko's centre has been looted, the houses burnt out. Walls of standing buildings are riddled with bullet holes. A road sign bearing arrows to Sarajevo, Zagreb and Belgrade has

been crossed out and shot at. In their place, are signs, hand-printed in large black Cyrillic letters. As if to erase the past, they point to Banja Luka and Belgrade, Serbian capitals.

Mr Karadzic proudly points out that the Serbian Republic of Bosnia has its own currency. The notes bear the Serbian symbol of the two-headed white eagle.

"We dropped the communist symbols, and adopted a real Serbian symbol, not like Belgrade," he boasts.

The charm of this bushy-haired Serb leader, a psychiatrist and poet, stands in stark contrast to the senseless destruction and deaths of some 10,000 people in the four-month war in Bosnia.

Indeed, local Serbs are outraged at allegations that Serbs are operating concentration camps. A soldier tells how Serbs would never open death camps because hundreds of thousands of Serbs, Jews and gypsies during the second world war were killed in an Ustashe concentration camp, operated by pro-Nazi Croats.

But prisoners in the Serb-run Manjaca detention camp, about 20km from Banja Luka, appeared cowed. Some are very thin and dressed in old and ragged clothes.

On a visit to the camp, Mr Paddy Ashdown, leader of Britain's opposition Liberal Democratic party, said: "This is not a death camp. This is

not a concentration camp. It is a prisoner of war camp."

Manjaca is surrounded by barbed wire. Signposts warn that the area has been mined. Colonel Bozidar Popovic, the camp commander, blames the United Nations sanctions for food, medical and other shortages which the prisoners have to endure. A soldier says: "It is war. What do you expect? But the prisoners have better conditions than many of our boys at the front."

Col Popovic says: "I can personally guarantee that the conditions here are 90 per cent better than Izetbegovic's camps for Serbs."

But a prisoner, who identified himself as Havačić, said he had been transferred three days previously from Omarska, where televised scenes of painfully thin prisoners last week shocked the world.

"It was cruel. They broke our ribs," said Havačić. He is from Kozarac, a village near Prijedor where the camps are centred.

Mr Karadzic says it costs £3,000 (£1,570) a day to feed the 3,500 prisoners in Manjaca. He adds that this is a burden on the republic which must now start improving its economy. He offers to pay the bill for visiting foreign journalists. Hotel workers shrugged sceptically.

"One weary woman shakes her head and says in a cynical voice: 'Sure Karadzic will pay.'

## Threat of a French summer of discontent

THE threat of a summer of discontent looms in France with the dockers stepping up their industrial action by calling a national strike today and disgruntled farmers renewing their protests against the European Community's agricultural reforms, Alice Rawsthorn reports from Paris.

The dock strike will be the second national stoppage at France's ports this week. The dockers have staged intermittent protests throughout the summer against new legislation which involves job losses and radical changes in their employment status.

Today's stoppage has been called to protest against an incident in Dunkirk on Monday when 12 dock workers were held by police for questioning about alleged vandalism to the port over the weekend.

Meanwhile French farmers yesterday stepped up their protests. More than 100 farmers occupied the agriculture ministry's regional office at Auch in the Gers region demanding the right to put their case to Mr Pierre Bérégovoy, the French prime minister.

The demonstration broke up after Mr Bérégovoy agreed to see them next Wednesday.

## Italy appoints new Mafia-buster

The delay in appointing a head for Italy's new Mafia-busting "super-magistrature" has finally ended with the nomination of Mr Giuseppe Di Genaro to the post, Haig Simonian reports from Milan.

In a surprise nomination, Mr Di Genaro, 68, a supreme court judge best known for his former work for the Vienna-based drugs-fighting arm of the United Nations, is to take the position on a temporary basis pending the appointment of an official head later this year. Mr Di Genaro's experience includes supervising Italy's prisons, a task which led to his kidnap in 1976 and made him a terrorist target in the 1970s.

## EC go-ahead for steel venture

EC competition authorities yesterday gave the go-ahead to two joint ventures in the steel and telecommunications sectors, reports Andrew Hill in Brussels.

The European Commission has cleared Northern Telecom of Canada to proceed with its FFr700m (\$14bn) investment in Matra Communications, the telecommunications division of Matra, the French defence electronics group.

Brussels also cleared Pechiney Electrométallurgie, a subsidiary of the French steel company, to combine its coated wire operations with those of SKW, which belongs to the German conglomerate Velt.

## CIS living standards fall

Living standards and production throughout the Commonwealth of Independent States are plunging sharply, according to figures produced by the CIS statistical committee, writes John Lloyd in Moscow.

The figures show national income for the CIS states down by more than 18 per cent for the first six months, compared with to the same period in 1991. In Armenia, which is fighting neighbouring Azerbaijan, national income was down to 53.4 per cent of the previous year. In Moldova, where a civil war raged for much of the early part of 1992, it was down to 72.1 per cent.

Production declines of between 12 and 20 per cent were recorded for almost all products in almost all states.

## US demands action on human rights

By Frances Williams in Geneva

THE US has called for all those violating international humanitarian law in the former Yugoslavia and elsewhere to be named and brought to justice.

In a strongly-worded speech to the United Nations Human Rights Commission, Mr Morris Abram, US ambassador to the UN in Geneva, said yesterday many such crimes fell within the jurisdiction of domestic courts or military courts-martial. "Trial before an international tribunal is another possibility," he said.

Mr Abram, a veteran civil rights campaigner on the team at the Nuremberg War Crimes Tribunal, said countries were reluctant to take effective action against those abusing human rights.

"Countries are reluctant to move against those abusing human rights."

under international humanitarian law, in particular that individuals are responsible for their actions and that states are accountable for rights violations committed by their agents on another state's territory. This would pave the way for action against Serbia for atrocities in Bosnia-Herzegovina.

"The standards and laws are out there, all that is required is action - in particular, action against those who commit acts of genocide and torture," he said.

Mr Abram was speaking ahead of a two-day session of the Human Rights Commission, which starts tomorrow on human rights violations in the former Yugoslavia and Bosnia-Herzegovina.

A US-drafted resolution to be put to the 53-member Commission, which has support from other, so far mostly Western, countries, condemns "widespread, massive and grave violations" of fundamental human rights and the practice of "ethnic cleansing." It calls for

## M and S supplier identified

By Daniel Green and John Thornhill

DEWHIRST, a UK textiles company, was yesterday identified as the supplier in a contract to make clothes in Serbia for Marks and Spencer, Britain's biggest retailer.

Dewhirst has paid about £250,000 to Genex, the Belgrade-based foreign trade company, to make children's school blouses and shirts. Genex is controlled by Mr Slobodan Milošević, the Serb leader.

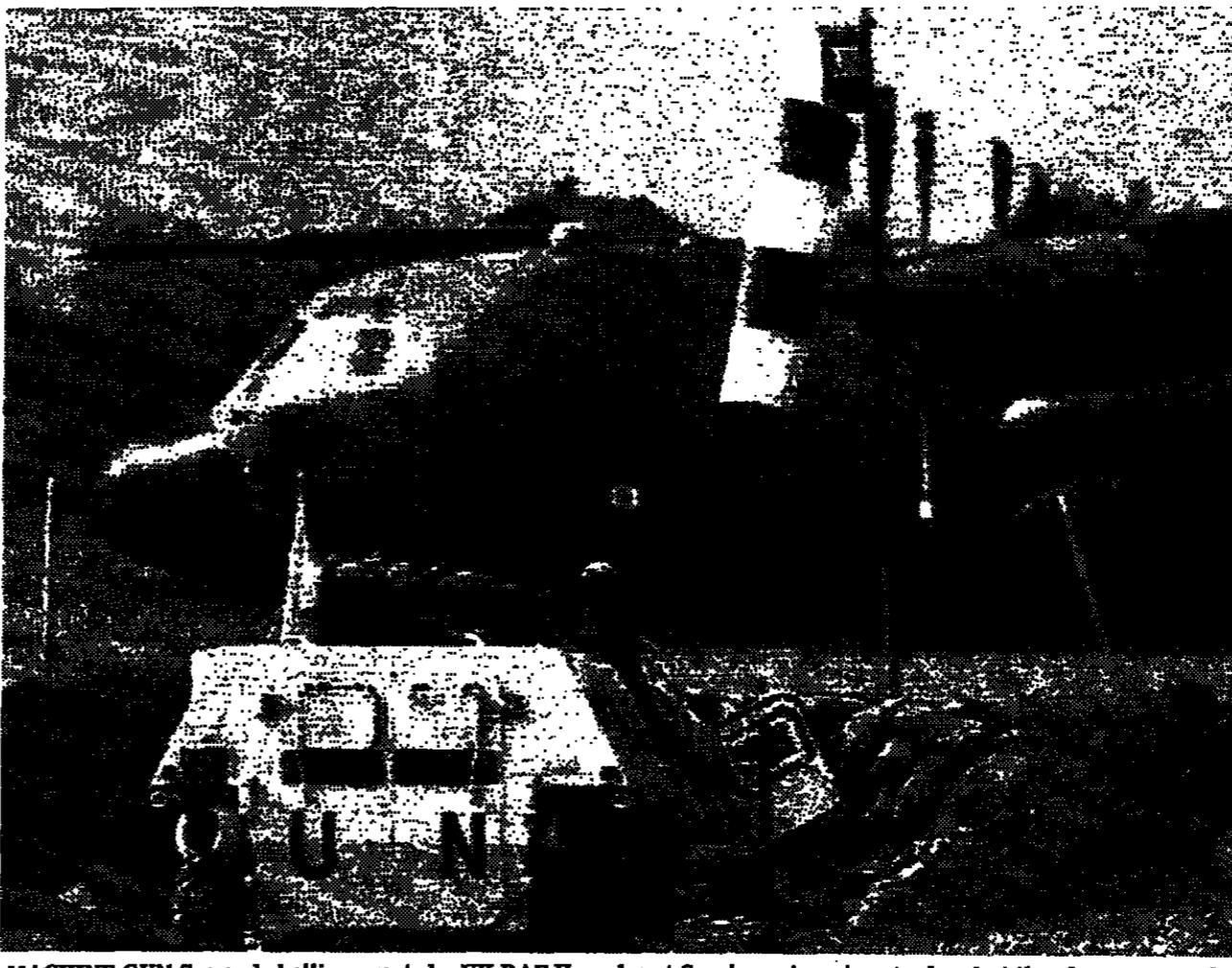
Dewhirst exported raw materials to the factory in the Serbian town of Ivanjica. Although imports from Serbia are prohibited under UN Resolution 757, the Department of Trade and Industry has issued an import licence to Dewhirst because the raw materials were not of Serbian origin.

The contract from Dewhirst, long an M and S supplier, was signed two years ago.

The contract expires this week. M and S said: "We will not be sourcing from Yugoslavia in the future."

• Mr Laurent Fabius, leader of France's ruling Socialist party, yesterday urged the European Community to act to stop the massacres" in Bosnia-Herzegovina by using "aerial intervention" against the Serbs, Alice Rawsthorn reports from Paris.

Mr Fabius, former prime minister and close confidant of President François Mitterrand, said action was "absolutely indispensable but not enough on its own." He praised the UN draft resolution but said it did "not go far enough."



MACHINE GUN fire and shelling greeted a UK RAF Hercules at Sarajevo airport yesterday, but the plane was not hit

## Russians say Serbian concentration camps a myth

By Leyla Bouton in Moscow

TWO prominent members of the Russian parliament who have just returned to Moscow from the former Yugoslavia yesterday described reports of concentration camps there as "myth".

With parliament on holiday and public opinion largely indifferent to events in the former Yugoslavia, Mr Ambartsumov's comments are unlikely to carry much immediate weight. But they are symptomatic of moves to break away

from an exclusively pro-western orientation in Russian foreign policy.

Yesterday the foreign ministry expressed "surprise" that a UN draft resolution authorising the use of all means to ensure the delivery of humanitarian aid to Bosnia had been drawn up without Russia's participation.

The ministry said it should have involved at least four permanent Security Council members, and not just the three western members.

But reports from New York later suggested Russia would co-sponsor the resolution agreed by the US, France and Britain on Monday.

The Russian comments coincided with a visit to Moscow by Mr Douglas Hogg, minister of state in the British Foreign and Commonwealth Office. He

said Russia would react "sympathetically" to a request to send troops to Yugoslavia to accompany convoys of humanitarian aid.

Mr Hogg confirmed that London would be sending a team of UK customs experts to Romania to help authorities tighten up on potential breaches of international sanctions.

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The figures show national income for the CIS states down by more than 18 per cent for the first six months, compared with to the same period in 1991. In Armenia, which is fighting neighbouring Azerbaijan, national income was down to 53.4 per cent of the previous year. In Moldova, where a civil war raged for much of the early part of 1992, it was down to 72.1 per cent.

Production declines of between 12 and 20 per cent were recorded for almost all products in almost all states.

## Zurich stalls in effort to rewrite highway code

Drivers draw battle lines and give the hard shoulder to proposed car-free zone, writes Ian Rodger

ZURICH'S socialist-green coalition, in control of the city for the past six years, has been one of the most aggressive in Europe in its attempts to discourage the use of cars. Its experiences are sobering for other cities considering traffic curbing measures.

Zurich's traffic engineers have built bewildering one way mazes, raised speed bumps everywhere and eliminated vehicle lanes in favour of more space for bicycles, trams and pedestrians.

The council has financed an efficient new commuter train network to the suburbs and the council has banned the creation of new parking places in the city.

Recently, it has taken to removing existing parking places by stealth. Hardly a week goes by without a few street parking places being replaced overnight by bollards and trees.

This summer, the council has resorted to trying to provoke feelings of guilt - mounting posters on the outskirts of the city, shouting "Ziel Ozon" (Too Much Ozone), imploring people to abandon their cars and use trams or bicycles in the city.

The most significant gain is that the city has a wonderful public transportation system, with smooth trams that roll for the most part uninhibited on

reserved lanes, and whose drivers have the power to turn traffic lights in their favour.

The system is also extremely successful, winning some 300m passengers a year within a population basin of little more than half a million.

But the use of cars for commuting into the city has continued to rise. According to the town council, the number of parking places available.

The council has twice proposed closing off the whole centre of town to cars for the summer months, but this has been rejected by the Conservative cantonal government as impractical.

"They imagined barriers - rather like Checkpoint Charlie - with every car driver being checked to see whether he had a personal parking space in the centre or if he was a doctor on an errand of mercy," says Mr Hans Georg Lüchinger, the recently retired president of the Zurich Vereinigung (chamber of commerce).

The chief strategist of Zurich's war on cars is its councillor for transport, Mr Rudolf Aeschbacher, who makes no apologies for his aggressive approach. A cycling enthusiast, he believes there is simply no point in trying to satisfy the driving fraternity.

"We have to reduce the

actual ability of people to drive in and to town. If you keep facilities at the same level, people will stay in their cars," he says.

The cantonal government overruled us.

"When it becomes less attractive to drive into town, people will start taking the train," he states. Thus, he refuses to improve the road system. "We say that we cannot afford to have a good public transport system and a very good road system. The road system should only be big enough for things that have to

be done with a car, and my view is that probably only 30 to 40 per cent of what is being done now in cars is necessary."

Mr Aeschbacher's policies have ignited so much anger among Zurich's middle classes that they have given unexpected staying power to a fringe political organisation called the Automobile Party.

The party was created in 1985 in response to a short-lived national anti-car campaign by Greens, but it still claims

## French summer of discontent

A threat of a summer strike looms in France as dockers start a national strike by unrepresented farmers protest against new community agreements. Alice Rawsthorn from Paris says the dock strike will spread nationwide; strikes at ports this week have stopped imports through customs against new legislation which involves job placement status.

Meanwhile French air traffic controllers staged a one-day strike to protest against changes in Directorate General when it was held by police for about three hours.

The demonstration ends on Wednesday next week.

**Italy appoints new Mafia-buster**

The delay in appointing Italy's new Mafia-buster has ended with the appointment of Mr Giuseppe Cossiga, 68, a surprise nomination from Milan.

Mr Cossiga, a senior judge best known for his work for the anti-drug-fighting and National, is to be given a temporary appointment until a new minister supervises him, a task which he has been made to do.

**SA ahead for venture**

Competitor South African telephone group has agreed to buy the local telecommunications assets of the French telephone group.

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## Kuwait deterrent force likely

By Tony Walker in Cairo

HASTILY ARRANGED visits to Egypt and to Syria by Sheikh Salem al-Sabah, the Kuwait foreign minister, have fuelled speculation that the Gulf emirate may be ready to accept the presence of an Arab deterrent force on its soil to counter renewed Iraqi threats.

Sheikh Salem said on his arrival in Damascus yesterday that his talks with his Syrian counterpart and with President Hafez al-Assad would focus on Iraq's "safe zones" and also its challenge to security council ceasefire resolutions.

In defiance of UN resolutions, Baghdad used the August 2 anniversary of Iraq's 1990 invasion of Kuwait to renew its claim to the tiny emirate, thereby raising fresh tensions throughout the Gulf.

Egypt and Syria have been pressing for the implementation of the Damascus declaration of March 1991, which laid out a programme of economic and security co-operation between the two powerful



Message to Baghdad: US marines in exercise Eager Metal storm "enemy" positions 35km from the Iraqi border. Some 600 marines are involved

Gulf states' apparent reluctance to implement the accord.

Sheikh Salem said implementation of the accord would be discussed at a meeting of Gulf foreign ministers in Qatar on September 9. Defending delays in the implementation of the Damascus declaration

members expressed reservations out of concern for a semi-permanent presence of Arab troops on their soil.

Egypt and Syria were part of the US-led multinational force which expelled Iraq from Kuwait in February 1991. Both expressed irritation over the

Gulf states' apparent reluctance to implement the accord.

Sheikh Salem said: "It was due to special circumstances and not to disbelief in the principle of the declaration. We all have full agreement on the declaration with all its security, economic and political sides."

## UN told of extensive human rights violations by Iraq

By Michael Littlejohn, UN Correspondent in New York

The United Nations Security Council was scheduled last night to hold a special session to hear charges of massive violations of human rights by Iraqi forces against the country's Shia

population in the southern marshlands. The Council was expected to consider despatching UN observers to the area to monitor continuous monitoring but this would require Baghdad's co-operation.

Mr Max van der Stoel, a former Dutch foreign minister now serving

as a UN rights investigator, recommended in an interim report last week that "some credible mechanism" be established to ensure that the Iraqi government halted the repression.

Acting alone and making occasional visits to the country, he could not himself adequately fill that role. A

positive response by the government to the proposal would indicate a commitment to stop the violations and refusal could only increase fears that the attacks would continue.

Mr van der Stoel, who was to testify at the Council meeting, said there was convincing evidence of heavy shelling

of Shia villages. Measures to stem the assaults were "of utmost urgency."

The western powers accused Iraq of ignoring a 16-month-old Council resolution condemning mistreatment of civilians and called for an end to all repression, including human rights violations against Kurds.

## Taped evidence of SA massacre lost

By Michael Holman in Johannesburg

THIRTEEN hours of tape recording of police radio calls during the afternoon and night of the June 17 Roodepoort massacre were accidentally erased, a senior police officer told a judicial commission yesterday.

Maj Chris Davidson, the police officer investigating allegations of security force complicity in the massacre of 42 township residents, said that all calls to the regional internal stability unit between 2pm on June 17 and 8am the next day had been accidentally erased by the person on-duty.

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## NEWS: AMERICA

# Clinton offers gain through pain

An embattled Bush is attacking Democrats' economic plans, writes Michael Prowse

**AS THE** Republican party prepares for its convention in Houston next week, a top priority is to find a way to regain the initiative on economic policy. Republicans, like British Conservatives, have traditionally seen economic management as one of their electoral strong suits.

This year nothing is going according to plan. Instead of recovering strongly, the economy is wallowing in its third successive year of quasi-recession. To add to this frustration, Governor Bill Clinton, the Democratic presidential candidate, has seized the initiative with a detailed economic plan emphasising the need for more investment in education, training and infrastructure.

After a few weeks of disarray the Bush administration is beginning to formulate a response. The main line of attack - reminiscent of that used by the Tories against Labour in the British election - is to depict Mr Clinton as an irresponsible proponent of higher taxes, spending and government regulation.

The strategy is to cast doubt both on Mr Clinton's record as governor of Arkansas and his plans for the nation. Vice-President Dan Quayle has accused Mr Clinton of raising taxes and

fees in Arkansas 128 times in 11 years. The Clinton campaign argues the true figure is about 55, and points out that Mr Quayle has overlooked the 48 tax cuts passed by Mr Clinton.

There is perhaps more mileage in attacking Mr Clinton's economic plan. Mr Dick Arme, the top Republican on Congress's joint economic committee, this week bitterly attacked his proposals, claiming that higher taxes and a sweeping array of new regulations would lead to 1.8m job losses next year and more than 3m over a Clinton presidency.

Mr Clayton Yeutter, a top White House aide, said the Democratic package would result in a \$300bn (£157bn) budget deficit in 1996, about 50 per cent higher than projected on current Republican plans.

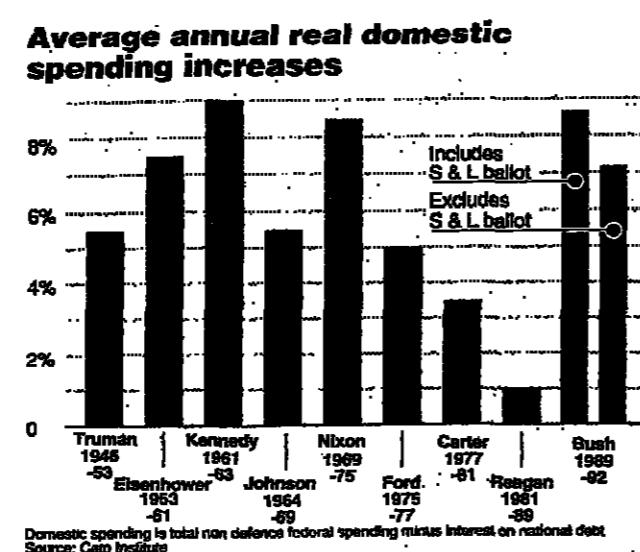
Democrats immediately claimed the charges were a deliberate misrepresentation of Mr Clinton's proposals.

The Democrats, however, are vulnerable in one respect. Like

Mr Neil Kinnock, the former leader of the UK Labour party, Mr Clinton has committed himself to raising taxes on the wealthy. He hopes to raise \$92bn over four years by increasing taxes on the top 2 per cent of earners and by imposing a special millionaire's surtax. This is to be balanced by minor tax cuts for many middle-income families.

Republicans argue that higher taxes on the wealthy will directly cost about 440,000 jobs. They are also trying to undermine confidence in Mr Clinton's health care, training and environmental proposals.

On health care, for example, Mr Clinton supports a version of the "play or pay" reform advocated by congressional Democrats under which companies would be required to insure all employees or to contribute towards the cost of an expanded federal scheme for the low paid. To improve workforce skills, Mr Clinton argues that all employers should be required to spend 1.5 per cent of payroll on training.



Democrats say both policies amount to the imposition of new taxes on employers and thus will lead to more unemployment.

This is not necessarily true: given the flexibility of US labour markets, the burden could be borne in lower wages. But it is hard for Democrats to deny that policies intended to improve long-term competitive position could impose extra short-run costs on some businesses.

How the Republican critique will play with voters remains uncertain. At present President George Bush is labouring under two big disadvantages. His record is poor. He was

presided over the slowest economic growth and the biggest federal deficits of any administration since the second world war. Federal domestic spending has grown at an annual rate of more than 8 per cent in real terms, the fastest since the Kennedy administration of the early 1960s. Mr Bush can hardly attack Democrats as big spenders.

Even worse, he still has no clear economic strategy. Conservatives are urging him to promise spending cuts in income and capital taxes in a second term. But revival of the 1980s supply-side nostrums would make a nonsense of Mr Bush's recent support for a controversial constitutional amendment to balance the budget. After 12 years in which the federal debt has quadrupled to \$4,000bn, nobody would believe he could both slash taxes and eliminate the deficit.

Against this backdrop Mr Clinton has the advantage of offering something genuinely new. The heart of his cure for a debilitating slowdown in US productivity growth is a shift of spending from consumption to investment, with special attention to workforce skills and infrastructure.

Given the economic disillusionment of recent years, Democrats hope that voters may find such a strategy more plausible than the quick fixes of the last decade, even if it involves some sacrifices.

## Claims likely to sour presidential campaign

# Angry Bush denies allegations of affair

By Jurek Martin  
in Washington

PRESIDENT George Bush yesterday angrily denied he had an extra-marital affair with his former appointments secretary eight years ago in Switzerland.

Asked at a press conference with Mr Yitzhak Rabin, the Israeli prime minister, for his reaction to a New York tabloid newspaper report on the alleged affair, he snapped back: "I'm not going to take any silly questions like that from CNN. I am very disappointed that you would ask such a question of me."

He went on: "I will not respond to it. I haven't responded in the past. I am outraged but nevertheless in this kind of screwy climate we're in I expect it. But I don't like it and I'm not going to respond other than to say it is a lie."

Mrs Barbara Bush, who was at the press conference, merely

said that "fortunately" she had not seen a copy of the newspaper, the New York Post.

Earlier Ms Mary Matalin, the Bush campaign's combative political director, as good as accused the Democratic party of being responsible for the story's publication. "They've been peddling this trash book to reputable newspapers for years," she said.

The account, spread over front and inside pages, was lifted directly from a footnote in a new book about power broking in Washington. In it the husband of the author, Ms Susan B. Trento, reports a 1986 conversation with Mr Louis Fields, the former US ambassador to arms negotiations in Geneva, who died in 1988. This purportedly described Mr Fields arranging a tryst for the then vice-president with the aide, Ms Jennifer Fitzgerald.

Rumours of Mr Bush's liaison have been the stuff of cocktail party gossip in Washington all year. Earlier accusations of marital infidelity against Mr Bill Clinton, now the Democratic presidential candidate, first published in a supermarket tabloid, had induced US news organisations to try to find out if there was substance to the Bush reports. None has published independently confirmed evidence.

The most obvious impact on the presidential campaign is to make it that much dirtier. The widespread assumption had been that more "revelations" of Mr Clinton's private life were in the offing.

Much will depend on how the US media treats the latest developments. Its mainstream elements have agonised over the extent to which they went along with the unsubstantiated allegations against Mr Clinton by Ms Jennifer Flowers and her tabloid paymasters, and may thus treat with disdain the New York Post's equally unembellished reprinting of a six-year-old private conversation with a dead man.

## Californian compromise budget fails

By Bernard Simon in Toronto

THE California legislature, agonising over the largest US state's desperate finances, has failed to pass a compromise budget, Reuter reports from Sacramento. California has been without a budget since June 30, when Governor Pete Wilson and members of the legislature could not agree on a solution to bridge a \$10.7bn (55.6bn) spending gap.

The legislature held a rare Sunday evening session to debate a \$57.6bn compromise budget, seeking deep cuts in state spending and education. But the measure was not backed by Republicans on Monday.

"I think the situation may be irreconcilable," Mr John Vasconcellos, a Democratic member of the assembly, said.

## Canada near decision on constitution talks

Mr Mulroney and the other premiers on Monday that there were "some attitudes [and] proposals which clearly have a purpose to take into account the priorities of Quebec".

Mr Bourassa is committed to holding a national unity referendum in Quebec by the end of October. He would like to have a deal in place by then which could be presented to Quebecois as the best way for the Francophone province to gain extra powers while remaining part of the federation.

The latest initiative comes barely a month after the nine English-speaking provinces cobbled together a package of constitutional proposals which they hoped would find favour in Quebec. But Mr Bourassa has indicated he cannot accept some key elements.

## Durán warns on reforms



NEW Ecuadorean President Sixto Durán Ballén (right) acknowledges his supporters after arriving at the congressional palace for his inauguration on Monday.

Mr Durán warned that the country would suffer more sacrifices from planned free-market reforms designed to bolster the economy, Reuter reports from Quito. He added that Ecuador would open the doors of the state-run petroleum industry and seek foreign investment and ventures to boost reserves scheduled to run out in 12 years.

## CBI warns US against harming British trade

By David Dodwell,  
World Trade Editor

THE Confederation of British Industry (CBI) yesterday warned of damage to UK trade links with the US if Washington adopts laws aiming to raise more taxes from foreign companies operating in the US.

Mr Howard Davies, CBI director-general, has told Mr Nicholas Brady, US treasury secretary, and key Congressmen that proposed tax changes "strike at the heart of long-standing international tax principles underpinning successful free trade and investment around the world". The proposals were "conceptually flawed, unworkable in practice, and discriminatory".

Britain is the biggest foreign investor in the US, with holdings of \$55bn. Mr Davies said the proposed new taxes would have "disturbing implications for British investment in the US and US investment in the UK". Retaliatory could not be ruled out.

The proposed US measures, some in a draft bill put to Congress in May and endorsed by Mr Bill Clinton, Democratic presidential candidate, are prompted by suspicions that foreign companies artificially lower their US profits by manipulating transfer prices with their US-based subsidiaries, in an apparent bid to cheat the Internal Revenue Service (IRS).

They are intended to raise new revenues without taxing US voters more heavily. Mr

## Mexican toll road deal

A MEXICAN consortium headed by Grupo ICA has won a contract to build a 340km toll road from Mexico City to Guadalajara, at a cost of \$1.2bn (\$830m), the biggest such contract ever awarded in Mexico, Damian Fraser reports from Mexico City.

The consortium, made up of the Mexican companies Grupo ICA, Tribasa, Grupo de Desarrollo Mexicano and the brokerage Interacciones, intends to finance half the cost by international and domestic highway

bonds, with returns guaranteed by future motorway tolls. These would be the first international bonds to finance an as-yet-unfinished motorway. The building company PACSA, owned by Tribasa, re-financed a completed motorway with \$207.5m of international bonds in June. Concessions have been awarded for 3,500km of toll roads, with plans to raise this to 5,700km. The ICA group has the concession's 45,000-tonne-a-year capacity.

With action, Nancy Dunn reports from Washington.

SENATOR Max Baucus, Senate trade sub-committee chairman, yesterday warned the Bush administration, previewing the Congress debate on the North American Free Trade Agreement, to answer labour and environmentalists' concerns

protection for US environmental laws, with pledges they would not be weakened; a funding mechanism for environmental enforcement on the US side of the border, estimated to cost \$100m; and enforcement of Mexico's own

environmental laws.

With negotiators still working on Nafta in Washington yesterday, he said the administration's record on the environment was such that Congress would insist the pact contain

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## MANAGEMENT

**T**hree years ago, the success of the Iron Butterfly, Miss Takako Dot, the Socialist Party leader, created a "Madonna Boom" in Japanese politics, with parties rushing to enlist women candidates and the country debating when the first woman prime minister would be appointed.

Corporate Japan had its own Madonna Boom, as image-conscious companies commissioned advertisements that portrayed strong women talking on cellular phones or putting in overtime long after the men had left for their karaoke bars and their water-weakened whiskies.

In the meantime, Miss Dot has resigned, the number of new women candidates at last month's Upper House fell by half, and cash-strapped Japanese companies have begun a back-to-basics campaign which includes trimming the intake of new women and the opportunities for women already on the career path.

Companies are remarkably blunt about their intentions. Toyota Motor will increase its intake this year of young male high school graduates by 7.4 per cent to 1,500, while the number of women graduates is to fall by 25.6 per cent to 570. Nomura Securities will halve its annual intake of women from last year's 300, and the total number of women workers is likely to fall to 3,000 in 1997 from the present 5,000.

There are two career tracks for women in Japan: the "ippanshoku".

**O**pportunities for women are shrinking fast in cash-strapped Japan, writes Robert Thomson

## Madonnas in retreat

which involves general administrative work and carries no promise of promotion; and the "sogoshoku", which is supposed to provide women with promotion opportunities equal to those of the mainstream men.

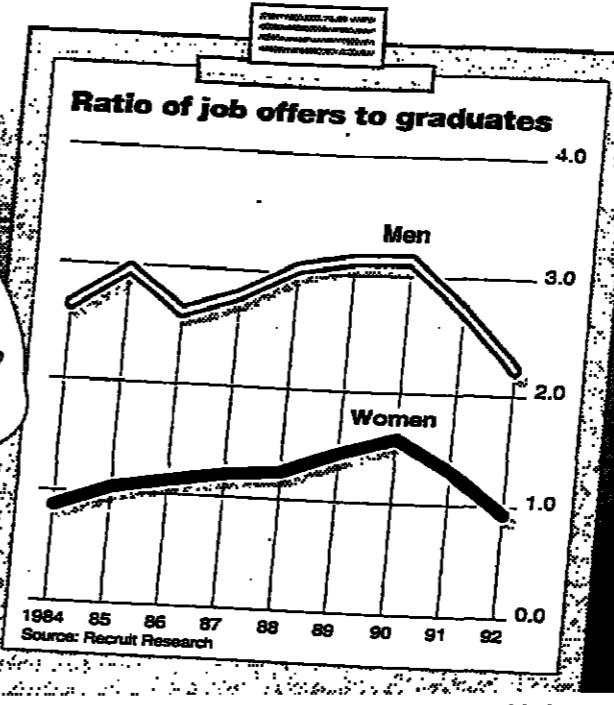
Women on both tracks are having to pay the price for bad management decisions made in the late 1980s, the easy money era, when firms rapidly expanded their workforces. For example, securities industry personnel increased by 41.6 per cent in the four years until the peaking of the stock market in December 1989.

The collapse of the stock market and the economic slowdown have shown that while Japanese women are making incremental gains in

the workplace, the impression of equal opportunity was as exaggerated as the Nikkei market average in 1989.

At that time, the labour shortage and the need for more women managers were urgent themes in the Japanese financial press, and it seemed women would inevitably take places at the top corporate tables.

However, a study by Recruit Research of graduates' job opportunities has shown that not only are opportunities for women severely limited at the top end of management, but that there is a striking imbalance at the entry end, even for graduates of the more prestigious universities. University background is important, as about 45 per cent of



the bureaucratic elite come annually from Tokyo and Kyoto universities.

Recruit found that the ratio of new job offers to male graduates last year was 2.72:1, but that for the present year, the figure fell to 2.22. For women graduates, including those from two-year specialist courses, the job offer ratio was a meagre 1.30 last year and had declined to 0.93, meaning that there

are more applicants than jobs for the first time in eight years.

A section manager at one of Japan's Big Four securities houses suggested that women have suffered most because they were hired simply to sell stocks - and the market collapse had made them redundant. A second role in corporate identity campaigns has also evaporated - companies were once keen to attract publicity by hiring more

women, he said, but this image-enhancing drive has been scaled down.

For example, securities companies were particularly keen to impress foreign clients, and made a point of dispatching women to their offices in London and New York. A Japanese house had sent four women to its London office, but, to save money, recently cut back to just one one.

Personnel managers generally argue that women are unable to make the commitment necessary to justify the expense of training them for management positions. Without that commitment, there will be no promotion goes the argument, though the research by Recruit suggests there are fewer opportunities regardless of the commitment.

Companies are continuing "experiments" with women managers, in that they are allowed to do what male graduates of the same age would do. In one test case, a 27-year-old woman at a Japanese commercial bank was recently sent from Tokyo head office to a suburban branch to work as a loans officer, enabling her to gather the experience necessary for further promotion.

The bank found that some proprietors of smaller businesses were offended, when their account was given to a woman, so she has concentrated on less prejudiced proprietors, as well as foreign businesses and the more liberal-minded of the larger Japanese companies.

Her work schedule is tough, with 13-hour days the norm, and she fears that somewhere down the career track, the male-dominated system may reject her.

But she is determined to succeed: "The personnel department is always checking on me, ringing the branch manager to ask about my work. But I feel that I have to stay. If I stop, it will be more difficult for other women."

Untouched by political corruption scandals, recession and Mafia murders, the business lunch is alive and well in Italy.

In Milan, the country's business capital, companies may be tightening their financial belts, yet corporate midday eating remains a tradition.

But unlike some of Italy's north European neighbours, the stress is as much on "lunch" as on "business".

The hard bargaining will have already taken place in the office or will be reserved for a post-prandial contest. By contrast, lunch represents an agreeable truce, a pleasant way of sizing up the opposition or having a good gossip with colleagues outside HQ.

Although executives have grown more conscious of their waistlines than in the pasta-guzzling past, quality remains paramount.

Italian businessmen are likely to be as concerned about the preparation of their toadstool-sized portion of branzino (sea-bass) as they were with the consistency of the gorgonzola sauce on their gnocci a decade ago.

## Just like Mamma used to make

Local fare reigns supreme when Italian businessmen go out to lunch, writes Haig Simonian

Business diners are conservative, patronising a handful of places they know well, rather than experimenting. Moreover, Milan's legendary work ethic (which is true only by Italian standards) means people prefer to eat within walking distance of the office rather than taking a cab. Gastronomic expeditions tend to be left for the evening or weekends.

Likewise, meals tend to grow longer the further south one heads. Times are another big national difference. While northern lunches will invariably start around one - or half an hour later at a pinch - that is still early for Rome, where most restaurants would barely be starting to fill up, with the real rush after two.

Times for dinner differ accordingly. But one factor is constant irrespective of location. In a country where inebriation is definitely brutta figura (bad form), alcohol consumption, especially at midday, is moderate. Familiarity with a res-

### Executives have grown more conscious of their waistlines but quality remains paramount

although about as far as any Italian can get from the sea without crossing into Switzerland, is one of the best places to eat it. The city's fabled fish market is a clearing house for the country's catches, meaning that the chances of finding fresh fish are as high - if not higher - than in many coastal resorts.

However, even the most diet-con-

sious executives are grasping that eating fish, invariably dearer than meat, has its price. Italy is no longer the bargain basement of many first-time visitors' dreams, and Milan is easily its most costly city.

So the bill for a small, albeit tasty, fillet of a pricey catch like sea-bass can be upsetting. And when served by weight, as is often the case, the

bill can be shockingly high. Emerging from one of the city's big-name restaurants like Savini, Don Lisaner or Alfio for less than £100,000 (£46.79) a head is a considerable achievement.

In spite of healthier eating, some factors remain constant. First, you can safely assume that any corporate meal will be Italian. The number of foreign restaurants in Milan

especially has crept up of late. Some, like Suntory, Rasa Sayang or Royal Dynasty, are sufficiently upmarket to tempt the business luncheon. Yet if the diners - or at least the hosts - are Italians, you can bet your next pay rise that local fare will be what you'll get.

The stress on things domestic stretches to wine. It is hard to find a restaurant, even top-notch, offering anything but home growths. A few of the most upmarket places may stretch to some French vintages, but thirsty Spaniards or Germans hankering for a familiar tipple will be disappointed.

Some Italians complain that the rise of city centre expense-account dining has been the bane of thousands of sleepy, traditional trattorias, turning them into the cool, antiseptic eateries that now dominate corporate dining in much of northern Italy, notably Milan. For once a respectable trattoria has started making big money, out goes

### Menu

Antipasto misto di pesce alla marinara

Risotto alla Milanese

Branzino con pinoli e capperi

Insalata mista

Affogato al caffè

Caffè espresso

the old wood-paneling and in come the ubiquitous grey or white tiles, forecourt halogen lighting and pine furniture.

Although uninviting, that ambience is a magnet for many well-travelled younger executives, or older colleagues who want to promote a more cosmopolitan image. Peck in Milan, with one Michelin rosette, typifies the look.

But regional allegiances are still sufficiently strong for many businessmen to opt for tradition and choose a restaurant specializing in dishes from their local area. Milanese wanting to strike a balance between good food and a solid, but not stuffy, atmosphere often go to Boueuc, a big, efficient but attractive restaurant that is expensive enough to impress without being outrageous.

Seasonal variations are also much more noticeable in Italy than most European countries. Choosing a heavy stew, or kidneys, tradition-

ally served with polenta - a leaden maize-based potato substitute - would be a gaffe in a stifling Milanese summer. Likewise, ordering a strong red Barolo in mid-July is not recommended, even in Turin, the capital of Piedmont where it is grown.

Choosing local dishes is a sure way to impress one's host, but newcomers needn't exaggerate.

## BUSINESS AND THE ENVIRONMENT

**B**iodegradable plastics are continuing to make commercial and scientific progress, in the face of scepticism from environmental groups and a formidable cost disadvantage compared with petrochemical plastics.

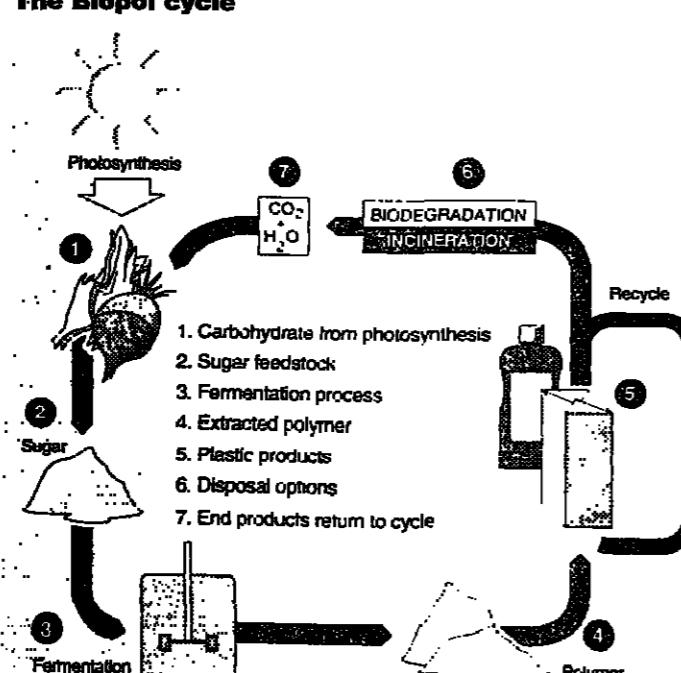
ICI, the UK chemical group, has just opened a plant at Billingham in the north-east of England to make 300 tonnes a year of Biopol, which it says is the first fully biodegradable commercial plastic. The company plans to raise annual production of "Nature's plastic" to 5,000 tonnes by the mid 1990s.

Biopol is made in an industrial fermenter by bacteria that convert sugar (refined from corn or beet) into a polymer. But US scientists recently announced an important step towards making biodegradable plastic directly in plants - raising the vision of farmers growing plastic potatoes in the next century.

Biodegradable plastics made from plants are bearing commercial fruit, writes Clive Cookson

## It grows on trees

### The Biopol cycle



Scientists recently announced an important step towards making biodegradable plastic directly in plants - raising the vision of farmers growing plastic potatoes in the next century

"They give people the wrong message - that it's OK to throw plastic away - and distract from the real need, which is to recycle plastics," she adds.

ICI responds that there are many applications of plastic - particularly when it is mixed closely with

from renewable resources - sugar refined from crops - rather than fossil fuels. And Biopol does not have to be thrown away; it can be recycled or burned cleanly to provide energy in an incinerator.

Polyhydroxybutyrate (PHB), the polymer on which Biopol is based, is produced naturally by a wide range of micro-organisms as an energy store, in the same way as humans accumulate fat. ICI uses Alcaligenes eutrophus, a common bacterium in its fermenter.

In this way ICI can produce a range of thermoplastic polymers which can be processed with conventional techniques to make bottles, mouldings, fibres and films. High-grade Biopol is being developed for medical applications, including woven patches for use inside the body to protect tissues from scarring after surgery; after the wound has healed, enzymes in the blood dissolve away the patch.

The genetically engineered Arabidopsis plants have so far produced only small amounts of pure PHB, but Yves Poirier of Michigan State University believes it will eventually be possible to make a range of PHB-HV co-polymers directly in crops.

Although PHB-based polymers have set the pace so far, researchers are developing other biodegradable materials. In the US, for example, Du Pont and the Battelle Institute are working on plastics based on lactic acid, a cheap by-product of the dairy industry.

Another approach is to use carbohydrate polymers based on starch. Partially biodegradable shopping bags are already manufactured from a thin matrix of conventional polythene filled with starch. After the bag has been thrown away, micro-organisms eat away the starch, leaving a film-like polythene structure which soon disintegrates. Ferruzzi of Italy and Warner Lambert of the US are developing fully biodegradable starch-based plastics.

At present, biodegradable plastics represent just a tiny market compared with conventional petrochemical materials whose production amounts to more than 100m tonnes per year. But oil and gas prices will rise substantially over the next 20 years, according to most economists' predictions, and bio-plastics will become cheaper through a combination of scientific progress and improved process technology. Farming for plastics could then grow into a large agribusiness.

## A taste of one's own medicine

Chile's olive growers have challenged the word of one of Europe's green businessmen, says Leslie Crawford

**T**here is a far-flung corner of Stephan Schmidheiny's business empire that is not as green as the Swiss magnate's concern for the environment.

Schmidheiny, founder of the Business Council for Sustainable Development and voice of enlightened corporations at the Rio Earth Summit, is a leading shareholder in an iron pellet plant which is destroying the livelihood of hundreds of farmers in the Huasco Valley of northern Chile.

The valley used to be Chile's leading producer of olives - harvesting some 6,000 tonnes a year, according to local agriculture inspectors - until the pellet plant was built in 1978. Today, the olive harvest barely reaches 1,000 tonnes.

Standing in the middle of an olive grove planted by his grandfather, Gregorio Gonzalez points to the cause: the canopy of his sturdy trees are pitch black. The evergreen leaves are encrusted with iron dust. They leap to a magnet like pins.

"Our trees are dying," says Gonzalez. "The leaves are choking. The dust withers the flowers. Some years they bear no fruit. In other years, the olives are so badly stained that we cannot sell them." Many farmers, he says, are being forced to uproot their trees, which are sold for firewood.

His warehouse used to hold up to 10 tonnes of olives. It is almost empty now. In a neighbouring hacienda, Julio Cereceda, the foreman, says: "The owners employ us out of charity. The olive trees are barren."

Yet several years passed before farmers linked their dwindling harvests to the smoking chimneys of the pellet plant. "The company denied it was emitting iron dust," says Gonzalez. "It said the iron came from sand-dunes." Lack of scientific evidence to prove the contrary, the farmers lost a law-suit brought against Compania Minera del Pacifico (CMP), the owner of the plant, in 1986.

The Huasco farmers filed an injunction against CMP's polluting activities. An appeals court last June found CMP guilty of "polluting the environment... inhibiting the normal development of plant life, and the main farming activity, olive growing, in particular." It ruled that CMP's emissions violated the olive growers' constitutional right to live in a pollution-free environment. It declared the emissions illegal.

CMP, and its parent company, Compania de Aceros del Pacifico (Pacific Steel Company), in which Schmidheiny owns a 30 per cent stake, appealed against the ruling before the Chilean Supreme Court. CMP argued it had curbed emissions since monitoring began two years ago. The company also claimed to have studies showing that poor farming techniques were responsible for the shrinking olive harvests.

Last week, the Supreme Court ruled in favour of the olive growers. CMP will be forced to curb its emissions drastically in line with new regulations that come into effect in October. "It is absurd," says Fernando Dominguez, the farmers' lawyer, "that we had to fight all the way to the Supreme Court to prove that companies in Chile do not always practise what they preach."

The ruling also sets a precedent for other agricultural communities who feel threatened by the proximity of mining smelters and refineries. "We believe in sustainable development," says Erick Weber, CMP's research and development vice-president. "But the farmers are not interested in technical solutions, they are after monetary compensation."

The farmers are indeed preparing a civil action for damages of \$35m against CMP. They are eager to test one of Schmidheiny's maxims, often mouthed by his executives in Chile: "The polluter pays".

## ADVERTISEMENT

# Thailand: A Nation Rejoices

tioned.

The couple got on rather well from the beginning, with their common interests, notably music, and close family links, helping foster the relationship..

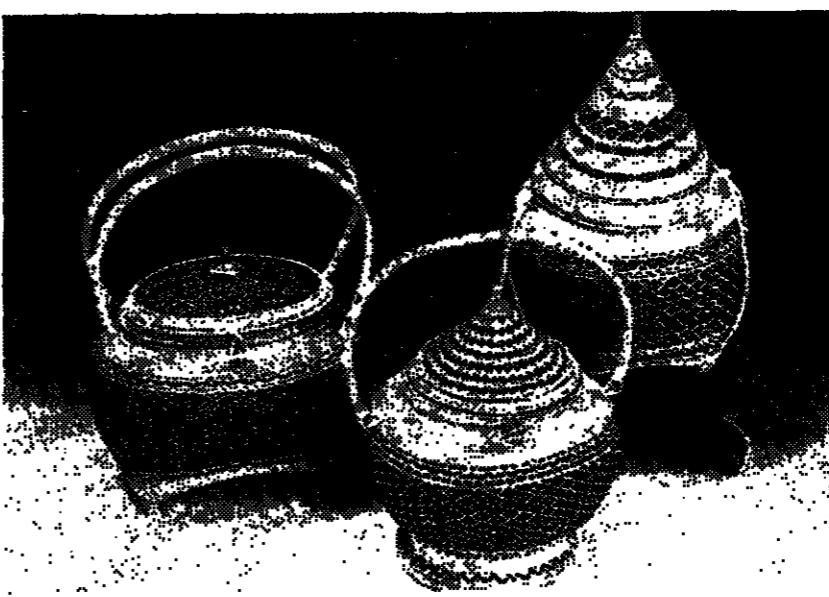
Later that year the Crown prince was involved in a serious motorcar accident in Switzerland, and the young M.R. Sirikit and her mother travelled to be at his bedside. During his long convalescence the pair grew even closer, and on July 19, 1949, their engagement was announced.

M.R. Sirikit Kitiyakara's father, HRH Prince Chandaburi Suranath, who was a descendant of King Chulalongkorn, was posted to London with the diplomatic corps after World War II, and his daughter joined him there, and later in Paris, where her destiny was to be so dramatically changed.

The year 1950 will always be remembered in Thailand for the Royal marriage ceremony which was performed by H.M. Queen Sawang Wattana, Royal

Grandmother of the King, and local reports cited thousands of people flooding the capital in spontaneous festivity; "A grand and memorable occasion for the whole nation."

All agreed that the new Queen - "radiantly beautiful" - was everything a nation could want and more.



Sirikit was becoming Queen.

Forty-two years after the hectic days of 1950, Thailand prepares once again to stage a "grand and memorable occasion" on August 12, both for the Queen's birthday, and for national Mothers' Day, which has been proclaimed in Her Majesty's honor as the Symbol of

Motherhood.

In an interview some years ago Her Majesty Queen Sirikit was asked about the extent to which His majesty the king has

encouraged her to devote so much of her time to improving the welfare of her people. Smiling softly, the Queen responded; "He didn't encourage me at all - he ordered me. He said he would look after the land and I must look after the families". Queen Sirikit speaking of her husband the King "It changed my life."

Indeed, Her Majesty the Queen's life was changed, but in the process she has also changed thousands of lives for the better through her steadfast commitment to welfare programmes.

Her Majesty's untiring efforts have won her the recognition not only of the people of Thailand but the world community, which has honored her with a number of prestigious awards.

One of the hallmarks of their majesties has been their untiring tours across the length and breadth of Thailand.

The journeys began during the early days of the reign, and continue to this day with the Royal couple sometimes spending as much as 8 months of the year working from their four Royal residences outside Bangkok.

In 1976 the Queen set up the Foundation for Promotion of Supplementary Occupations and Related Techniques (SUPPORT) with an initial and personal donation of 3,500,000 Baht and private donations.

Its main objectives are to train low-income farming families to earn extra money through folk arts and craft, and it now has more than 35 centers around the country, involving 200 villages and 9,000 artisans employed in various projects.

manufacturing, controlling and stabilizing the economy. We have done our homework and prepared the ground for Thailand's development as a money center."

A scholarship graduate from the United States, earning masters degrees in economics as well as agro-economics, Charoenchit is a mother of two. After honing her skills with the Board of Investment, she entered the private banking sector in 1973.

She is convinced that the "genius" of Thailand's financial sector, lies in the responsible authorities knowing just when the time is ripe for liberalization. "They started deregulating in the early 1990s, when the finance and banking sector was ready for it," she points out.

"Now they will follow through and make Thailand an offshore banking center."

those who will come after me."

**Khunying Chanut Piyaoui**, chairman and managing director of the Dusit Hotels & Resorts group, has the distinction of being the country's "first and foremost" lady hotelier. It was on a visit to the United States where she went to pursue her education, that "I first learned about hotels or experienced them," she recalls. Back to Thailand in the late 1940s, she began to realize her dream - the development of the Thai hotel and tourism industry.

Today, 22 years after her Dusit Thani hotel, a Bangkok landmark, opened in February, 1970, her group owns and operates six hotels in Thailand. It also holds management contracts for twelve more, including four in Indonesia and the Melrose Hotel in Dallas, Texas.

For Khunying Chanut, mother and grandmother, who has played an important part in the development of the stock exchange - the Dusit Thani was the first hotel to be publicly listed - there is much more on her plate. "I want," she says, "to do more for my country, the Thai people, my children and

"Thailand has moved in the right direction, geared to export promotion, by diversifying manufacturing, controlling and stabilizing the economy."

Charoenchit Ngamtippan, vice president and country manager for the Bank of New York, has represented U.S. banking interests in Thailand for more than nineteen years and is considered one of the youngest first ladies in finance - a field traditionally dominated by men.

Convinced that Thailand will be Asia's next offshore banking center, she has been carefully preparing the groundwork. "The monetary authorities are committed to making Thailand the region's financial center," she notes. "They will deregulate further and allow more banks in, along with encouraging a freer movement of funds.

"In the last couple of years," Charoenchit observes, "Thailand has moved in the right direction, geared to export promotion, by diversifying

## Menu

Spaghetti di pesce  
Spaghetti marinara  
Spaghetti alla Milanesa  
Spaghetti con pomodoro e capperi  
Spaghetti mafra

Aglio e olio  
Cappuccino  
Espresso

## H.M. Queen Sirikit : An auspicious 60th birthday.

**The year of 1992 in Thailand has taken on an especial meaning for the people of Thailand as they celebrate the 60th birthday of Her Majesty Queen Sirikit.**

The Thai calendar is divided into cycles of 12 years each. The completion of the fifth cycle is considered a most auspicious occasion, and the nation has thrown itself wholeheartedly into marking the event.

Across the country communities have staged a variety of shows, dinners, dances and festivals to share the birthday, and also to raise money for the many charities which the Queen graciously supports.

Queen Sirikit's romance with the country, and with the monarchy, goes back to the

Spring of 1948 where the meeting of a young couple proved to be the opening chapter of a story that has captured the hearts of millions of people over the past four decades.

Twenty-one year old Crown Prince Bhumipol Adulyadej was enjoying a break from his engineering studies in Lausanne, Switzerland.

Seventeen-year-old Mom Rajawongse Sirikit Kitiyakara, meanwhile, was studying advanced music and languages, subjects which she began two years earlier in London where her diplomat father was sta-

## "Liberation" Thai-Style: Women In Business

**Thailand has always found room for talent. Never colonized it has no latent fears of foreigners and unlike many Asian countries it has welcomed capable women, without discrimination.**

That much is the stuff of every analysis of Thailand's business and investment climate. What is less well-known is the role women historically have played and continue to play in the country's social and economic development.

Following the lead of Her Majesty Queen Sirikit, women are active in banking and business as well as academia and government. Many have been recognized for their contributions to society with the royally-bestowed title of Khunying or Lady.

The roll-call is long. Here, to commemorate Women's Year in Thailand in honor of Her Royal Majesty's 60th birthday, is an introduction to some of these dynamic women.

Khunying Niramol Suriyasat, vice president, Toshiba Thailand, has been an outstanding leader since her student days at Wellesley College and the Massachusetts Institute of Technology, where she won a master's degree on a fellowship in 1956.

Home to Thailand and career as a university lecturer, she joined Shell Thailand as chief chemist before assuming the CEO post at Toshiba in 1969. Married and mother of four, Khunying Niramol has been active in Thailand's cultural and social activities.

The future, she believes, lies in Thailand, because the country is ready for expansion and "we know how to manage our own resources"

## ADVERTISEMENT



## Vying For The World Exports: Thailand's Export Promotion Drive

**Walk through a supermarket in Abu Dhabi, packaged foods from Thailand can be found on almost every aisle. Pick up garments in department stores across the U.S., again the made in Thailand label. Examine branded electronic products in Japan and Europe, at the least, some of the components will come from Thailand.**

Thailand's solid reputation began with an outstanding performance as an agricultural producer. Its exports have maintained one of the world's highest growth rates over the past four years, averaging almost 25%. Exports in 1991 totalled more than US\$ 28 billion making Thailand the world's 25th largest exporter. While export growth should slow during 1992 in response to global economic conditions, projections still see a respectable increase to roughly \$ 34 billion.

The key to Thailand's export growth has been the country's aggressive policy to diversify its export base over the past decade. Farm shipments have dropped from 68% of total exports to 17%. Today Thailand sells abroad more textiles, computers and components, integrated circuits and jewelry than rice, its traditional export mainstay.

The Director-General of the Department of Export Promotion, Oranuj Osathananda, is confident about the continued strong growth of exports despite the negative image left by the May tragedy. The reason is simple: production was not affected and exporters have been able to meet their delivery deadlines while maintaining quality. "We have not been affected directly by the May incident," Oranuj says, "We are affected only by the competitiveness of the product itself."

However, while basically confident, Oranuj also warns, "At this point we cannot be complacent. We are at the edge. There is more world competition. We have to adjust, improve our products without adding to the cost. This involves the use of more hi-tech equipment in production so that we can increase quality even more."

It is here that the role of the DEP grows in importance. It is the Thai government's designated export promotion agency, under the Ministry of Commerce and, thus, is responsible for advising the government on all matters relating to promoting export efficiency. Overseas, the DEP operates through its own network, through Thai Trade Centers in Europe, America, Australia, Japan and Hong Kong as well as through Commercial Counsellors' offices.

## Confidence: How Others View Us Today

**There are many international investors in Thailand. These are the views of three: Monsanto, Citicorp and Unilever:**

"Monsanto has a 40-year history of growth in Thailand driven largely by the strength of our local Thai organization. Our positive experience there has convinced us of the desirability of making a major investment in performance plastics in Thailand to serve our customers in the Southern Asia/China region."

"Despite recent political events, Monsanto remains confident that the resiliency of the Thai people, the favourable Thai climate for foreign investments, our strong local partner and Thailand's central location in Southeast Asia will prove this investment to be a prudent

## H.M. King Bhumibol: Thailand's Populist Monarch

**King Bhumibol, the Ninth Rama of the Chakri Dynasty, is a populist monarch. He cannot interfere in government, yet he would win by a landslide any political leadership campaign.**

If he ran for public office, his abbreviated biography would read:

Born in the United States in 1927 when father was medical student at Harvard University prior to service as Thai public health doctor. Working among lepers in northern Thailand, father died when Bhumibol was still infant. Widowed mother a Thai nurse now in her nineties; still active in rural projects occupying half her adult life.

Bhumibol was called to be King at 18 upon tragic death of 20-year old brother in 1946. Gave up European studies in engineering to master political science and the law. He met Queen Sirikit when she was music student in Paris. In first impromptu speech as student King, he surprised all by the mature way in which he agreed to serve the country on condition he had whole-hearted and genuine support.

He vowed he would be guided by goodness and integrity. The country was then going through tough times following World War II. His moral force steered the Kingdom through tougher times that followed.

He has raised one son and three daughters in the family tradition of public service. He now has a formidable moral authority and reputation for informed objectivity, so that he alone can bring together parties other-

wise in violent confrontation. In a predominantly Buddhist country, he is fiercely protective of all religions. Like his wife and grown up children, he may be found kneeling among countryfolk who regard their King as consultant for "small revolutions," now numbering hundreds of projects, deliberately low-key, funded through royal foundations.

He resides in a "palace" that is really a miniature of what he wants the whole country to become: a kind of farm bristling with research labs and dotted with schools and health clinics for public.

His assets include familiarity with new developments in industrialized nations plus respect for ingenuity of Asian farmers. He is handy with hi-tech weapons but believes lasting progress comes through nonviolent compromise between rivals and openness to constructive new ideas.

That would be a Westerner's brief analysis of his qualifications. The Thai equivalent of political scrutiny is to measure the man by The Ten Rules of Kingship. The job requirements, down through the centuries, changed with changing challenges.

In today's complex society, Bhumibol needs a saintly patience to fulfill a role defined by King George VI of England: "Monarchy exists to

deny absolute power to anyone else."

George VI was talking of how the United Kingdom survived after dictators conquered Europe, reflecting ancient Thai tradition that the King shares the dangers and hardships to win national unity and should gently counsel others to avoid extremes.

"If people don't like the way I do it," says Rama IX, "I'm out of a job." As King, Bhumibol has too much work to do at home, and almost never went abroad after the 1960s. The wars of Indochina made it necessary to visit foreign capitals in the tradition of early kings who kept the country free by balancing between external forces.

National unity is achieved through the Theravada Buddhist faith and the monarchy's role in maintaining compromise and harmony.

"We Thais may seem happy-go-lucky because we are hospitable to strangers and to new ideas. Buddhists never had a holy war, but it doesn't mean we never take a stand.

"We are stronger than others expect; strong enough to be flexible," says Bhumibol. He adds, "Monarchy has always been on the move in this country." This also means physically on the move, eight months of the year, between working bases strategically located far from cities, where his rural development work is rarely seen by strangers.

Before "greening the Earth" became fashionable, both King and Queen were fighting, within limits imposed by the constitution, to save wildlife and forests. Also little publicized is something that delights the taxpayers: the monarchy sustains itself and these reforms through ethical business enterprises.

King Bhumibol The Ninth

T  
Stil

Rama performs as keel and rudder to balance the ship of state in changing winds and currents.

Advanced industries and the economic miracle of the 1980s set a new course, but he emphasizes: "The nation's soul resides in the villages." Symbols and ceremonials of the past have been revived to strengthen the Thai spirit.

He quotes Sir Isaiah Berlin, whose humane skepticism and elegantly expressed erudition set him apart from fashionable scholarship: "Each society's soul is to be found in its arts, religion and laws."

By reminding all to nurture the national soul, he ensures Thailand's stability. He gives the Kingdom something that is lacking wherever there is no equivalent moral force. He is a unifying presence: a sort of Grand Umpire who brings together opposing forces in any crisis of power because he has built up, bit by bit during more than four decades, universal trust.

Minister Prem Tinsulanonda brought about not only growth, but a dramatic opening of business opportunity as Thailand began its steady climb up the economic ladder. This proved irresistible for overseas-educated young Thai business men and business women.

Here are just two examples...

Korn Chatikavanij, 28, Managing Director of Jardine Fleming Thanakom Securities, has just about everything going for him.

Educated at Winchester College and Oxford, with two and half years at S.G.Warburg Merchant Bank in London, Korn says about his return to Thailand, "Right place, right time, in one of the most exciting environments in the world" The Thai Stock Exchange he calls, "a big plate for steak" and Thailand, "the country of the future."

Lt.Col. Thaksin Shinawatra, Ph.D., 40, has been called "Thailand's telecommunications czar" and for good reason. In the five years since he decided to give up his career in the planning division at the Royal Thai Police, the value of his work philosophy, "Don't limit yourself in any one direction," has been demonstrated - to Thailand's benefit as well as his own. After earning a doctorate at Texas' Sam

Houston University, he returned to Thailand convinced that computers, telecommunications and satellites were the way for him to go. Within a few years, he had it all put together, creating the publicly-listed Shinawatra Group. Capitalized at \$360 million it is active in computer leasing, mobile phones and pagers, the launch of Thailand's first two satellites and cable television.

### Implication For Growth

The effervescence experienced in the private sector since 1987 has carried over into every sector of the economy. Private sector entrepreneurship has raised expectations, increased performance standards and helped people the governmental reforms that promise to launch Thailand's full-fledged economic take-off in the 1990s.

Self-serving, money-losing state enterprises and companies that no longer measure up are being phased out or revitalized. The future emphasis now is on pulling together and this challenge is being met successfully by astute well-managed public companies, such as the Siam Cement Group, and progressive financial institutions like the Siam Commercial Bank. Create it.

## Entrepreneurship : The key To Economic Strength

**As in every agrarian society, in the beginning there were landlords and peasants. These were leavened in Thailand's case during the late 19th century by an influx of Chinese, who gradually assimilated, becoming the intermediaries who facilitated the country's development.**

Spurred on by a private sector that was quick to see opportunities and seize upon them, Thailand's economy blossomed and, in doing so, spawned a succession of sprawling conglomerates. Most shared the same dynastic beginnings - a strong, self-made entrepreneurial leader, whose skill and will-power drove the group to the top.

### Corporate Dynasts

These business dynasties prospered. In 1970, thirty-six were listed as Thailand's most powerful commercial groups, according to Wall Street economist and project analyst Peter Beal. They were to remain, as Beal put it, "unique and supreme", until the 1980's when a new element came on the scene - the returned overseas-educated technocrats and managers, many of whom were graduates of the top

universities and technical schools in the United States and Europe.

Parallel to the rise of these Sino-Thai dynasties was the founding at the royal initiative of the Siam Commercial bank and the Siam cement Group. Both today are credited as being leaders in management technology, integrity and profitability. A training ground for technocrats and entrepreneurs, along with some of the more efficient state enterprises - such as the Electricity Generating Authority of Thailand and the Petroleum Authority of Thailand - they have helped build a pool of managerial talent.

### The '80's Generation

In the 1980's, however, the face of entrepreneurship in Thailand began to change dramatically. Economic reform under Prime

and productive decision."

Earle H. Harbison, Jr.  
President and Chief Operating Officer Monsanto Company

"Because of sound fundamentals, the outlook for Thailand's economy over the near and long term remains good. Continued steady growth in the trading, manufacturing and service sectors, coupled with the additional stimuli provided by infrastructure investments and increased consumer spending by a growing middle class, should produce annual real GDP growth in the 7% to 9% range over the next five years. Such growth will facilitate continued economic diversity and improved resilience. The deregulation, liberalization, and market-opening initiatives undertaken in

recent years have helped improve what was already a good business and investment climate. These measures further serve to improve Thailand's competitiveness and to provide a basis for future economic growth."

John S. Reed - Chairman of Citicorp

"We have been manufacturing in Thailand for 60 years now. From our perspective, we have full confidence that the Thai society and economy can overcome the May political setbacks very soon, and we are committed to our expansion in Thailand."

M.S. Perry - Chairman of Unilever PLC

Chittachai GD

# Thailand: Stion track.

## Economic Outlook: Moving Up The Ladder

**Thailand is set for an economic take-off in the 1990's that will ensure its role as the money, finance, manufacturing and technological resource hub of mainland Southeast Asia.**

**Between 1980 and 1989 real GDP growth averaged 7.3%, per capita GNP more than doubled, exports more than quadrupled, private investment increased more than six-fold and official reserves trebled.**

Pacing this transformation was Thailand's entrepreneurially-driven private sector, which found both encouragement in the growth policies of the successive administrations of Prime Minister Prem Tinsulanonda and support from a well-established corps of overseas educated professional managers and technocrats, then successfully structuring the country's economic and social development.

Thailand was lucky when the 1985 Plaza Agreement brought a sharp revaluation of the Japanese Yen. This and the later revaluation of Taiwan's currency, led to a massive shift of light manufacturing, creating jobs and generating exports. Since 1985, investment from Japan and Taiwan alone totalled \$4.1 billion, roughly 49.9% of Thailand's aggregate foreign investment.

Aggressive export promotion policies helped diversify markets and industrial exports were twice as large as agricultural - and a double-digit growth rate made Thailand Asia's fastest growing economy.

**"We made a concrete beginning of the process of modernizing ourselves to be competitive in the international marketplace."**

The first government of Prime Minister Anand Panyarachun - called Anand I - set out to ensure that Thailand would continue to climb the ladder of economic development. Its achievement, according to Anand that: "We made a concrete beginning of the process of modernizing ourselves to be competitive in the international marketplace."

In the 90's Thailand emerged as "the leading country in Southeast Asia", to quote William H. Overholt, Banker's Trust's Hong Kong-based master Asian strategist.

This special supplement has been made possible by the generous co-operation of the following concerns:

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## ADVERTISEMENT

### H.E. The Prime Minister: A Special Interview

*A former diplomat and businessman, Cambridge-educated Anand Panyarachun has been called "Thailand's reluctant trustee". Twice he has been asked to head governments after extraordinary events. Twice he has accepted - first after a military coup in 1991 and again after the May tragedy. Although he disclaims the image of being a white knight, both times he has surprised the country and disarmed the critics with his sense of vision, his determination and his patriotism.*

*His present government, called Anand II in the Thai way, has as its central mission the holding of free and fair elections on September 13, 1992, and is expected to resign once a new government is formed. Here is an edited summary of an interview conducted in July.*

#### The Aftermath of Tragedy

The most immediate consequence of the events in May was not the negative image projected abroad. As far as the Thai people were concerned there was a deep sense of disillusionment, frustration and hopelessness. What saved the day was the King's "intervention" which brought together the two leaders of the opposing forces, right in the middle of the crisis and in full view of the entire nation. The physical violence virtually stopped and there was a universal sense of relief. That was the beginning of a very long mending process.

When I was appointed Prime Minister, there was another period of general relief. I'm a beneficiary of that and I set my mind to try to restore first of all a sense of self-confidence in the Thai people, because if the Thai people do not believe in themselves and in the future of Thailand, it doesn't matter how many millions you spend

on public relations or advertising, you won't achieve what you set out to do.



H.E. Prime Minister  
Anand Panyarachun

#### Democratic Development

I hold the belief that democracy is a bad system, but there is none better, as Winston Churchill said. I believe in the fundamental right of people to choose their own representatives. My personal interest is to see that right is preserved and is exercised by the voters. I have no way and I have

no wish to tell them who to vote for.

#### The September Election

I am quite sure the results of the forthcoming election will be better than the last one. How much better I do not know. We still have time to conduct a democratic campaign. The events in May have become a catalyst. Definitely political awareness and consciousness have been raised. The momentum is there and more and more people will begin to appreciate the difference between "good" elected representatives and "not so good."

This year you see a radical change in the attitudes of the people. More and more people are prepared to get involved in the political process.

#### The Next Parliament

The majority of the old faces will be returned. But in the different social and political environment that has been brought about by the events of May and by the accumulated changes that have taken place in our society in the last ten years, even the old faces will have to conduct themselves better in the next Parliament.

#### Political Stability in Thailand

When you talk about political stability - and this is a belief I have held for a number of years - those who know Thailand also know that in the past 40 years we might have had 15 or 17 coups and 16 or 17 constitutions, and yet Thailand was not much affected by these changes.

The type of changes which occurred were mainly cosmetic -

### Business Analysis: The End of Complacency

**The events of May shattered many illusions - Thai as well as foreign. Inevitably reaction will set in. As tourism receipts wilt, and foreign investment continues the decline begun a few years back and real growth rates slow, contrarian thought will reign supreme for a brief moment and Thailand - once touted as the next newly industrialized economy (NIE) - will become the also-ran of the '90s.**

**Balance will return - almost certainly by '94, if not before. By then bargain-hungry tourists will be revelling in one of the world's premier destinations. Foreign investment flows - which have as much to do with home market economics as Thailand's attractiveness - should again be increasing.**

**What will be different, one hopes, is that complacency will have been driven from the Thai marketplace - complacency both for foreign business and especially the Thai people, who tended to take for granted their cycle of coup and politics as usual.**

#### A Hurdle To Clear

You cannot have massive, rapid social and economic change without some political tension. Every successful economy in East and Southeast Asia, consequently, has a major political hurdle to overcome in the next ten to fifteen years. The confrontation in May between the armed forces and largely middle class demonstrators

was a signal which should not be ignored.

In that sense, Thailand has been fortunate, despite the tragic loss of life in May, that it has an opportunity to clear its hurdle early - when the task is comparatively easy.

The stage has been set by the two Anand governments. Their reforms have significantly dismantled the remaining struc-

ture of state monopolies and state enterprises, long political prizes in the tussle between civilian and military regimes. As one sage Thai observes, the freer the economy, the freer the political system can be.

Thailand's success, of course, may not at first be easily discernible. Thai politics tend to seem messy to outsiders, according to Bankers Trust's Asian expert William H. Overholt - messy because they are competitive and diverse. Yet they are also efficient.

#### The Base Of Stability

Thailand is inherently politically stable. More than a decade ago the then U.S. Ambassador, Morton Abramowitz, called it the most stable country in Southeast Asia - and that logic remains true today.

The King, the monarchy, the bureaucracy, these are the country's traditional anchors. Politicians and generals might come and go, coalitions form and reform, but the fundamental stability of the political system has remained and with it policy continuity.

In the 1980s the emergence of a broad-based private sector added another element of stability. Prime Minister Prem Tinsulanonda, a military man by background, did not understand business and opened a dialogue with the private sector. Fulfilling the dream of a Thailand, Inc., this dialogue grew. The government proved so responsive that by the end of Prem's tenure, business leaders say, they no longer had any specific complaints.

The dialogue continues. It

changes of individuals. But there was hardly any interruption of a market direction in our economic and financial policies.

Moreover, the bureaucracy was there in times of crisis to carry the flag. Politicians and military figures came and went, but they were not material to what was a rather stable process of gradual economic improvement, a gradual orientation of our economy to international markets and a gradual orientation to more political freedom.

**"In total we will have had 18 months of formulation, enactment and consolidation of policies."**

#### Anand I and Policy Stability

In total we will have had 18 months of formulation, enactment and consolidation of policies and measures. I do not see how anyone is going to reverse that, even if he wanted to.

Why? Because if you look at all our political parties there are no major differences in their economic orientation. None of our political parties have come and said that if they were in power they would adopt policies different from what has been going on before.

We made a concrete beginning of the process of modernizing our economy to prepare ourselves to be competitive in the international marketplace. We convinced our people of the need and desirability of integrating our economy with global trade.

**"We have not yet really begun to enjoy the benefits of the Anand I reforms,"**

has been institutionalized and extended to the provincial level. Beyond that, however, businessmen are more inclined than ever to take the next step and enter the political arena.

The end of complacency is just as important in the economy. Thailand will graduate to be a NIE in the '90s. But NIE status now is a moving target, defined differently in each market. Thailand's experience will be different from Korea or Taiwan, Hong Kong or Singapore. It must move much faster to identify niches of comparative advantage as southern China - and later is ASEAN neighbors Malaysia and Indonesia - follow the same track.

The work of the two Anand governments, however, gives Thailand an enormous advantage. Economically, the country has cleared the desks far more effectively than many realize.

"We have not yet really begun to enjoy the benefits of the Anand I reforms," remarks Siam Cement Vice President Pramom Sutivong: "the cost of doing business in Thailand is going to be much less. Setting up a factory is now very easy."

**"Setting up a factory is now very easy."**

## ADVERTISEMENT

## 3 Get-Away Islands:

## Exclusive Executive Vacations.

*Thailand's exotic charms have been publicized and explored by visitors from around the world for many years - and especially since the highly successful 1987 Visit Thailand Year.*

*Stories are legendary of desolate beaches, blindingly beautiful blue seas and unlimited food and fruit, as well as the charm and grace of the Thai people.*

Traditionally, tourists have roamed the country on their own or relied on tour groups to take care of their needs as they traversed the Kingdom's roads, skies and railways.

More recently, in line with international trends, notably for top level executives, resort hotels have been built to provide all-encompassing holidays for guests who have plenty of money but limited time - who want to enjoy delights of a foreign country, but want to avoid the trouble of travel.

Although there are now a number of resorts spread across Thailand, it is the islands which offer the perfect romantic escape for the harried executive.

Here are three get-aways, each with its own attractions, all guaranteeing pristine tropical waters and abundant sunshine.

## In a Class By Itself

One of the most spectacular resorts in Thailand is Amanpuri, located on Thailand's largest island, Phuket, 800 kilometers south of Bangkok in the Andaman sea.

Travellers will probably not read about this resort in the aver-

age budget holiday guide. Amanpuri has been pitched at the top end of the market - prices start at more than US\$ 1000, plus, plus. But for those who can afford, it is well worth the money.

The resort is spread majestically around its own private bay and offers a self-contained holiday, complete with water sports, power boats, truly superb Thai and international cuisine - and most important for the guest, the utmost privacy.

Its guest list includes many of the rich and famous - politicians, film stars, business legends, and royalty. Most recently Britain's troubled Duchess of York sought refuge amongst the gently swaying palm trees and the black-tiled swimming pool that forms the central attraction of the complex.

## The Freedom of Koh Samui

Moving across the Isthmus of Kra, another of Thailand's more famous islands offers a special retreat of its own on the Gulf of Thailand.

Historically, Koh Samui has been the domain of the budget



tourist in pursuit of the pure and inexpensive. But the last three years have seen the opening of an airport and the proliferation of numerous hotels and bungalows.

In July the Dusit Santiburi opened its expansive doors to guests in search of sun, sand, sea and unashamed luxury. Like Amanpuri, the complex offers a complete range of facilities for its guests, who need never step beyond the perimeter fence to indulge themselves in comfort and relaxation.

However, the resort, with its 77 villas and suites, is less strict on privacy and price - it is in the US\$ 200 range. Thus the clientele is more diverse, which for some makes for a more interesting holiday.

Santiburi is spread across 23 acres bordering the Mae Nam bay and combines a fine blend of traditional Thai and modern convenience.

## Isolation and Adventure

Further up the Gulf of Thailand, the country's second largest island after Phuket, Koh Chang, recently emerged from the shadows

of political upheaval in neighboring Cambodia.

Most of the island offers true isolation and adventure, as it is by many years one of the least developed destinations in the country. However, since the political settlement in Cambodia, whose stark mountains can be seen in the distance, Koh Chang, meaning elephant island, is being put on the tourism map.

The Koh Chang Resort is one of the results of this, and it takes the island - or a small part of it - into the 5-star bracket. Its 53 rooms start at less than US\$ 100 a night and are as comfortable and fully equipped as one could want. The beaches also stretch endlessly, often marked only by the tiny trails of crabs and sparrows going about their business.

As important, the resort provides its own boat transport. The alternative, and one of the reasons why the island has remained unexplored, is a lengthy trip on a small local fishing boat.

But then, that could just as well be part of the fun.

The Environment:  
The "Greening" of Thailand

*The market for environmental products and services is set to develop in Thailand during the 1990s, creating a wide range of investment opportunities. Especially in industrial and municipal waste water treatment and the management of hazardous substances; a window of opportunity now exists for foreign product and service companies prepared to position themselves to take full advantage of growing demand.*

In the next decade, the greatest investment opportunity potential will be in such fields as municipal solid waste water treatment, vehicle emission control equipments, clean technologies for the power industry, energy efficient products and services, pollution control, monitoring and laboratory services, environmental systems management training, specialist engineering consulting services and a range of niche markets.

## BOI Targets Environmental Projects

Thailand's Board of Investment (BOI) unveiled criteria in April, 1992 identifying projects which promote "restoration and conservation of the environment" as worthy of special investment privileges. During the course of the coming year, detailed guidelines will be developed to specify and prioritize projects which fall into this new investment promotion category. The BOI also insists that all other new promoted projects install adequate environmental protection systems.

On the information services side, the BOI will shortly publish two investment opportunity studies: one focussing on waste management and pollution control and the other on energy efficient products.

## A Growing Public Awareness

The pace at which the environmental market develops depends on a number of financial, legislative, institutional, and social considerations. However, Thailand is now committed to developing an integrated system of national environmental management and will back this with improved enforcement of pollution control legislation.

## Royal Patronage Focuses on Environmental Concerns

Environmental protection is a priority of the King and Queen. Both through their travels around the country and projects carried out under royal patronage, they have considerably heightened public awareness in Thailand.

To honour Her Majesty the Queen on her 60th birthday, the Board of Investment is sponsoring a year-long project to plant 300,000 trees. This cooperative effort between the BOI and business involves nearly 3,000 firms which will add trees at factories, industrial parks, and offices nationwide. The project opens officially on August 7 at Navanakorn Industrial Estate in Pathum Thani, where 200 firms will begin making their workplaces more beautiful with the addition of Yellow Flame Boyant, Golden Shower, and Burmese Rosewood trees, Her Majesty's favourites.

Among environmental projects under the patronage of Her Majesty the Queen are the following: the Forest Conservation Project in Om-Koy District, Chiang Mai Province, which strives to conserve the environment so man and the forest can survive together; the Poo-Kiew National Conservation Park Project in Chaiyaphum Province which aims not only to conserve but also to return wildlife to its natural habitat; the Forest Loves the Water Project which covers the whole North-Eastern region and encourages local people to reforest their land; and the Village Development Project at Ban Mae-Tam District, Lamphun Province which intends to replace the common practice of cutting down the forest with farming as a means of livelihood. Her Majesty the Queen has provided seeds and technology to help the people make this transition.

## Promoting Industrial Partnership : BUILD

**Productive, long-term relationships between partners require effort, understanding, and shared goals. And it doesn't hurt to have good timing as well as a network of support to help get through the rough patches.**

In recent years, the progressive deepening of Thailand's industrial structure has created a fertile environment for putting together profitable marriages between large industries and local suppliers in Thailand. The well-attended launching of the Thai Board of Investment Unit for Industrial Linkage Development (BUILD) initiative was evidence of the degree of interest on both sides of seeing a market driven backward linkage program succeed.

But getting together for mutual profit has been easier said than done until now; besides quality and punctuality problems linked to a lack of experience on the part of Thai manufacturing firms, there has been no trusted third party to make introductions and to construct a network of information on products, parts, and components for buyers, sellers, and interested government agencies.

The BUILD program was established to help overcome these obstacles and to provide a range of information and services for both suppliers and export-oriented industries. Further, it will direct small-to-medium Thai companies toward sources of the capital assistance, technical assistance, technical assistance, and market assistance they need to compete successfully for production contracts - and then to fulfill them according to the buyers' specifications.

Having taken on the crucial role of matchmaker, the BOI BUILD Unit is prepared to see the match through to a profitable conclusion. By analyzing needs and using a comprehensive database of up-to-date information, BUILD officers will identify qualified facilitators within the Minis-

try of Industry, other government agencies, and the private sector to ensure the striking of a mutually beneficial deal in BUILD's initial pilot projects. It was found that once an appropriate match had been reached, the shared goal of mutual profit usually provided both sides with the motivation to work through technical and other difficulties.

Thai industry has reached a point of sophistication where it is ready to push toward the next level of production efficiency. With the support of BUILD, it will reduce warehousing costs. Transfers of technology and management know how will boost both upstream and downstream enterprises, create employment, stimulate foreign direct investment, and strengthen the Thai economy.

The Minebea Group is one of the world's largest producers of miniature ball-bearings and other electronic parts and components. Before participating in a BUILD pilot project, its executive decision makers were unaware of the production potential of Thai companies. BUILD officers made introductions and assisted in the early stages of getting Minebea together with several small-to-medium Thai companies.

From a cautious beginning of ordering seven or eight simple plastic parts, Minebea stopped importing plastic injection parts for their factories and set up an extensive network with local factories as subcontractors. Minebea engineers worked closely with the Thai suppliers in providing the latest plastics technology, and supervised training and initial production. They explained all aspects of the process to local engineers and technicians and helped solve technical problems as they arose. Both sides of the marriage are more than happy with the new arrangements.

**The prospect of a flourishing environment of small-to-medium sized industries feeding Thai and foreign final product producers is BUILD's goal. The ingredients are here, the support is in place: the time is right to begin building partnerships.**

## ARTS

## Ballet Romeo and Juliet

**E**NGLISH National Ballet is showing its production of Ashton's *Romeo and Juliet* on the South Bank this week. The staging does not, I feel, do any service to the choreographer's memory.

Created for the Royal Danish Ballet in 1955, the year before the Bolshoy Ballet revealed the power of its monumental *Romeo*, a first visit to the West, Ashton's version is domestic in scale, oddly lacking in passion. As presented by the Royal Danes, it had a sweetness and modesty which might, generously, be described as lyrical.

Proustily revived in 1988 for ENB (20 years after it had dropped from the Copenhagen repertory) it looked something of a revenant - pale, and a bit tremulous. In this latest restoration to the Festival Hall's stage, it nowhere convinces us of the lovers' tragedy - or of Ashton's genius.

Ashton treated of love's many guises in his ballets. He could fix physical passion - remember *Marguerite and Armand* - as he could explore deepest romance (in *Two Pigeons*), show ecstasy (in *Daphnis*), love unwise (in *A Month in the Country*) or sorrowful (*Ondine*).

In no work did he seem uncertain in portraying feeling - save in this *Romeo*, whose emotions appear constrained by the rules of an academic style. Conventional mime, conventional steps, are like brakes upon the tragedy's momentum. And from a master of dramatic structure, the plotting of the story, the pacing of incident, lack Ashtonian subtlety.

What might justify the ballet for our time - but has been absent from any ENB performance I have seen since the company acquired the version - is lambent interpretation of the lovers.

There are moments when one thinks of what Fonteyn might have made of this *Juliet* (far better suited to her gifts than the MacMillan production), or how Antoinette Sibley and Anthony Dowell might have shaped the duets. But given with ENB's un-star casting, the piece has an even more papery look to it.

On Monday night Jose Manuel Carreño made a debut as Romeo, and dealt honourably enough with his task, albeit passion seemed in short supply. Rebecca Sewell was his Juliet, also a newcomer. Her reading was carefully prepared, innocent, in a role which can only come alive with a ballerina of more secure gifts.

It was Tim Almåas as Mercutio who showed the panache, and assurance of style, to give character any theatrical resonance. It is one of the best things that Almåas has done with the company. For the rest, the guests and townspeople scampered and were attractive. Peter Rice costumes with a will. But it was none of it much like *Romeo and Juliet*.

### Clement Crisp

English National Ballet presents Ashton's *Romeo and Juliet*, Royal Festival Hall until August 15. (071) 528 8800.



Andy Serkis as the suicidal Dogboy and Stephen Delane as liberal writer Tony

Like the child who asked "Mummy, what is that man for?" one is occasionally inclined to ask "What is television for?", especially after three weeks spent on an Umbrian hillside with BBC Radio's World Service as your sole source of news and entertainment. (Incidentally, what possessed the excellent World Service to add that gaudily jazzed-up version of the famous Lillibullero signature tune to the conventional one?)

Perhaps those of us who earn a living from writing about television should not admit this, but, to be honest, once you turn your back on the box you do not miss it. Deprive me of print and I suffer withdrawal symptoms. Left without a book I would probably behave as I did when I used to smoke: drive any distance for fresh supplies. But take away the television and I do not even notice its absence.

To return to London and the near hysteria concerning television is an odd experience. We are, of course, in the silly season, but can there be any justification for the hectares of newspaper devoted to the "crisis" of the latest BBC soap opera, *Eldorado*? Are there really people who regard this as being, in news terms, on a par with events in Bosnia, Russia and Somalia?

Like every other soap opera ever launched, *Eldorado* has not reached the top of the ratings in its opening weeks. It has had a particularly hard time because, in the middle of the summer when ratings are always at their lowest, the big build-up and the opening days was difficult to feel properly involved.

You would have to be brave or foolish to bet folding money against the hell in that perpetually flickering flame on the studio wall (dreadfully distracting during interviews) was professional enough. But if, on the first three occasions that you switch on, you happen to see two lots of so-called synchronised swimming and one lot of dancing horses you do begin to wonder whether this is any longer a serious sporting occasion.

It could be argued that, far from the general quality being too low, it is actually a bit too high. Offer soap opera at the lowest of low levels and it is instantly recognisable and acceptable to dispiritingly large numbers of people. Go for something rather better, even

## Television/Christopher Dunkley

# Evenings in that every peasant aspires to

though set in the same social milieu - *Minder*, say, another of Lambert's series - and it takes longer to build a dedicated audience willing to put in the slightly greater effort needed for the sake of slower, richer rewards in the end.

Gleeful detractors of *Eldorado* insist that soap must be set amid the working classes or - given the middle class tendencies of the hugely successful Australian soaps - amid tight-knit old fashioned families. But since you can achieve high ratings with serial drama as disparate as *Crossroads*, *Dynasty* and *The Bill*, such "rules" look like nonsense and there is surely no reason why *Eldorado* should not be the first smash hit sunny ex-pat Euro-soap. Provided they are given the time, my money is still on Powell and Lambert.

So is this what television is for? Having never been able to get hooked on any soap opera, hard as I have tried, my answer is no. In the first week of my return television's purpose seemed to be the relaying of hours and hours of Olympic coverage, something which I expected to enjoy greatly. However, having missed the big build-up and the opening days it was difficult to feel properly involved.

Desmond Lyman, seated somewhere in limbo, with intimations of hell in that perpetually flickering flame on the studio wall (dreadfully distracting during interviews) was professional enough. But if, on the first three occasions that you switch on, you happen to see two lots of so-called synchronised swimming and one lot of dancing horses you do begin to wonder whether this is any longer a serious sporting occasion.

The closing ceremony suggested it is not. We had a minuscule company, a display by mounted police, a Spanish ballet, big production numbers from Plácido Domingo, Victoria de Los Angeles, José Carreras and one of Andrew Lloyd Webber's ex-wives, many fireworks, speeches from committee men, a fire-dance with dev-

ils repeatedly described by David Coleman as "traditional", and an introduction to the peculiarly nasty mascot for the next games, presumably to give commercial promoters as much help as possible.

Finally, with proceedings running half an hour late, the athletes began to pour out of the stands and into the centre of the arena, whereupon an amplified voice repeatedly demanded that they leave the stage. The competitors were getting in the way of television's big event. It was all a far cry from that unforgettable closing ceremony at the Commonwealth Games a few years ago, when the athletes linked arms in a laughing, dancing parade which ended the occasion on an inspiring note of

genuine enthusiasm.

There was yet another example on Sunday in Channel 4's profile of *Chad Varah - The Good Samaritan*. It will win no prizes for revolutionary technique: we saw Varah speaking

THE Royal Court is going through an exciting period. Give it a few months more and we might see it has led a change in fashion, just as it did in the second half of the 1950s. There are two recent big successes behind it. The Court pioneered Ariel Dorfman's *Death and the Maiden*, which continues to run in the West End and has won awards around the world. It also brought to London John Guare's *Six Degrees of Separation*, which likewise filled the house and moved elsewhere. Now it has come up with *Hush* by April de Angelis, the key to which lies in its title.

The common theme between Dorfman's play and *Six Degrees* is that they are about ambiguities, not certainties. No one in *Death and the Maiden* is quite sure what to do about the excesses of the past as a country moves from dictatorship to at least limited democracy. In *Six Degrees* no one is certain how to handle an imposter who happens to be black.

*Hush* acknowledges the dilemmas of trying to come to terms with a world without fixed sign-posts. It is one of the first pieces I have seen by a British playwright that admits how much the world has

changed since the collapse of communism, and tries to look forward to an unknown future rather than back to the supposed certainties of the past. It has become permissible, even at the Royal Court, to poke fun at the once fashionable left.

As one of the characters says: "This is an amazing time, an amazing time to be living in. Huge empires are breaking up. It's like the end of the ice age. Watching the ice cracking. All warm blooded species rejoice!" Those lines are spoken by a writer, Tony, who was probably always more of a liberal than a Marxist. Yet that is where the novelty of the play lies. If socialism is dead, can liberalism survive? The piece is called *Hush* because the question requires a pause for thought and prolonged, quiet discussion. The theatre has not approached such a new frontier for a very long time.

Otherwise, the play is set in more conventional Royal Court terms. A 15-year-old girl is being (playfully) buried on a beach. The girl subsequently demands, and gets, sex, from a character called Dogboy. He then practically turns canine and, having killed his dog, kills himself. Another girl, temporarily employed as the

house cleaner, wants to go off to Tibet to meet the monks, there not being enough sex on the beach at home.

Do not be put off by such old hat. Beneath the attempt to shock is a new voice trying to get out. Dogboy, played by Andy Serkis, is a reminder of the old question of what you do about people who don't quite fit: throw them out, try to be nice to them or send them to the social security? Tony, the liberal writer, played by Stephen Delane, finally gives him money and the social security telephone number. "Throw your weight about," he says. "Demand to see the manager." But it does not stop the suicide.

Another plus about the Royal Court nowadays: everything is remarkably well-staged and acted. *Hush*, directed by Max Stafford-Clark and designed by Sally Jacobs, makes the playing area seem much bigger than it is. The piece has its faults, notably the character Colin who simply wanders off, but it certainly points in new directions.

**Malcolm Rutherford**

Royal Court Theatre, (071) 730 1745

## Hush

changed since the collapse of communism, and tries to look forward to an unknown future rather than back to the supposed certainties of the past. It has become permissible, even at the Royal Court, to poke fun at the once fashionable left.

As one of the characters says: "This is an amazing time, an amazing time to be living in. Huge empires are breaking up. It's like the end of the ice age. Watching the ice cracking. All warm blooded species rejoice!" Those lines are spoken by a writer, Tony, who was probably always more of a liberal than a Marxist. Yet that is where the novelty of the play lies. If socialism is dead, can liberalism survive?

The piece is called *Hush* because the question requires a pause for thought and prolonged, quiet discussion. The theatre has not approached such a new frontier for a very long time.

Otherwise, the play is set in more conventional Royal Court terms. A 15-year-old girl is being (playfully) buried on a beach. The girl subsequently demands, and gets, sex, from a character called Dogboy. He then practically turns canine and, having killed his dog, kills himself. Another girl, temporarily employed as the

house cleaner, wants to go off to Tibet to meet the monks, there not being enough sex on the beach at home.

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## London Promenade Concerts

### James MacMillan

**A** SECOND time the Proms have played James MacMillan's premiere; and a second time the work has stirred its audience to roof-raising enthusiasm. Two years ago it was the orchestral work *The Confessions of Bobo Gose*, given by the BBC Scottish Symphony Orchestra; on Monday it was *Veni, veni Emmanuel*, the percussion concerto written for Evelyn Glennie and the Scottish Chamber Orchestra.

But whereas the 1990 Proms triumph took the larger musical world by surprise, Monday's was predicted (and preceded by a wave of publicity). MacMillan's appeal is cheering. The young Scot (b. 1959), a devout Catholic, nationalist and socialist, does not soften his idiom or his "committed" stance. Yet in *Isobel Gööde* and now in *Veni, veni Emmanuel*, he seems to have found a musical voice that speaks vigorously, passionately and above all directly to a wide public.

So what is television for? To a large extent, it seems to be for filling in the time which modern man has gained by no longer having to chop his firewood, carry his water or tend his animals. All over the world, apparently, peasant farmers aspire to the lifestyle of western industrial nations. There seems little hope of persuading them they are better off on the old green hillside than the old green sofa.



Alan Whicker prepares to spin the globe

entertainment of a high order. It happened again on Saturday, with BBC2's *Video Diaries*, a fascinating, agonising account of 25-year-old Edie O'Brien's job as chaperone to a party of Irish teenage ballet dancers, all girls, who were among the first westerners to pay to attend a Russian ballet school. Their treatment, which appears to have been cynical and disgraceful, will have done nothing for Russia's market enterprise ambitions. However, the real interest of the programme was in the meeting between Irish and Russians, whether at the barre or in the food queues.

There was yet another example on Sunday in Channel 4's profile of *Chad Varah - The Good Samaritan*. It will win no prizes for revolutionary technique: we saw Varah speaking

to camera, heard from some of those who were inspired by him to join in starting The Samaritans, and revisited some of the places where he has worked; nothing complicated, nothing difficult. It was simply the character of the man that made the programme, though it probably helps to bring that out if you are an experienced producer Michael Darlow.

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For my taste, the ending flushes out an un-Messiaen-like quality that I sense running throughout the work - a cumulative preference for generally achieved "uplift" over discourse, hard-work and hard-won. Is "facile" too forceful an epithet to describe that quality? In any case, a second hearing, at the very least, is needed to confirm or deny the suspicion, and meanwhile, the memory of Glennie's scintillating performance is ample compensation.

The conductor Jukka-Pekka Saraste, should also be praised for the fighting-fit precision of the SCO ensemble. A brief, reproachful mention only of the Beethoven First Symphony that opened the concert, all brutal accents, driven phrases, avoidance of lyricism and wit; and a word of regret at the worn sound (at the top especially) of Kathleen Kuhlmann's once velvety mezzo in two Rossini arias.

### Max Loppert

James MacMillan's concerto was commissioned with funds from Christian Salvesen PLC

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**MONDAY TO FRIDAY**

**CNN** 2000-2030, 2300-2330 *World Business Today* - a joint FT/CNN production from FTTV

2130-2200 (Tues) *Media Europe* - weekly in European media business

2130-2200 (Wed) *FT Business Weekly* - global business report with James Bellini

2130-2200 (Thurs) *Media Europe* - weekly in European media

2130-2200 (Frid) *FT Business Weekly*

**SATURDAY**

**CNN** 0900-0930 (Mon) 2130-2200 (Tues) 0530-0600 (Fri) *FT Business Weekly*

**SUNDAY**

**CNN** 1030-1100, 1800-1830 *World Business This Week*

**Super Channel** 1830-2000 *FT Eastern Europe Report*

**SUNDAY**

**CNN** 1030-1100 *World Business This Week*

**Super Channel** 1830-2000 *FT Business Weekly*

**Sky News** 1330-1400 (Mon) 2130-2200 (Tues) 0530-0600 (Fri) *FT Business Weekly*

**SATURDAY**

**CNN** 0900-0930 (Mon) 2130-2200 (Tues) 0530-0600 (Fri) *FT Business Weekly*

**SUNDAY**

**CNN** 1030-1100, 1800-1830 *World Business This Week*

**Super Channel** 1830-2000 *FT Business Weekly*

**Sky News** 1330-1400, 2030-2100 *FT Business Weekly*

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

## FINANCIAL TIMES

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Wednesday August 12 1992

## Critical months in Japan

JAPAN MAY not yet be suffering a western-style recession, but the probability that it will do so rises by the day. The official government line remains sanguine. But the stock market knows better; and its continued downward path suggests further troubles to come. Little wonder that, behind the scenes, Japanese officials are becoming increasingly edgy.

Japan is midway through an Anglo-Saxon style debt deflation, a fact that is finally dawning in Tokyo. Japan's debts are concentrated in the financial sector, while household debt levels remain low. And the Bank of Japan has been able to cut interest rates five times in the last 13 months to ease the pressure, albeit in a tardy fashion compared with the US Federal Reserve.

Japan's disadvantage is that bank balance sheets are closely tied to the value of the stock market through the banks' holdings of unrealised equity capital gains. Share values have fallen by 62 per cent since their 1989 peak and yesterday's fall in the Nikkei average to 14,822.56 was the first time it has closed below 15,000 since March 1986. Only a few months ago, analysts quoted 16,000 as the floor beyond which bank capital adequacy ratios would be violated.

The pressure on banks to rebuild their capital is spilling over into the wider economy. Only the most creditworthy customers now receive a warm welcome. Bank lending in July was unchanged from June, the eighth successive month in which the growth of bank lending hit a record low. Broad money growth has slowed almost to a standstill.

### Depressed confidence

Not surprisingly, the economy looks sicker by the day, despite government claims that the slide is coming to an end. Japanese companies continue to cut investment, and private sector machinery orders, excluding shipbuilding and electric power companies, fell by 19.2 per cent in June compared with a year ago.

Even Japan's consumers, normally sheltered from the turbulence of the economic cycle, are feeling the pinch. The ratio of job offers to applicants is at its lowest level in four years, and some smaller companies are laying off staff. Consumer confidence is

depressed and department store sales are falling.

Official government forecasts for 3% per cent growth this year now look absurd, as even the Ministry of Finance concedes. But the Tokyo market consensus of 2% per cent growth, a better reflection of current MoF thinking, still looks too optimistic. Economists at the London subsidiary of Dai-Ichi Kangyo Bank, released from Tokyo's conformity, plan to halve their current 1.2 per cent forecast for 1992. Nor does next year look much better, even if a world recovery can fuel Japan's already impressive export performance and the risk of a large bank failure is avoided. Rebuilding balance sheets is a long process which will take years not months.

### Sorely needed

At least the Bank of Japan appears finally to have realised the gravity of situation. The best way to ease the pressure on the banks is to keep cutting interest rates. The Bank should do so at once. But the US experience demonstrates the limited effect that monetary policy can have when private sector confidence is depressed.

Only a revival in spending and investment will provide the fillip that is sorely needed to shore up the market. And only the public sector has the means to do so.

Yet the Ministry of Finance remains unwilling to act on anything like the scale and speed required. It provided no more than a cosmetic fiscal boost last spring which, if anything, reduced market confidence. Once again, despite government claims that an aggressive economy-boosting package of public infrastructure spending is imminent, the ministry is prevaricating. The much heralded supplementary budget will not arrive before October, if the MoF prevails, and the stimulus is unlikely to exceed 1.2 per cent of gross domestic product.

The government cannot afford to be seen to dither in this way. If market nerves are to be soothed, a more substantial package of tax cuts and spending increases is needed before the end of the summer. The further the market falls, the larger the gap between the Ministry of Finance's complacent optimism and hard reality will become.

## Camp David revisited

WHAT A difference an election makes. Less than two months ago, the leaders of the US and Israel were barely on speaking terms, and President George Bush was punishing what he saw as insensitivity on the part of Mr Yitzhak Shamir, the Israeli prime minister, by withholding \$10bn in US loan guarantees.

Yesterday at the presidential summer home in Maine, Mr Bush and Mr Shamir's Labour successor, Mr Yitzhak Rabin, gave a vivid demonstration of how much has changed since the latter's election victory in late June. Amid extravagant expressions of mutual affection, Mr Bush evidently convinced Mr Rabin that he is committed to making a success of the next round of Middle East peace talks, due to commence in Washington on August 24, and Mr Bush responded by promising to press Congress to release the loan guarantees.

For good measure, Mr Rabin even gave President Bush's flagging re-election campaign a fillip by praising his leadership in the Gulf war.

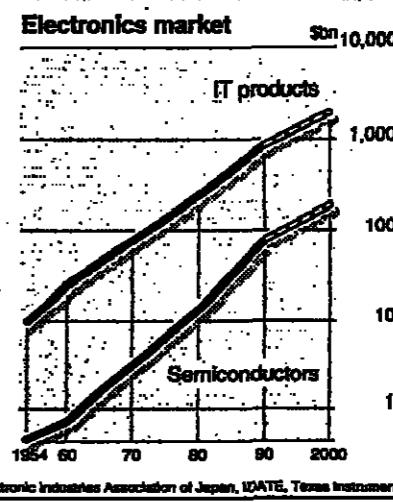
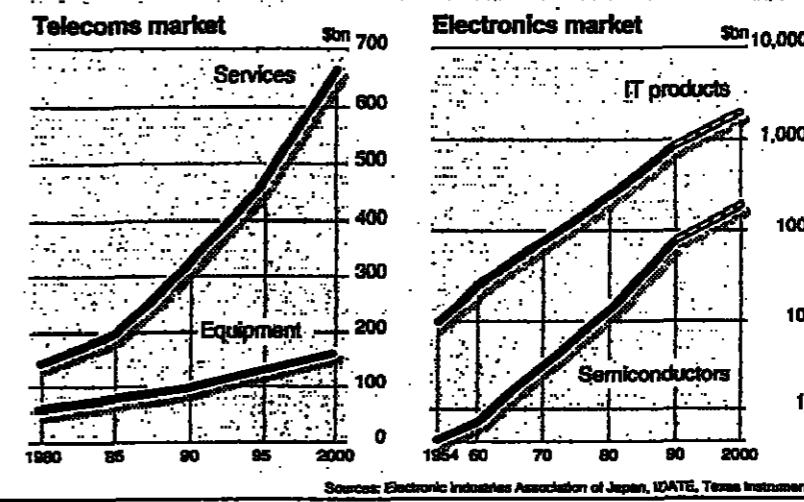
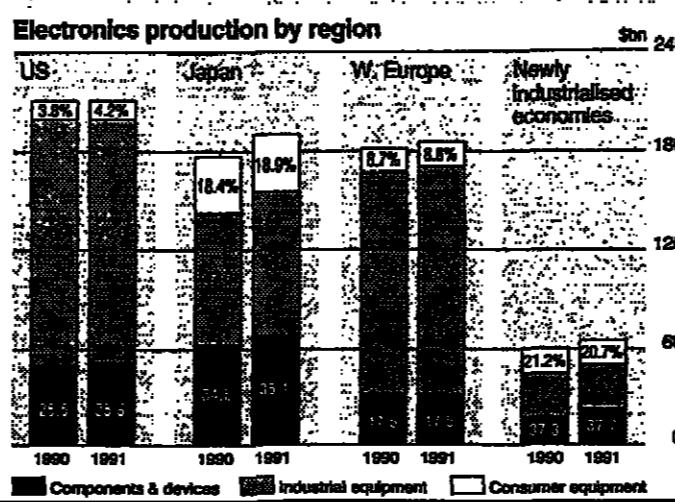
The change is more than atmospheric. Mr Shamir was a genuine obstacle to the peace process that Mr Bush and his secretary of state, Mr James Baker, have expended so much effort on. In the past six weeks, Mr Rabin's centre-left coalition has done much to prepare the way for progress: he has frozen almost all new Jewish settlement activity in the Israeli-occupied West Bank and Gaza Strip, and has promised to engage in intensive negotiations on interim self-rule for their Palestinian inhabitants. Circumstances have not been set so fair for some form of new Israeli-Arab understanding since the 1978 Camp David accords negotiated between Jimmy Carter, Menachem Begin and Anwar Sadat.

Rapid progress

President Bush himself has good political reasons to want to secure rapid progress in the Middle East. In the eyes of the American public, the failure to make headway with Arab-Israeli talks has tarnished the US victory in the Gulf war; at a time when Iraqi President Saddam Hussein is still taunting Mr Bush from Baghdad and Washington seems at a loss



### Worldwide information technology industry



# A hiatus for the high-tech dream

The revolution promised by IT may be running out of steam, writes Alan Cane

\$2bn a year in the US alone.

Over the past two years, however, the broad picture has deteriorated rapidly. Many leading IT companies, among them the US computer manufacturers International Business Machines and Digital Equipment, have fallen into loss. The Japanese consumer electronics companies Sony and Matsushita are reporting sharply reduced revenues and profits. Profits at Philips of the Netherlands, Europe's biggest consumer electronics company, have fallen sharply despite a radical restructuring of the group.

Overall growth in the semiconductor market this year will average less than 1% per cent; for computers, it will be about 5% per cent. For consumer electronics, growth will be flat. In mature industries, these would be unremarkable figures, but IT businesses have been used to growth of 20% per cent a year or more.

The downturn has a chilling significance for high-technology industries. It indicates that in each area, the market may not be growing quickly enough to generate the cash needed to fund development of the next generation of products.

Since the beginning of the IT revolution, industry estimates have forecast that by 2000, the IT sector would generate \$2,000bn a year in sales. Employment would be created through the formation and expansion of companies in the sector and through its effect on other businesses which use IT. Jobs created through the exploitation of IT would more than compensate for those lost through automation, it was believed.

There has been little to challenge that optimistic scenario for more than 15 years. Growth in every sector of IT has been robust, sometimes explosive.

Microelectronics has been the key to progress. New industries and companies have emerged as a result of the ready availability of low-cost, miniaturised electronic components. The modern facsimile machine market, for example, has grown in a few years to a value of

reap the benefits of heavy capital investment in the present generation of memory chips because overcapacity has depressed prices. The price of the industry workhorse, the 4MB fast-memory chip, has fallen by 55% per cent over the past 12 months to a mere \$12.

There have also been moves to standardise computer systems which are intrinsically less expensive than custom-designed equipment and a general disenchantment with electronic technology. Sir Denis Henderson, chairman of ICL, sums up the position: "I still worry enormously both about the amount we spend on IT and the increasing difficulty of justifying that expense in terms of the bottom line."

His comment explains why this recession is different from those of the past. In previous recessions, companies continued to invest in IT, especially in the US, in the belief that it would improve their efficiency and competitiveness. This time, the simple efficiencies have already been achieved and there is little faith that further investment will bring improved performance.

A glance at companies in each of the major IT sectors reveals the difficulties that they face. It also shows how some "star performers" which have focused on products with a high added value have managed to buck the trend.

• Semiconductors. While Japanese and Korean manufacturers – such as Fujitsu and Samsung, which make the lion's share of the world's commodity memory chips – face declining profits, Intel of the US produced record results in 1991, pushing both revenues and profits up 22% per cent. Intel is the world's largest supplier of microprocessors, the chips at the heart of most personal computers and telephone exchanges. It is profiting from its decision not to license its most advanced microprocessor technology to other manufacturers.

• Consumer electronics: the

decline in growth at companies such as Sony, Toshiba and Phillips also reflects a lack of current products with high added value. The industry is between product cycles; customers are weary of minor improvements in old products such as hi-fi and television. It will, however, be several years before the price of innovations touts to become successes on the scale of Sony's Walkman fall sufficiently to attract mass audiences. These include the digital compact cassette, the mini-disc, high-definition television (which offers cinema-quality images) and interactive video.

Where a company can add value through innovation, however, it can buck the downward trend. Sharp, for example, which has developed a relatively cheap high-definition television, is almost alone among Japanese electronics companies in not having had to revise downwards its profits forecast.

• The computer industry is undergoing a transformation more profound than any other IT sector. Computers, especially personal computers, are falling in price by 20 per cent or more a year as microprocessors and memory chips become cheaper and competition intensifies.

Manufacturers, distributors and dealers are being forced to accept narrower gross profit margins to the point where there is concern that resources will not be available to support existing products or develop new ones. Typically, margins in the computer industry have averaged between 40 and 60 per cent. In the case of personal computers, however, margins are less than 20 per cent.

The problem has been intensified by a sudden slowdown in the market, which is only partly the result of the recession. It also reflects a dissatisfaction among customers with investments in IT.

In a forthcoming study, Mr Carl Damman and Mr Aszold Mody of the World Bank argue: "The aggregate impact of IT on productivity will be disappointing.

ing." Dr Peter Weil, author of a study on the value of IT in manufacturing, notes: "What makes managers uneasy about IT is the lack of evidence that previous investments have generated business value."

Computer manufacturers are increasingly turning to computing services – helping their customers get the best out of their investments – to counter disenchantment with their products and to restore falling revenues. Services such as facilities management – operating a customer's computer systems – command higher gross profit margins than making computers.

• Telecommunications is a relatively distinct member of the IT sector. It is linked to the other electronics industries only by its prodigious use of semiconductor technology. While the growth of the other members of the IT group has been based on products, telecommunications has operated as a service operated by monopolies under strict regulation.

The outlook for telecommunications is broadly encouraging. Growth will be driven by continued deregulation and the removal of state monopolies. In the competitive US market, the average person makes twice as many telephone calls as in Europe, where the authorities are only now starting to liberalise markets.

**W**hat conclusions can be drawn from the hiatus in the IT industries? First, the technologists have done a good job: the industry has moved from youth to maturity in only a few years. The revolution has not been halted, but the corporate structures of its leading players have found it difficult to respond to the rate of change.

Second, there will be an increasing trend towards products and services that provide high added value, and therefore respectable profit margins, rather than the production of commodities such as memory chips and basic personal computers.

There are already moves in this direction. Mr John Diebold, a US computer consultant sometimes known as the "father of automation", has been examining new uses for IT in intelligent road systems, environmental monitoring and health care.

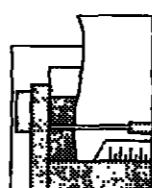
The IT industry is like a train forced to slow unexpectedly; there is little chance of it being derailed but passengers without a handhold have been severely shaken. Without developments of the kind Mr Diebold is encouraging, it may be difficult for it to pick up speed again when the way ahead is clear.

Additional reporting by Michigan Nakamoto and Hugo Dixon.

## PERSONAL VIEW

# Why dividend cuts are a last resort

By Paul Marsh



Dividends and dividend cuts are back in the headlines after last week's announcement by BP. This prompts the question: how much do dividends matter?

Over the long haul, they matter a great deal. Ignoring dealing costs, a tax-exempt investor who put \$1,000 into a broad portfolio of UK equities in January 1989 would today have a portfolio worth £157,000. If the dividend cheques had instead been torn up, the portfolio would be worth only £25,000. The difference is attributable to dividends and dividend growth. This explains why long-term investors care about dividend growth, and hence about dividends and announcements.

Dividend announcements provide important information about the future. This follows from the ground rules companies use to set dividends. First, companies "smooth" dividends, with changes tending to follow shifts in long-run sustainable earnings. Transitory changes are seldom allowed to affect dividends. Second, companies take future prospects into account, and since managers generally have better information than investors, dividends provide an important communications channel. And third, companies try to avoid dividend cuts at almost all costs.

And however strongly Mr Bush may want the stocks to succeed, some of the external impetus behind the negotiations may be lost if, as is widely expected, Mr Baker steps down as secretary of state to take charge of the presidential campaign.

Even this much will be very difficult to agree. However far and fast his left-wing coalition partners want to go, Mr Rabin feels constrained by his desire to carry with him mainstream Israeli opinion and to keep opposition from Jewish settlers to the margins. The Israeli and Palestinian definitions of autonomy will be so different as to be mutually unrecognisable.

That the talks have reached this point is thanks to American pressure as much as to growing realism among Arabs and Israelis. But America is not going to be there holding the reins, or holding Israel's hand, for ever; as the US election campaign itself illustrates how domestic concerns have come to the fore. All the more reason, then, for the parties themselves to demand that the talks restart in a brisk and decisive fashion.

The study also examined longer-term returns from a year before until a year after the announcement. The most striking finding was the pattern of returns during the year beforehand. For companies which subsequently announced larger increases, modest increases and maintained dividends were +19%, +14% and -2% per cent respectively. Dividend cuts and omissions experienced price falls of 7% and 12% per cent.

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The choice is not one of dividends versus investment; potentially companies can do both

year pre-announcement period, companies which reduced their dividends showed an abnormal return of -38 per cent (-33 per cent for cuts and -46 per cent for omissions). The larger companies in the sample showed an even greater abnormal return of -46 per cent, i.e. in relative terms they had lost nearly half their value.

The right-hand chart also shows

that the market's reaction to dividend cuts is not a short-term emotional over-reaction, since, on average, there is no subsequent "price correction". For dividend reductions, the two-year post-announcement abnormal return was -5 per cent, while for larger companies it was -2% per cent. This approach neutral performance suggests that, on average, the market's assessment was broadly correct when the dividend was announced.

Although dividend reductions became far more prevalent in the second half of the period covered, particularly in 1992, research indicates that the share price reaction to cuts has in no sense mellowed.

Companies contemplating dividend cuts can draw a simple lesson from these findings, namely that the market interprets cuts as a powerful signal of bad news. Investors know the ground rules companies follow, and they reason that companies will not cut dividends unless they have to. They also recognise that cutting the dividend has, until now, placed companies in a fairly dubious club of poor performers, with many notorious corporate casualties as fellow members.

The choice such companies face, however, is not one of dividends versus investment; potentially they can do both by seeking external financing. Such companies should view this not as a dividend problem per se but as a financing problem. A dividend cut would be one possible solution but, in general, it should be embarked upon only if the situation is truly bleak.

The author is professor of management and finance at the London Business School.

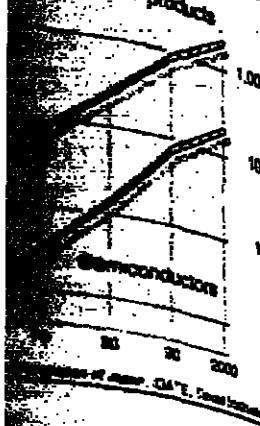
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Events in southern China pose a dilemma for the leadership's programme of liberalisation, writes Simon Holberton

## Impasse or impetus on the road to reform

The violent events of Monday night in Shenzhen, south China's showcase of market economics, will mark either a brief detour along the road of reform or another impasse to the country's 12-year experiment with economic modernisation.

The decisions taken by China's leaders over the next few weeks in response to the rioting will show whether Mr Deng Xiaoping, the country's senior leader, can hold firm, or be forced to stage a tactical retreat ahead of the autumn's 14th congress of the Communist party - one of the most important in history.

Thousands of small investors, possibly goaded by local gangs, rampaged through the city, burning vehicles and assaulting police. Twenty arrests have been made so far. China has not seen such civil strife since the spring and summer of 1989 when students occupied Tiananmen Square in Beijing in their demonstration for more democracy.

The riot in Shenzhen had a less abstract, though no less potent, cause. Small investors were angry at having been allegedly cheated by corrupt officials out of the chance to participate in the local stock exchange's latest round of share issues.

The government responded by sending in the police, rather than the army - a relatively lenient approach which shows the city's importance as a symbol of economic liberalisation. Shenzhen is one of the original four special areas set aside for capitalist development. A little more than a decade ago Shenzhen was a flat tract of poor agricultural land on the northern side of China's border with Hong Kong. Today, it is the brightest city on China's "gold coast", and gold - in the form of company shares - is what lured in people from as far away as Beijing in the north and Sichuan in the south-west over the weekend.

China's first stock market opened in Shenzhen in December 1990. Eighteen companies - embracing bicycle and television manufacturers, petrochemical and glass companies - are now listed on the exchange, eight of which permit foreign ownership through "B" shares. These rank equally with "A" shares which are reserved for Chinese nationals.

The market is capitalised at about Yuan44.5bn (£4.29bn). Since the end of April, the market index has risen threefold and its constituent companies now trade on an aggregate historic price to earnings ratio of about 85. This compares with an average ratio of 24 in



Ready for action: police in riot gear in Shenzhen yesterday, as thousands queued again

Taiwan and about 13 in Hong Kong, and indicates the high demand for equities in China.

The riot in Shenzhen and to a lesser extent in Shanghai, where China's second and smaller stock market is located, reflects less the quality of the companies listed, however, and more the scarcity of available stock. For local Chinese investors, there are few assets to buy. Housing is state-owned; private car ownership virtually non-existent.

Total "official" household savings in China are estimated at Yuan1.6bn, a figure which does not take into account the savings stashed in people's homes. In Guangdong province, where Shenzhen is

much-publicised tour of southern China in January this year, Shenzhen was the tour's focal point and has since become the model of economic liberalisation.

The tour was probably Deng's last attempt to steer the reform course, an effort that will culminate in the 14th congress of the Communist party, to be held this autumn. Deng, who is 88, wants the party to "elect" pro-economic reformers to prominent party positions and embrace his concept of a "socialist market economy".

It is still unclear what a socialist market economy means in detail, but the broad outlines appear clear. The congress is expected to stamp its approval of the creeping deregulation of the economy.

located, foreign currency held in private hands is estimated to be in excess of US\$5bn.

But with negative real interest rates on savings, the Chinese are in thrall to the nation's fledgling stock markets. The potential for large gains, so far, has been large. In a similar share offering in Shenzhen last year a domestic investor who paid Yuan7,000 for 2,000 shares would today own shares worth up to Yuan50,000.

"No wonder all the trains and flights are squeezed with people from different corners of the country, with ID cards and money from the whole village in their pockets," one Shenzhen official, referring to the latest offering, was quoted as saying in the Chinese press.

More recently, Deng Xiaoping launched his latest drive for economic reform after his

approval on the creeping deregulation of the economy that has gathered pace over the past six months. Already China has declared main cities along the Yangtze river and the Yangtze river delta open to foreign investment and entered.

The Shenzhen riot comes at a critical time during the process of consensus building. It provides fresh ammunition for the conservatives in Beijing who are already concerned by the rapid acceleration in the country's growth rate to an annual rate of more than 15 per cent, and the inflation which is likely to increase in its wake.

So far, Beijing's reaction appears measured. Lau Gan, the cabinet secretary, is reported to have been dispatched to assess and report on the causes of the riot and the allegations of corruption. Serious as it was, the riot did not develop into an open challenge to the Communist party's right to rule, in the way that the Tiananmen demonstration did. The object of the crowd's anger was corrupt officials who allegedly gave preferential access to share application forms to family members and friends.

It was Deng who said: "It is a glorious thing to get rich." The people who travelled to Shenzhen were taking him at his word. China's leaders may conclude that the road to ruin for the Communist party now lies in preventing, rather than allowing, the Chinese people to give full vent to their material aspirations.

The congress seems likely to accept that market forces may determine the fate of the bloated state industries. Beijing's recent decision to let 15 companies go out of business suggests that it is prepared to tolerate the social costs - principally rising unemployment - of company failures, though the move only goes a little way towards addressing the extent of the problem.

More price reform is expected to be endorsed by the congress, as well as a change in working conditions to allow easier hiring and firing, and

possibly further steps towards allowing people to buy their own homes.

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The congress seems likely to accept that market forces may determine the fate of the bloated state industries. Beijing's recent decision to let 15 companies go out of business suggests that it is prepared to tolerate the social costs - principally rising unemployment - of company failures, though the move only goes a little way towards addressing the extent of the problem.

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**FINANCIAL TIMES**  
**COMPANIES & MARKETS**

Wednesday August 12 1992

15

**INSIDE**

**British Airways recovers to £91m**

British Airways' pre-tax profits recovered in its first quarter from £9m to £91m (£174m) after heavy cost-cutting and a return to more normal trading following the depressed demand since the Gulf war. Further growth was held back by price sales of first and business class seats sold the airline, Lord King (left), chairman, said: "Continued economic difficulties in several major markets meant premium traffic remained depressed, although some strengthening is being seen in the second quarter." Page 20; Lex, Page 14

**Harshest times for Canada's mines**  
One after another, western Canada's coal mines are confronting the painful reality that high-cost producers are usually the heaviest casualties in an over-supplied market. Financial restructuring, labour confrontation, pleas for lower taxes and protracted negotiations with suppliers are the order of the day in British Columbia, as the coal producers seek to improve their competitiveness by bringing down costs. Page 22

**Pakistan shares lose lustre**

Pakistan's stock market, after a buoyant 1991, hit trouble in July and fell 15.8 per cent in dollar terms, the worst decline in the emerging markets list from the World Bank. Back Page

**Degussa increases 15%**

Degussa, the German metals, chemicals and pharmaceuticals company, yesterday reported pre-tax profits up 15 per cent to DM164m (£11.1m) in the nine months to June. The company expected the benefits of a restructuring and cost-cutting plan to produce better profits for the final quarter of the year, compared with the same period last year. Page 18

**Saatchi back in the black**

Saatchi & Saatchi, the advertising company, returned to profit with a pre-tax surplus of £11.1m (£21.3m) in the first half of 1992 against a loss of £32m. Mr Robert Louis-Dreyfus, chief executive, said: "It is nice to be in the black." Page 20

**Discounting rumours**

Rumours of discounting have undermined the shares of holiday groups such as Owners Abroad and Airtours. While everyone agrees that this year's holiday market has grown, it seems the tour operators' forecasts, made some 18 months ago, were optimistic. However, Mr Geoffrey Stone, finance director of Owners Abroad, said "discounting in the high season is never heavy" and that reports of overcapacity had been overstated. Page 16

**Mixed bag from US sales**

The US retail sector is having mixed fortunes. JC Penney, the large department store group posted after-tax profits of \$30m in the 13 weeks to July 25, compared with \$31m in the same period a year ago. Sales rose 9.6 per cent on the same period a year ago. However, The Limited, the fashion retailer, had a "disappointing" second quarter. After-tax profits were flat at \$80.1m compared with \$79.2m. Page 17

**Market Statistics**

	Base lending rates	Life equity options
Bermuda Govt bonds	30	London credit options
FT-A mid-term	18	Money market funds
FT-A world indices	23	Money market
FTASMA int'l bond svcs	18	New int'l bond issues
Financial futures	30	World commodity prices
Foreign exchanges	30	World stock mkt indices
London recent issues	18	UK dividends announced
London share service	23-25	

**Companies in this issue**

	AAF Industries	INA
Aer Lingus	20	IRL
Alican Australia	20	J.C. Penney
Ares-Serono	16	John Fairfax
Armitage Brothers	20	Kleen-eze
BK Vision	16	Manchester Ship
Bass	20	METAL Bulletin
British Airways	17	Newark (Louis)
Caltex Australia	17	Owners Abroad
Cathay Pacific	17	PolyGram
Crossroads Oil	17	Practical Investment
Crown Eyeglass	17	Rea Brothers
Da Beers	17, 21	Relyon
Dagussa	16	Rexall
Del Monte Fresh Prod	15	Ritual
ENEL	15	Saatchi & Saatchi
Embassy Property	19	The Limited
Eni	15	Trimoco
Fleming (Robert)	19	UAP
Fokker	15	UBS Phillips & Drew
General Accident	16	W.H. Smith
Harrow	20	Woolmark Stores
Hartness Protection	20	Ymcos
Hoopers	16	
Howard Holdings	19	

**Chief price changes yesterday**

	FRANKFURT (DM)	PARIS (FFP)
Farlin	- 15	Farlin France 733 + 17
AGA	559 - 15	Falts 194 - 143
Standard	425 - 25	Cap Gemini 257 - 32
GEHE	632 - 36	Cox Floc 365 - 115
Hotels Zen	601 - 20	DAP 3885 - 112
Loyer	339 - 13	Valeo 753 - 11
Vita	17	TOKYO (Yen)
Stress	41 1/2 + 1	Hema 928 - 142
Falts	13 1/2 - 1 1/2	Icton 1140 - 200
America Online	13 1/2 - 1 1/2	Inter 200 - 42
Emerson	20 1/2 - 1 1/2	Kentz 225 - 40
Cos Motors	37 1/2 - 1 1/2	Kyocera 250 - 40
Penney	70 1/2 - 1 1/2	Nippon Shokos 170 - 24
US Swatch	73 - 7	

New York prices at 12.30pm.

	LONDON (Pence)	Eurocable
BM	100	Heilic Bar 375 - 13
Crown Eyeglass	100 - 17	Honeywell 83 - 7
Deutsche Anwesen	100 - 18	Hougan 10 1/2 - 3 1/2
Durham	306 - 12	Kodak (Greece) 95 - 7
Heges & Hill	42 - 5	Kongsi (H.A.) 113 - 7
Kirk Saw	205 - 15	Lambert Health 385 - 18
Maclean-Gibb	175 - 10	Learnith Ranch 112 - 7
Spring Ram	118 - 7	Low (Venez) 170 - 12
West Coffie	470 - 14	Merton Foods 232 - 11
Cove IT	115 - 4	Queen Moor 65 - 5
EMAP	257 - 11	Restore 23 1/2 - 5

Hopes for creditors as Mexican group pays \$499m for Del Monte Fresh Produce

**Polly Peck finds buyer for fruit side**

By David Barchard and Peter Pearce in London

British Airways' pre-tax profits recovered in its first quarter from £9m to £91m (£174m) after heavy cost-cutting and a return to more normal trading following the depressed demand since the Gulf war. Further growth was held back by price sales of first and business class seats sold the airline, Lord King (left), chairman, said: "Continued economic difficulties in several major markets meant premium traffic remained depressed, although some strengthening is being seen in the second quarter." Page 20; Lex, Page 14

The deal represents the last hope of securing a large amount of cash to pay the group's 23,000 creditors. Sources close to the group's administration said it

still seemed likely that most creditors would only get a payment of between 3p and 11p in the pound.

The investor consortium is led by Grupo Cabral of Florida, the holding company of Mr Carlos Cabral which holds a controlling interest in Banco BCB, the eighth largest commercial bank in Mexico.

Grupo Cabral, a diversified business group, is already a leading producer of bananas in south-east Mexico.

Other members of the consortium include Nacional Financiera,

the Mexican government development bank with assets of \$20bn, and other strategic investors.

Nacional Financiera may put up around 10 per cent of the total.

Mr Harold Schenker, executive vice-president of PPI Del Monte Fresh Produce, the fresh fruit side of Polly Peck International, the fruit and electronics conglomerate which collapsed in October 1990.

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## INTERNATIONAL COMPANIES AND FINANCE

## GA seeks £300m in share capital for expansion

By Richard Lapper in London

GENERAL Accident, the third largest composite (general and life) insurer, yesterday announced it aimed to raise capital to finance possible expansion after posting a significant improvement in the first six months of 1992.

Pre-tax losses fell to £21.2m (£40.2m) compared with £105.2m in the half-year stage last year. Perth-based GA recorded a profit of £3.5m in the second quarter and maintained its dividend at 9.7p per share.

The company is to seek shareholders' approval to issue up to £300m in preference shares. This is designed to reduce debt and increase GA's leeway to augment its premium income at a time when insurance rates are rising in

most of its main markets. Mr Nelson Robertson, chief general manager, ruled out any sudden expansion but added that the company did not want "to feel unduly restricted" as profits came through.

An issue of £100m would boost solvency (net assets as a percentage of non-life premium income) to 40 per cent from 37 per cent and to reduce its debt, which stands at £610m. Debt of £250m is due for rescheduling next spring.

The announcement, which follows a £100m issue by Commercial Union in May, is a further sign of improved trading conditions for UK insurers. Companies such as GA, CU and Guardian Royal Exchange, which lack large exposure to mortgage indemnity business – where analysts forecast an

upward revision of losses in view of the continuing slump in the housing market – are particularly well placed.

At GA, a sharp reduction in underwriting losses to £216.3m, compared with a £288.9m loss in the same half last year, underpinned the improvement. Long-term profits fell to £14.6m (£1.5m loss). Estate agency losses rose to £9.8m (£8.4m loss) and net investment income to £190.4m (£175.1m).

UK underwriting losses were reduced to £104.8m (£175.4m loss), following cost-cutting and a more selective approach towards underwriting.

UK staff numbers have fallen from 8,000 to about 6,500. The number of policyholders in the loss-making motor sector has fallen by about 20 per cent. Lex, Page 14

## Swiss drugs group turns in 25.4% advance

By Ian Rodger

ARES-SERONO, the Swiss pharmaceutical group specialising in human fertility drugs, has reported a 25.4 per cent rise in net income from continuing operations to \$38.6m in the first half.

Sales were up 17.2 per cent to \$151m. The group said pharmaceutical sales rose 21 per cent to \$363.8m, with demand particularly strong in Italy, Germany and the US.

Diagnostic product sales eased slightly to \$81.3m, but excluding clinical chemistry sales, which are being discontinued, they rose 9 per cent.

The group also had a \$28.1m extraordinary gain from the sale of its over-the-counter drug division in the first half.

In the second quarter, net income from continuing operations rose 25.6 per cent to \$21m on sales up 18.7 per cent to \$217m.

## BK Vision in SFr200m one-for-three issue

By Ian Rodger in Zurich

BK VISION, the specialised investment holding company created last October by Mr Martin Ebner's BZ Bank group, is raising SFr200m (\$162m) in a rights issue.

BK Vision's strategy, which has aroused some controversy in Swiss financial circles, is to hold significant stakes in a small number of banks and financial institutions with a view to influencing their management.

Mr Kurt Schiltknecht, manager of BK, said the funds were being raised because it was a good time to invest in financial institutions. "We are fairly optimistic, looking over the next two to three years. There is no risk of further monetary tightening," he said.

He added that by raising its shareholdings in financial institutions BK gained "a better position" when talking to their managers.

He denied that BK intended to use its shareholder power to seek inside information from the companies in which it invested. It was not interested in short-term price sensitive information, such as that on forthcoming profit figures or impending takeover bids.

Par value are held by the public.

The rights issue is on the basis of one new share for every three held at 160 per cent of par value. The bearer shares closed yesterday in Zurich at SFr95.

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### KLOOF GOLD MINING COMPANY LIMITED ("Kloof")

(Registration No. 64/04462/06)

### LIBANON GOLD MINING COMPANY LIMITED ("Libanon")

(Registration No. 05/03381/06)

### VENTERSPOST GOLD MINING COMPANY LIMITED ("Vinterspost")

(Registration No. 05/05632/06)

### INTEGRATION OF OPERATIONS – SALIENT DATES

On 14 July 1992 an announcement was published in the press regarding the proposed integration, by means of schemes of arrangement, of the operations of Kloof, Libanon and Vinterspost. Notices convening scheme meetings of shareholders of Libanon and Vinterspost and of option holders of Vinterspost, to be held on Thursday, 3 September 1992, for consideration of the necessary resolutions to enable the schemes to be implemented, were today posted to shareholders of Libanon and Vinterspost and to option holders of Vinterspost, together with an explanatory statement. The salient dates are as follows:

1992

Wednesday, 1 July

Wednesday, 2 September

Thursday, 3 September

Tuesday, 15 September

Friday, 18 September

Monday, 21 September

Effective date in terms of the schemes  
Proxy forms for scheme meetings and general meeting to be lodged by  
Scheme meetings of Libanon and Vinterspost shareholders and general meeting of Vinterspost option holders to be held on  
Court sanctions the schemes  
Last day to register in order to participate in the schemes  
Termination of listings of Libanon and Vinterspost shares and Vinterspost options with effect from the close of business on  
Anticipated date for the schemes to become operative  
Listing of new Kloof shares and options on The Johannesburg Stock Exchange and commencement of dealings on the London Stock Exchange  
Kloof share and option certificates posted to Libanon and Vinterspost shareholders and to Vinterspost option holders

Note: The above dates are subject to amendment. Any amendment will be published in the press.

Registered and Head Offices  
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12 August 1992  
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SMB

## Ymos plans to restructure finances

By David Waller in Frankfurt

YMOS, the large German car components manufacturer which lost nearly DM200m (\$136.9m) last year largely as a result of bad sheet metal fraud, yesterday announced a comprehensive capital restructuring.

The plan is to restore the group's equity capital to the DM140m level it was before it was wiped out by the combined effects of fraud and operating losses. The details of which were revealed to shareholders by David Waller in Frankfurt

## O&Y dispute focuses on New York towers

By Bernard Simon in Toronto

THE WORLD Financial Centre in New York is emerging as the focus of Olympia & York's efforts to keep its US buildings out of the bankruptcy protection which has engulfed the troubled developer's operations in Canada and the UK.

Three disputes have surfaced between O&Y and its creditors over loans relating to the 42-storey Tower B of the 7.5m sq ft World Financial Centre.

Some of the lenders predict O&Y has little chance of settling these disagreements without seeking court protection.

Talks broke down last week with a group of eight banks led

by Morgan Guaranty and Bank of Montreal which advanced \$160m on security of a pledge of O&Y's partnership interest in Towers A and B of the World Financial Centre, which hold the \$800m first mortgage on Tower B. The World Financial Centre has a low vacancy rate and a strong cash flow, but O&Y funnelled rental income from Tower B earlier this year to prop up its

revenue for debt-service and capital restructuring.

An O&Y spokesman said yesterday, however, that the company views the threat merely as "another step" in negotiations towards a debt restructuring.

All payments on the \$160m loan remain up to date.

The Morgan dispute stems from O&Y's failure to pay \$62m in interest last March to a group of Japanese institutions which hold the \$800m first mortgage on Tower B. The World Financial Centre has a low vacancy rate and a strong cash flow, but O&Y funnelled rental income from Tower B earlier this year to prop up its

revenue for debt-service and capital restructuring.

The Morgan group objects to O&Y's compensation of the mortgage holders by paying them excess cash flow from the building, in effect putting \$62m of debt ahead of the Morgan security. It wants to prevent the same happening with the

other five properties, O&Y and the Nomura group have yet to reach a longer-term agreement on the missed payment.

Separately, Morgan has threatened to auction an interest-rate swap, which is classified as an O&Y asset, and forms part of the collateral for the \$160m loan. The auction has been postponed several times while negotiations continue, but is now scheduled to take place on August 28.

Debt payments on the other two World Financial Centre buildings in which O&Y has a stake are understood to be up-to-date. The fourth building, Tower C, is owned by American Express.

## Nine-month earnings at Degussa climb 15%

By David Waller in Frankfurt

DEGUSSA, the German metals, chemicals and pharmaceuticals company, yesterday reported pre-tax profits up 15 per cent to DM175m in the nine months to June. This was achieved on turnover down 5 per cent to DM9.4bn.

The company said it expected the benefits of a restructuring and cost-cutting plan to produce better profits for the final quarter, compared with

the same period last year. In 1990-91, total pre-tax profits dropped by 44 per cent to DM175m, reflecting difficult conditions in many markets.

Degussa said yesterday it had cut losses in the metals sector "significantly". This sector, accounting for nearly half of group turnover, suffered through losses at the Leybold machinery subsidiary and because of a 30 per cent drop in turnover in precious metals trading, where trading vol-

umes were significantly lower than the previous year.

Excluding the drop in precious metals trading, group turnover rose by 5 per cent, Degussa said. But it added that 3 percentage points of this were due to the inclusion of the recently acquired Arzneimittelwerk Dresden (AWD) – an east German pharmaceutical group.

Profits in the chemical division – where turnover climbed 3 per cent to DM3.54bn –

## Hoogovens tumbles into the red

By Ronald van de Krol

HOOGOVENS, the Dutch steel and aluminium group, fell into a net loss of Fl 49m (\$32.7m) in the first six months of 1992, compared with a net profit of Fl 55m in the same period last year.

The loss confirmed the company's earlier predictions that it would see no improvement during the period.

The company, which was forced to omit its 1991 dividend after it posted full-year losses of Fl 51m last year, said it did not expect any improvement in European steel and aluminium markets in the first half of 1992.

It warned there was a "seri-

ous possibility" that results in the second half on ordinary activities would be substantially lower than they were in the first, when these activities – comprising operating profit and financial income and charges – posted a loss of Fl 70m, against a profit of Fl 73m the previous year.

First-half operating profit tumbled to Fl 35m from Fl 168m a year earlier, while financial charges widened to Fl 105m from Fl 96m. Group turnover fell 5.2 per cent to Fl 13.9bn.

The weak economic climate in Europe and competition from non-EC countries such as Russia had undermined prices

for most of Hoogovens' steel products. Similar factors were at work on the European aluminium market.

Hoogovens' steel production rose in the first half from the reduced levels of the first six months of 1991, when a key blast furnace had been undergoing refurbishment.

However, the company said it would probably maintain steel production at the new lower levels introduced in June.

Aluminium production fell in the first half because of a reorganisation, aimed at refocusing the group's België plant on higher added-value products.

## NOTICE OF EARLY REDEMPTION

To the Holders of

### PNC FINANCIAL CORP

Floating Rate Subordinated Notes Due 1997

(the "Notes")

NOTICE IS HEREBY GIVEN that, pursuant to Section 7(a)(ii)(x) of the Notes, PNC Financial Corp (the "Company") has elected to and shall redeem on September 16, 1992 (the "Redemption Date") all of the outstanding Notes at a redemption price of 100% of the principal amount thereof (the "Redemption Price").

Payments of principal will be made upon presentation and surrender of the Notes to be redeemed, together, in the case of Bearer Notes, with all Coupons appertaining thereto maturing after the Redemption Date at the Fiscal Agent or Paying Agents listed below. Interest due on the Notes on September 16, 1992 will be paid in the usual manner. Registered Notes must be presented to the Registrar in New York City.

On the Redemption Date, the Redemption Price will become due and payable on each such Note to be redeemed and after the Redemption Date interest thereon will cease to accrue.

The Company hereby confirms that the conditions precedent for this redemption have occurred. The Company has provided the Fiscal Agent with an Officers' Certificate to the effect that the Federal Reserve Board has approved the redemption of Notes from a source other than funds available in or theretofore deposited in the Note Fund. The Company has, prior to the publication of this Notice, deposited with the Fiscal Agent sufficient funds to pay the principal amount of the Notes to be redeemed.

#### FISCAL AGENT

Morgan Guaranty Trust Company of New York

60 Victoria Embankment

London

EC4Y 0JP

#### PAYING AGENTS

Morgan Guaranty Trust Company of New York  
Meininger Landstrasse 46  
6000 Frankfurt am MainMorgan Guaranty Trust Company of New York  
Stockerstrasse 38  
8022 ZurichSociete Generale de Banque  
3 Montagne du Parc  
B-1000 BrusselsBanque Internationale à Luxembourg  
2 Boulevard Royal  
2953 Luxembourg

#### REGISTRAR

Morgan Guaranty Trust Company of New York

## INTERNATIONAL COMPANIES AND FINANCE

# De Beers loses a little sparkle

Philip Gavith on the dividend cut at the S African diamond producer

The De Beers board has a quiet habit of meeting in Kimberley, the northern Cape mining town where the South African diamond producer began.

Yesterday it seemed very far removed from the country's financial centre in more than just a geographic sense as the prediction of a "significant reduction" in the final dividend sent shock waves through the Johannesburg investment community.

Although the 25 per cent fall in attributable earnings was in line with predictions, most analysts were aghast at the announcement that the final dividend would be cut. Some said this would do serious damage to the credibility of De Beers and Mr Julian Ogilvie Thompson, its chairman.

The confusion stems from the seemingly inexplicable difference between the fairly optimistic predictions De Beers was making as recently as six weeks ago about the outlook, and the much more bearish picture it has presented.

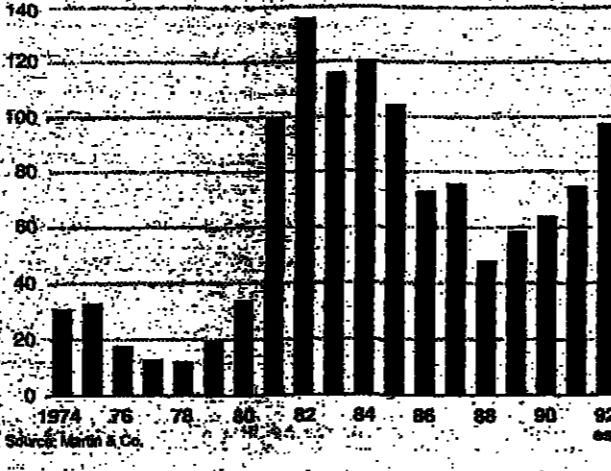
Until yesterday, De Beers had been sending a clear message that the position of the diamond market was not too bad. It told those worried about the poor results from the first three auctions of rough diamonds of the 10 to be held this year to refer to the directors' forecast. Its main point was that sales of rough diamonds in the second half of 1992 would be better than in the same period in 1991.

However, yesterday the board withdrew this prediction saying second-half sales could well be lower than during the first half.

The gravity of the group's position was emphasised by the imposition yesterday of a 25 per cent quota reduction in the diamonds bought from producers by the Central Selling Organisation (CSO) – the De Beers' organisation which markets about 80 per cent of

### Diamond sales

Ratio of CSO stocks to sales



the world's uncut diamonds.

The directors offer two reasons for its changed forecast: low retail and rough diamond sales, due to weaker than anticipated upturns in Europe and the US and the continued slowdown in Japan; and

a "dramatic increase" in supplies of illicit diamonds from Angola. The CSO has mopped up a lot of this supply, but some of it is being sold outside of the CSO.

Recently Mr Richard Stuart of Martin & Co, the firm of stockbrokers and South Africa's leading diamond analysts, said De Beers' directors would rather cut their throats than cut the dividend. Yesterday, Mr Stuart spoke for many when he said they probably had cut their throats as far as the investment community was concerned.

Aside from the damage done to De Beers' reputation, yesterday's dividend announcement casts a pall over its stock market status. Mr Charles Booth, research director of J.D. Anderson, the stockbroking firm, said that apart from being bad news for the share

price – which fell by more than 6 per cent yesterday to R88.50 on the news – it also damaged the group's reputation as a quality stock whose dividend would never be cut. (The dividend has only once before been cut – in 1981.) He said the market might be tempted to regard De Beers as a mimic of a cyclical stock and to downplay it accordingly.

There was disagreement among analysts over whether it was necessary for De Beers to cut the dividend. Although some brokers had forecast a cut in the final dividend, saying the company would not have enough cash to maintain it, others differed.

Mr Stuart thought the cut unnecessary given the financial strength of De Beers, which has net assets at market value of more than R30bn (\$10.9bn). He also argued that De Beers should have given the market time to adapt to the imposition of quotas before considering a dividend cut.

Some see the hand of Mr Harry Oppenheimer, the retired former chairman of De Beers, behind the forecast dividend cut. His thinking, it is

reasoned, is that if De Beers is going to impose quota constraints on the industry, then it must also be seen to be taking some pain itself.

A further puzzle is that it seems to be something of an over reaction. Even with the second-half forecast revised downwards, it seems unlikely that CSO rough diamond sales for the year will be much worse than \$3.5bn, against \$3.9bn in 1991. This compares with a near halving of CSO sales in 1981, the year of the earlier dividend cut.

Analysts caution that comparisons with the early 1980s, when the industry experienced the worst slump in its history, should be resisted. Then deflation in the world economy caused large stocks of diamonds, which had been bought as an inflation hedge, to be deposited on the market. De Beers, as a result, lost a degree of control over the supply of diamonds to the CSO.

Today, De Beers has much improved control over the supply. The difference is evident from the ratio of CSO stocks to sales which rose above 160 per cent in 1984. Last year it was 77 per cent, and even with the gloomy second-half prognosis it is still unlikely to rise above 100 per cent.

There is no comparable overhang of diamonds, excepting two problems. The first concerns the increase in supply from Angola. The second relates to De Beers' Venetia mine in the Northern Transvaal which opens in two days time. Originally the mine planned to open in a US election year, traditionally a period of firm demand in the US economy.

This calculation has clearly backfired. As a result an extra 6m carats of diamonds – Venezuela's full production – will be entering the CSO, without a market and hence will have to be stockpiled.

See Lex

## Australian energy unit turns round

By Bruce Jacques in Sydney

CALTEX Australia, the Sydney-based petroleum group, has returned to the black in the first half to June, helped by a big asset sale.

However, the company yesterday announced a heavy restructuring programme which will cut the workforce by almost 14 per cent.

The company turned after-tax losses of A\$18.4m (US\$12.6m) into A\$7.8m profits on a 2.5 per cent rise in sales to A\$1.64bn from A\$1.59bn. The interim dividend has again been passed.

The result included a A\$5.3m abnormal pre-tax profit – compared with nil previously – mostly comprising a A\$7.9m profit on the sale of a crude oil carrier.

"Whilst pressures on the industry, including sustained competition, are unlikely to abate, directors are determined to see that the Caltex group will emerge as an efficient and low-cost entity," said Mr Barry Murphy, chairman and chief executive.

The result followed a reduced interest bill of A\$27.3m compared with A\$24.8m and depreciation of A\$32.7m against A\$31.3m. Tax took A\$10.9m down from a A\$4.5m credit previously.

## Alcan Australia reduces losses in first half

By Bruce Jacques

ALCAN Australia, the Sydney-based integrated aluminium group, has come through the worldwide slump in aluminium prices with reduced losses in the first half to June.

The company's loss eased to A\$6.5m (US\$4.89m) from A\$12.4m on a 7 per cent fall in sales to A\$376.4m from A\$297.2m. No interim dividend will be paid. The directors said the average aluminium price for the half was US\$1.295 a tonne, down US\$150 a tonne from a year earlier.

The restructuring programme began last year resulted in a further reduction of 100 people from the workforce. A charge of A\$1.3m for redundancy costs was incurred compared with A\$5.6m last time, the company said.

Alcan has written off A\$18.3m from its asset revaluation reserve following a valuation of land and buildings. The result followed a tax credit of A\$2.7m compared with A\$3.5m previously and interest costs of A\$7.5m against A\$9.3m.

## Mixed results for US retailers

By Nikki Tait in New York

MIXED fortunes in the US retail sector were apparent yesterday when J.C. Penney, the large department store group, and The Limited, the specialty retailer, reported second-quarter earnings.

Penney, based in Dallas, fared better, posting after-tax profits of \$80m in the 13 weeks to July 25. This compares with \$31m in the same period a year ago, and is scored on sales of \$2.79bn, up by 9.6 per cent on the same period a year earlier.

This takes Penney's sales in the first half to \$7.58bn, a 10.1 per cent advance on the first six months of 1991, and net profits to \$216m from \$11m.

The figures were helped by a 15m drop in interest charges to \$61m, thanks to a debt restructuring programme.

Mr William Howell, Penney's chairman, said sales of autumn merchandise were "particular encouraging" in the latter part of the quarter. He added that Penney still expected "favourable results" during the second half.

Mr Leslie Werner, The Limited's chairman, admitted that consumer uncertainty had persisted, but blamed the figures

on "below standard merchandising decisions".

He added that he was encouraged by early customer acceptance of the fall fashions. "While we will be able to develop a better understanding of fall when we analyse the last half of August and early September sales, I am guardedly optimistic."

Penney shares, which have risen recently, dropped 1% to \$70, while The Limited lost 3% to \$19.9, close to their 52-week low.

Crombie & Fitch, had a "disappointing" second quarter.

After-tax profits were flat at \$30.1m compared with \$79.2m, while sales stood at \$1.49bn

up from \$1.35bn.

This takes the group's profits for the first six months to \$131.6m, little changed from the previous year's \$130.1m, with sales totalling \$2.9bn up from \$2.65bn.

Earnings per share were up from 30 cents to 37 cents in the second quarter, and from

57 cents to 70 cents in the first half. The group's shares rose 4% to \$87.4% on the news.

Part of the advance comes from Wal-Mart's highly aggressive expansion programme. In the second quarter alone, the discount retailer opened 20 new Wal-Mart stores and 18 Sam's Clubs – wholesale clubs which sell at rock-bottom prices to a membership customer base.

By the end of July, the company was operating 1,755 Wal-Mart stores and 233 Sam's Clubs. It covers 44 states, having recently added Idaho.

Wal-Mart Stores, the largest US retailer in terms of sales, yesterday unveiled a 21.5 per cent increase in second-quarter profits after tax, to \$420.4m. The advance came on the back of a 26 per cent sales rise, to \$13bn, writes Nikki Tait.

The second-quarter results take Wal-Mart's profits for the first six months to end-July, to \$807.4m, up from \$632.8m a year earlier. Sales increased from \$19.6bn to \$24.7bn.

Earnings per share were up from 30 cents to 37 cents in the second quarter, and from

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## Fairfax chief executive named

By Philip Gavith

in Johannesburg

MR STEPHEN Mulholland, chief executive of South African Times Media (TML), has been appointed chief executive of John Fairfax, Australia's second-largest newspaper group.

Fairfax has been without a chief executive since December when it was acquired for A\$1.4bn (US\$1.03bn) by a consortium led by the Daily Telegraph, the UK newspaper group controlled by Mr Conrad Black.

Mr Mulholland's success in his new appointment will depend on the extent to which he replicates in Australia the methods he used to turn round

TML. He was appointed to the company in 1986 to rescue the ailing TML, then known as South African Associated Newspapers (Saan), by Mr Gordon Waddell, then chairman of Johannesburg Consolidated Investments (JCI), the South African mining house which controlled Saan.

Mr Mulholland had been editor of the weekly Financial Mail magazine, with no previous management experience.

However, his appointment is widely seen as having been a success. He turned the company round from heavy losses to steadily increasing profits.

Fairfax publishes the Sydney Morning Herald, The Australian

Financial Review, and The Age in Melbourne.

It has about 20 per cent of Australian daily circulation, compared with 10 per cent controlled by News Corporation, Mr Rupert Murdoch's US-based media group. Fairfax was put into receivership in 1990 after an abortive buy-out of its major shareholders by Mr Warwick Fairfax.

Mr Mulholland will be replaced at TML by Mr David Kovarsky, the youthful chairman of Consolidated Metallurgical Industries (CMI), the ferrochrome subsidiary of JCI.

Mr Kovarsky, who has been on the TML board for a number of years, is regarded by many as a successful mining executive.

If the deal, which is due on or before January 1995, goes through, Jardine Matheson will sell Cathay a 5 per cent stake, of its 30 per cent shareholding, and Wharf and Hutchison Whampoa Docks will each sell it a 2.5 per cent stake of their 15 per cent shareholdings.

Cathay will acquire HK\$1.25bn of shareholder's loans to the company. If the loan facilities are fully exercised Cathay's commitment could be as high as HK\$30m.

per cent of the company, will increase its stake to 40 per cent.

Two weeks ago, China National Aviation Corporation (Canc) paid HK\$1.06m for a 10 per cent stake in HACTL. Its purchase was not conditional upon HACTL's success in winning a licence to operate at the new airport.

Cathay will acquire HK\$1.25bn of shareholder's loans to the company. If the loan facilities are fully exercised Cathay's commitment could be as high as HK\$30m.

"This agreement demonstrates our intention to continue to be a major force in Hong Kong's air freight industry," he said.

De Beers

## INTERIM RESULTS

- Major economies worse than forecast – combined results affected.
- Dramatic increase in Angolan illicit diamonds.
- Interim dividends maintained; current outlook indicates reduction in final dividends.

### EXTRACTS FROM THE UNAUDITED PRO FORMA COMBINED INCOME STATEMENT

ATTRIBUTABLE TO THE DE BEERS/CENTENARY LINKED UNITS FOR THE HALF-YEAR ENDED 30 JUNE 1992

Half-year ended 30 June	1992 Rand millions	Half-year ended 30 June	1991 US Dollar millions
1 189	1 063	1 189	921
367	392	329	127
1 612	1 327	65	114
1 288	915	478	558
1 692	1 277	445c	460
		339c	336c
		28.0c	28.0c
		41.6c	15.0c
		71.3c	24.7c
R2.8880	R2.7725	R2	

## INTERNATIONAL CAPITAL MARKETS

## Investors cautious ahead of auction

By Patrick Harverson in New York and Sara Webb in London

US Treasury prices were mixed in light trading yesterday morning as the market cautiously awaited the afternoon arrival of new government securities.

## GOVERNMENT BONDS

By midday the benchmark 30-year bond was up 1/4 at 107.18, yielding 7.35 per cent. The two-year note was slightly lower at the halfway mark, however, down 1/4 at 100.45 to carry a yield of 4.13 per cent.

The long end received a lift early on from overseas buyers, but domestic demand was weak. Most investors seemed to be waiting for the afternoon sale of \$15bn in three-year notes, which is the first leg of the Treasury's latest \$36bn refunding programme.

Prices at the long end were helped by the concerted central bank intervention to help the ailing dollar. A weak dollar undermines the value of US assets held by international

investors, so the intervention was good news for the market.

THE combination of sterling weakness and fears of higher interest rates pushed UK government bond prices lower yesterday morning, but gilts recouped some of their losses later, following the release of producer price data.

News that the Skipton Building Society was raising interest rates on mortgages by half a percentage point depressed gilt prices, leading to fears of a price rate hike.

Gilt prices later recovered some of their early losses after the release of the producer price figures for July showing output prices rose by 3.4 per cent in the year to July, against 3.5 per cent in the year to June.

Sterling started on a weak note, but later strengthened slightly against the D-Mark as central bank intervention to support the dollar helped ease tensions in the exchange rate mechanism of the European monetary system.

The Liffe gilt futures contract opened at 96.30 - down from Monday's close of 97.04 - and fell to a low of 96.22 before

## BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10/000	100/00	111.39685	+0.180	8.32	8.35
BELGIUM	8.750	80/000	98.4500	+0.000	8.99	9.04
CANADA	8.800	04/000	100.1600	+0.400	7.17	7.76
DENMARK	8.000	11/000	97.3000	-0.220	9.47	9.50
FRANCE	8.500	02/000	98.8201	-0.034	8.35	8.45
GERMANY	8.500	07/000	98.7000	+0.000	8.03	8.20
ITALY	12.000	05/000	93.5000	-0.330	13.847	13.95
JAPAN No 118	8.400	05/000	107.2605	+0.116	4.47	4.50
JAPAN No 125	8.400	05/000	107.2605	+0.116	4.47	4.50
NETHERLANDS	8.250	06/000	98.1500	+0.005	8.36	8.47
SPAIN	10.200	01/000	90.1600	-0.160	12.04	12.00
UK GILTS	8.750	04/000	102.24	+0.420	9.32	9.31
US TREASURY	7.500	05/000	107.09	+0.302	8.48	8.69
ECU (French Govt)	8.000	03/000	84.3000	+0.020	9.41	9.51

Price: US, UK in 32nds; others in decimal

Technical Data/FTAS Price Sources

Trading at 97.01 by late afternoon. In the cash market, the 11% per cent gilt due 2003-07 fell from its opening of 115.2 to 115, yielding 9.45 per cent. Short-dated issues showed little change on the day.

■ JAPANESE government bonds rallied as yesterday's drop in the Nikkei stock index below 15,000 sparked hopes of a further easing in interest rates. The Nikkei stock index dropped 243.73 points to close at 14,228.56, its lowest level since March 1986.

The yield on the benchmark No 125 opened at 5.00 per cent and moved to 4.96 per cent in Tokyo trading before closing at 4.99 per cent and trading in London at around 4.965 per cent.

However, this has been delayed to October at the earliest after a recent Ioso meeting failed to endorse the proposals.

The US Securities and Exchange Commission is believed to have been among the regulatory bodies which wanted more time to consider the proposals. The SEC was also responsible for delaying an earlier attempt to reach agreement, 18 months ago.

SEC chairman Mr Richard Breeden has been concerned that the international rules would be weaker than those already imposed in the US. That would either force the SEC to water down its regulations, or leave US securities firms at a disadvantage. Issues still under discussion include the amount of subordinated debt securities firms can count as capital for regulatory purposes. Also, regulators have yet to decide on what should fall within a bank's "trading book", which will be subjected to less stringent securities rules rather than the basic rules for bank capital.

Part of the reason for the delay is the European Commission's draft rules on capital adequacy, which were adopted at the end of June, said Mr Roy Croft of the UK's Securities and Investments Board. Ioso members wanted more time to consider these before formalising their own plans.

## International draft rules on capital delayed

By Richard Waters

A PROPOSED international regime governing the capital adequacy of securities firms has been further delayed, in spite of indications earlier this year that regulators in the world's main financial centres had reached agreement.

The regime, mirroring the Basle capital rules for banks, is intended to make sure investment firms have the financial resources to withstand losses, preventing a domino-like collapse in financial markets.

Ioso, the grouping of international securities regulators, and the Basle committee of banking supervisors said, in January, draft rules would be published this summer.

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"It will change the way currency dealers look at the world," says Mr Chris Deuters, managing director of global foreign exchange at Lehman Bros in London. "In particular, it will increase the pace of trading at moments of crisis in the market."

Automatic brokerage systems aim to increase the speed at which a trader can find a buyer. Currently, a trader contacts a known counterparty via computer or telephone, makes an offer and waits for confirmation. Alternatively, he contacts a currency broker who can match the offer with another bank's bid.

Using automated brokerage,

## Guidelines on Ecu bonds price quotations reset

By Tracy Corrigan

MARKETMAKERS have reset guidelines on price quotations in Ecu bonds, in the wake of a one-day suspension of market-making last month.

The suspension was triggered by chaotic selling of Ecu bonds, following Denmark's rejection of the Maastricht Treaty on monetary union in June, which threw the world's main financial centres into disarray.

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Using automated brokerage,

former liquidity has not been restored.

At a meeting late on Monday, marketmakers agreed that the top 35 Ecu bonds will continue to be traded at a bid/offer spread of 10 basis points to 25 basis points in a minimum size of Ecus 1m.

The suspension was triggered by chaotic selling of Ecu bonds, following Denmark's rejection of the Maastricht Treaty on monetary union in June, which threw the world's main financial centres into disarray.

The regime, mirroring the Basle capital rules for banks, is intended to make sure investment firms have the financial resources to withstand losses, preventing a domino-like collapse in financial markets.

Ioso, the grouping of international securities regulators, and the Basle committee of banking supervisors said, in January, draft rules would be published this summer.

However, this has been delayed to October at the earliest after a recent Ioso meeting failed to endorse the proposals.

The US Securities and Exchange Commission is believed to have been among the regulatory bodies which wanted more time to consider the proposals. The SEC was also responsible for delaying an earlier attempt to reach agreement, 18 months ago.

SEC chairman Mr Richard Breeden has been concerned that the international rules would be weaker than those already imposed in the US. That would either force the SEC to water down its regulations, or leave US securities firms at a disadvantage. Issues still under discussion include the amount of subordinated debt securities firms can count as capital for regulatory purposes. Also, regulators have yet to decide on what should fall within a bank's "trading book", which will be subjected to less stringent securities rules rather than the basic rules for bank capital.

"It will change the way currency dealers look at the world," says Mr Chris Deuters, managing director of global foreign exchange at Lehman Bros in London. "In particular, it will increase the pace of trading at moments of crisis in the market."

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"It will change the way currency dealers look at the world," says Mr Chris Deuters

## Fleming reduces buying price of Wellcome shares

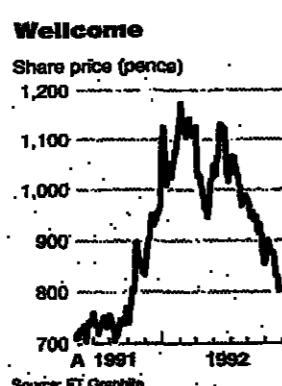
By Maggie Urry

**R**OBERT FLEMING, the merchant bank which organised the £2.16m sale of 270m Wellcome shares last month, has cut the price at which it was buying shares in the company from 800p to 780p.

The mid-market share price fell from 800 1/4p to 780p. Fleming has been stabilising the share price since the sale was concluded on July 27 by bidding for shares at 800p, the price at which the Wellcome Trust sold the shares.

However, the fall in the stock market since the issue was priced left Fleming vulnerable to sellers looking to raise cash. On Monday it had to buy 10m shares when four large institutions – two in Scotland and two London merchant banks – decided to sell stock.

After the London market closed on Monday, Fleming was understood to have



The FT-SE 100 index stood at 2377.2 on the day the Wellcome tender closed and has fallen 2.8 per cent to yesterday's closing level of 2309.6. The 20p cut in Fleming's bid price is a slightly smaller percentage fall.

Under the "green-shoe" option attached to the share offer, Fleming over-allotted 40.5m shares. It is thought to have over-allotted another 10m to 15m shares giving it a short position. This enabled Fleming to buy back shares – to stabilise the price – without reducing the size of the issue.

If Fleming does not buy back all the shares by August 26, when the stabilisation period ends, it can buy more shares from the Trust to meet the over-allotment – in effect increasing the size of the share offer.

Before Monday Fleming had used up about 10m of the "green-shoe" option, and has now bought back more than half the shares it can.

The idea of stabilisation is to create a price level where there is good two-way business rather than to keep the price artificially high. Under stabilisation rules Fleming can lead the market down, but cannot push the price up unless another market maker puts its bid up first.

Available profits fell 15 per cent to £314,732, mainly as a result of a 238,183 rise in interest. Oil and gas sales fell 18 per cent to £735,540.

## Bass sells another 170 pubs

By Philip Rawstorne

**B**ASS has sold 170 pubs to Marr Taverns, a London-based independent pub company headed by Mr Ron Kirk, former managing director of Mansfield Brewery.

The deal, which includes pubs in London, south-east England and South Wales, almost completes Bass's programme of 3,740 pub disposals to comply with the government's beer orders by November 1.

Since July 1991, it has sold 2,800 pubs and has agreed terms on more than another 100. "Interest in the remaining pubs to be sold is high and we are confident of reaching the target before the deadline," said Mr John Denning, Bass Taverns property director.

## Higher interest bill trims Crossroads Oil

Operating profits of the Crossroads Oil Group, a US-traded oil and gas explorer, were static at \$258,322 for the year ended March 31.

Available profits fell 15 per cent to \$314,732, mainly as a result of a 238,183 rise in interest. Oil and gas sales fell 18 per cent to £735,540.

## Exceptional 'transfer fee' lifts Manchester Ship Canal by 63%

By Ian Hamilton Fazey,  
Northern Correspondent

**M**ANCHESTER SHIP CANAL yesterday reported a 63 per cent rise, from £4.79m to £7.81m, in interim pre-tax profits after exceptional credits totalling £3.05m.

Turnover for the first half of 1992 was flat at £10.5m, but operating profit improved 21 per cent to £3.17m (£2.63m).

Earnings per share were 182.5p (£15.8p), but a decision on whether to pay a dividend will depend on the full year results, Mr Robert Hough, chairman, said yesterday. A dividend of 4.5p was paid last year.

Exceptionals included £2.43m

from Heywoods, the ship canal's container terminal operator – in effect a transfer fee from Ellesmere Port to Salford in Mersey Docks where Heywoods will start operating later this year.

Since Heywoods will take

container traffic accounted for

only £644,000 of turnover; most

turnover came from bulk

chemicals and liquids and the

basic customer base was

"secure", he said.

Another £300,000 of exceptions came from Massey Ferguson, the Varsity-owned farm machinery manufacturer.

to buy the ship canal's rights

to first option on land in Traf-

ford Park, where Massey Fer-

gusson has been reorganising.

The ship canal's long term

worry, however, is its property

portfolio in and around Salford

Quays, the Port of Manches-

ter's former disused docklands,

where it has about 200,000 sq ft

of new office space under

construction.

The company says this is

worth £2m a year in rental,

which prices it at only 10 per

sq ft, compared with £15-£20 for

lesser accommodation in Man-

chester city centre.

"Since we have only 6 per

cent gearing, I believe we can

take a long-term view of this,"

Mr Hough said, although let-

ting is "an immediate priority."

## Rexmore declines to £0.9m

### Practical Investment asset value ahead

**P**Ractical Investment Company had a net asset value of 139.5p per share at May 31, a 9 per cent improvement on the 128.5p value a year earlier.

Net revenue for the 12 months amounted to £1.01m (£936,441) for earnings per share of 5.07p (4.68p). The sec-

ond interim dividend is raised to

2.2p (£.195p) and again there

is a special dividend of 1.01p.

The total payment for the

year is 4.31p (3.97p) total.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Armitage Bros	3.4	Oct 16	3.2	8	5.7
Crown Eyeplas 5	fin	Oct 16	3.6	8	3.5
General Accident	9.7	Jan 1	9.7	-	26.75
Howard	fin	Oct 14	0.5	0.5	0.5
Metal Bulletin	2.7	Oct 9	2.4	-	7.4
Practical Invest	fin	Oct 13	1.985	4.31	3.785
Rea Brothers	0.25	Oct 2	0.25	-	0.5
Relyon	1.75	Oct 5	1.75	-	4.9
Rexmore	1.65	Oct 1	1.55	1.75	2.25

Dividends shown in pence per share net except where otherwise stated. 10m increased capital. SUSM stock. £ includes special of 0.01p.

## BOARD MEETINGS

FUTURE DATES	
Interlease	Sep. 14
Aspen Communications	Sep. 23
Barry Starburst	Sep. 11
City Centre Restaurants	Aug. 18
Edmunds	Aug. 24
Fairley	Sep. 7
Freight	Sep. 11
Gascoigne	Sep. 21
World of Leather	Sep. 18
Wynyard Garden Centres	Sep. 20
Black (Peter)	Sep. 7
de Morgan	Sep. 19

## AVIS

### AVIS EUROPE LIMITED

(the "Issuer")

(a company incorporated with limited liability under the laws of England, formerly known as Avis Europe plc)

#### NOTICE TO the holders of the

**£75,000,000****11 1/4 per cent Bonds due 1996**

of the Issuer

(the "Bondholders" and the "Bonds" respectively)

The sale of the European vehicle leasing and fleet management business carried on by certain subsidiaries of the Issuer to General Electric Capital Corporation ("GE") was completed on 7th August, 1992. The Law Debenture Trust Corporation P.L.C. (the "Trustee"), as trustee for the Defendants, has given notice to the Issuer that it has given notice to the Issuer to exercise its right under Article 11(1)(b) of the Trust Deed between the Issuer and the Trustees constituting the Bonds (the "Trust Deed") (i) to waive and/or authorise any breach by the Issuer of certain provisions of the Trust Deed and the Bonds resulting from the Sale and (ii) to determine that any cessation of the carrying on of the whole or a substantial part of the business of the Issuer or of its Principal Subsidiary (as defined in the Trust Deed) resulting from the Sale should not be treated as an event of default for the purposes of the Trust Deed.

One of the conditions subject to which the Trustee exercised such powers was the execution of certain documents, namely:

1. a Deed of Guarantee and Debenture dated 7th August, 1992 between Cliva Holdings PLC ("Cliva"), the holding company of the Issuer, certain of its U.K. subsidiaries and the Trustee;

2. a Sharing Agreement (the "Sharing Agreement") dated 7th August, 1992 between, inter alia, Cliva, the Issuer, Citibank, N.A., Citicorp Investment Bank Limited and the Trustee; and

3. a Second Supplemental Trust Deed ("Second Supplemental Trust Deed") dated 7th August, 1992 between Cliva, certain of its U.K. subsidiaries, the Issuer and the Trustee.

Pursuant to the Deed of Guarantee and Debenture, Cliva and certain of its U.K. subsidiaries have guaranteed the obligations of the Issuer under the Trust Deed and the Bonds and have granted fixed and floating charges over their assets to secure the obligations of the Issuer under the Second Supplemental Trust Deed.

Under the Second Supplemental Trust Deed, the Issuer will on 2nd August, 1992 pay to the Bondholders the sum of £7.50 for each £1,000 in principal amount of the Bonds held by them (the "Payment").

A Bondholder, other than one whose Bonds are held by Cedel S.A. ("Cedel") or Morgan Guaranty Trust Company of New York, Brussels office, or one whose Bonds are held by Euroclear, will be entitled to receive the Payment in respect of his Bonds(s) to a Paying Agent at any of the specified offices set out below. The Payment will be made by pounds sterling cheque drawn on, or at the option of the Bondholder, by transfer to his sterling account maintained by the payee with a bank in the City of London.

In the case of Bonds held by Cedel or Euroclear, the Payment will be made through the account of each Bondholder at Cedel or Euroclear, as the case may be.

Bonds in respect of which the Payment is made will be stamped to indicate that the Payment has been made.

Copies of the Deed of Guarantee and Debenture, the Sharing Agreement and the Second Supplemental Trust Deed are available for inspection by Bondholders or holders of the interests constituting the Bonds at the principal office of the Issuer, 95 Grosvenor Gardens, London SW1W 0AA and at the specified office of each of the Paying Agents set out below.

#### PRINCIPAL PAYING AGENT

The Royal Bank of Canada  
71 Queen Victoria Street  
London EC4V 4DE  
Telephone: 071-499 1188

#### OTHER PAYING AGENTS

Internationale Nederlanden Bank  
(Belgium) S.A./N.V.  
Lange Leie 10  
B-1000 Brussels  
Telephone: 010 322 217 4040

Bondholders whose Bonds are held by Cedel or Euroclear should contact the following for further information:

Cedel: Corporate Action Department (telephone: Luxembourg (352) 449921, telex: 271);

Euroclear: Custody Operations Department (telephone: Brussels (322) 5191211, telex: 60251;

Dated 12th August, 1992.

This notice is given by:  
**AVIS EUROPE LIMITED**

Avis Motors  
Park Road  
Bracknell  
Berkshire RG12 2EW

Dated 12th August, 1992.

By Order of the Board  
J.A. Nicholson  
Secretary

## 6-MONTHS' RESULTS

6 Months to 30.6.92	6 Months to 30.6.91
Estimated £m	Estimated £m

## COMPANY NEWS: UK

## BA climbs to £91m and meets City expectations

By Daniel Green

**HEAVY COST** cutting helped British Airways achieve a first-quarter recovery in pre-tax profits to £51m.

The comparable figure of £3m was depressed by the aftermath of the Gulf war.

Profits for the opening quarter, to end-June, were in line with analysts' expectations with further growth held back by poor sales of first and business class seats. BA shares fell 8p to 235p.

Lord King, chairman, said bookings for the second quarter "indicated continued strength in demand, though passenger yields would continue to reflect pressures associated with the strength of sterling and depressed premium demand, with the economics of several major markets remaining difficult."

"The airline is on track to achieve its planned £150m in cost savings in this, the second phase of its three-year gap closure programme." Last year the programme saved £265m.

Turnover in the first quarter rose to £1.36bn (£1.36bn), helped by a 15.5 per cent rise in passenger numbers. Most of this recovery was accounted for by growth in economy ticket sales.

The passenger load factor - a closely examined industry measure of how full aircraft are - rose from 69.1 per cent to 71.6 per cent. However, the



Lord King: on track to achieve planned cost savings

revenue per passenger fell 6.5 per cent, reflecting poor sales of higher priced tickets and increased competition in fares, especially across the North Atlantic.

BA generated £93m in cash after covering financing charges and spending on fixed assets and investments. This helped cut debt to £991m - £181m on the March year-end - and left gearing five percentage points lower at 37 per cent.

The interest charge fell from £36m to £28m, helped by lower interest rates, the weakening dollar and off-balance sheet fin-

## Saatchi back in the black with £11m

By Maggie Urry

**SAATCHI & SAATCHI**, the advertising company, yesterday reported a return to profit with a pre-tax surplus of £11.1m for the first half of 1992. That compared with a loss of £32m for the corresponding period of 1991.

Mr Robert Louis-Dreyfus, chief executive, said it was the first time the company had made a profit since he joined at the start of 1990. "It is nice to be in the black," he said.

The group's shares rose 5p to 136p on the news although that was still well below the 175.4p equivalent price at which Mr Louis-Dreyfus invested \$3m of his own money on joining the group.

He said it was "the worst financial investment I have made in my life". He has already announced plans to leave in June next year.

The chief executive said the group, which completed a recapitalisation including a £60m share issue in March last year, was now on a stable financial footing. He added that it was not planning to raise any new funds.

Net debt was £185m at the period end, and there were £26m of earnings to be met.

Mr Louis-Dreyfus said he expected it would be 1995 before the group could pay a dividend.

He pointed out that revenues were showing no underlying growth, and he expected them to be similar to last year, excluding currency movements. Revenues in the half year were £354.7m (£352.5m).

That was despite the loss of some large clients in 1991 such as the Northwest Airlines account. Mr Louis-Dreyfus said that the second half of the year would suffer from the loss in the UK Rover, the motor group. However, in the Far East, accounts worth nearly \$100m (£52.3m) had been won recently.

Trading profits were £19.6m (£10.6m) showing an improvement in margins from 3 per cent to 5.5 per cent. Mr Louis-Dreyfus revealed that group margins were targeted to reach 10 per cent by the end of 1994.

"There is no reason today we will not get there with flat revenues".

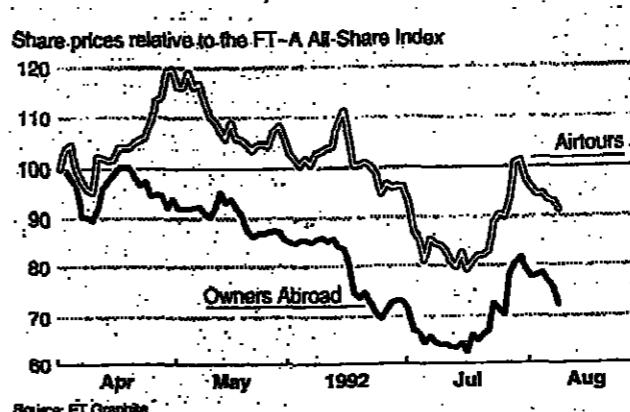
Staff numbers had fallen from 13,000 in 1991 to 12,300 currently, and a further 100 jobs could go in the second half through natural wastage.

First half severance costs amounted to £1.4m (£6.3m). Interest charges were £10.4m (£4.6m) and there was an exceptional profit of £1.9m (loss £28m after restatement in line with the 1991 accounts).

Earnings per share were 0.7p (losses 55.6p). There were extraordinary charges of £9.4m relating to goodwill written off on the sale of YCS.

## A market dogged by overcapacity

Christopher Price on the perennial problems faced by the travel industry



Source: FT Graphics

at the end of April, to 215p yesterday.

"The City is unlikely to ever give holiday companies a premium rating because of their ability to increase capacity so quickly and the low barriers to entry to the industry," says Mr Hamish Dickson at broker Hoare Govett. "It all makes for a very volatile profit line."

It also undermines the credibility of an industry trying to build confidence after the collapse last year of International Leisure Group, the UK's second biggest tour operator. But a succession of smaller highly-publicised insolvencies - such as Monday's appointment of receivers at Manchester Flight Centre - and a swirl of summer rumours that a medium-sized operator may follow suit, have not helped the industry's image, although it has to be said that those companies at risk are usually either niche players or operating outside of the mainstream of the industry.

While some degree of discounting is catered for in company budgets and market forecasts, it is this vicious circle of overcapacity and sliding prices that the City fears. Analysts have responded by revising forecasts and the shares have traded on low price-earnings ratios compared with the market.

The large established companies, such as Airtours and Owners Abroad, are cash-strong and able to withstand most of what the volatile industry brings their way.

Mr Peter Hilliar, at BZW, says: "It has always been a very cyclical industry with profit dependent on its peak periods. When discounting is low and booking high the share prices are still kept at a 15-20 per cent discount. Now their ratings have slipped back on all the old fears. The market needs to be convinced that the profits are going to be delivered."

## Canary Wharf offer considered

By Robert Peston

MR LEWIS RANIERI, the Wall Street investor, has emerged as a partner of Mr Larry Tisch, the media billionaire, in a possible bid for Canary Wharf, the east London property development.

The two investors, who expect to receive backing from investment funds, have offered to provide the £200m needed to complete the initial phases of Canary Wharf and find tenants for offices.

Their offer will be discussed tomorrow by 11 commercial bank lenders to the project, which have provided £576m in commercial bank loans. Mr

the project.

Under the terms of the Tisch/Ranieri offer, the banks would be repaid nothing until the new investors had earned a return on their £300m.

A banker said yesterday that the banks are split on what to do about the offer: "A third believe we should examine it slowly, a third think we should accept it and a third think we should reject it".

However, Mr Tisch and Mr Ranieri have hinted that they will withdraw if they do not receive strong encouragement.

Some bankers are concerned that if the offer is rejected, there is a risk that Canary Wharf will go into liquidation.

Trimoco's shares closed unchanged at 19p.

### Holmes Protection offers shunned

As Hartwell yesterday issued its official offer document, Trimoco, its target, again advised shareholders to take no action. It has promised to write to them with its views on the bid.

Hartwell is offering 17.4p per share and £175 for £100 nominal of 11.5 per cent convertible unsecured loan stock for Trimoco, the Dunsdale-based motor dealer.

Trimoco's shares closed unchanged at 19p.

### Kleen-e-ze buys mail order company

Holmes Protection, the US security company with a UK listing, said shareholders had taken up a very small proportion of new shares on offer as part of its debt restructuring.

Of 25.5m shares on offer at a price, after share consolidation, of 62.4p, only 825,355 were taken up. The balance has gone to institutions, the company's previous lenders and Sir Ian MacGregor, the chairman.

Tangible fixed assets being acquired are valued at £150,000 and customer lists at £150,000.

### Louis Newmark loss reduced

PRE-TAX losses at Louis Newmark, the maker of electrical, mechanical engineering and specialist equipment, were reduced from £1.07m to £1.07m in the year to April 4.

The result came on lower turnover of £24.8m (£36.6m), which reflected the loss of the Swatch agency and was after depreciation of £1.16m (£1.6m).

Losses per share were 29.9p (34.8p).

AAF pays £3.3m for buildings group

AAF Industries, the modular building and alloy wheels group, has acquired Transline, a manufacturer of system buildings, from the administrator for £3.27m cash.

The deal, comprising an initial £500,000 and further payments up to January 11 next year, includes the freehold property, plant and machinery, hire fleet, buildings stock, work in progress and goodwill.

AAF will also assume lease and hire purchase liabilities amounting to £280,000.

Increased deficit at Howard Holdings

An increased loss of £81.65m pre-tax was reported by Howard Holdings, the property development and plant hire group, for the 12 months to April 30.

The decline, from £49.75m, came on turnover of £5.83m (£7.04m) and was struck after exceptional charges of £11.16m (£11.16m).

Losses per share were 29.9p (34.8p).

Relyon declines to £1.5m

Reduced interest charges allowed Armitage Brothers, the pet products maker, to lift pre-tax profits by 20 per cent, from £70.6m to £85.2m, in the year to May 30.

Turnover declined by 8 per cent to £21.75m (£21.81m) and operating profits slipped to £98.3m (£1.06m).

Pre-tax profits for the 1990-91 year fell to £2.67m (£3.24m).

### Crown Eyeglass shares see 18p rise

Shares of Crown Eyeglass, the USM-listed maker and retailer of spectacles, yesterday rose 18p to 163p on news of an 80 per cent pre-tax profit.

Turnover for the 12 months to March 29 rose from £3.4m to £3.99m. The profits took account of an exceptional provision of £25.000 and interest income of £2,000 (charge £22,000). Directors said the latter reflected the elimination of group borrowings.

Earnings emerged at 19.4p (12.4p) and a final dividend of 4p makes a 6p (3.5p) total.

Metal Bulletin improves to £0.71m

Metal Bulletin, the business publishing group, reported profits of £711,600 before tax for the six months to June 30.

The advance, from £585,200, was achieved on turnover ahead to £5.81m (£5.44m).

The interim dividend goes up from 2.4p to 2.7p, payable from earnings of 5.1p (4.2p).

Costs of the move from the USM to the main market were taken as an extraordinary charge of £54,600.

### NOTICE OF EARLY REDEMPTION

The Goodyear Tire & Rubber Company

£12,500,000,000

6 7/8% Yen Bonds Due 1994

Notice is hereby given, pursuant to the Terms and Conditions of the above-mentioned Bonds (the "Bonds"), that the Goodyear Tire & Rubber Company has elected to redeem all of the outstanding Bonds on August 28, 1992 at the redemption price of 100.50 percent of the principal amount thereof plus accrued interest thereon from December 18, 1991 to such date in the amount of £47,743 per Bond.

The redemption price together with accrued interest as aforesaid will be paid upon presentation and surrender of the Bonds at the office of the Fixed Agent or any Paying Agent specified below. Payments will be made by cheque drawn on, or at the holder's option, by transfer to a Yen account maintained by the Payee with a bank in Tokyo. No payment will be made to an address in the United States or by transfer to an account maintained by the Payee in the United States.

Bonds presented for payment should be accompanied by all unmatured Coupons appertaining thereto. The face value of any missing unmatured Coupon will be deducted from the sum due for payment. The face amount of any such missing Coupon will be paid against surrender of such missing Coupon within three years from the date on which such Coupon by its terms became due.

Interest payments due on or prior to December 18, 1991 are payable upon presentation of relative Coupons in the manner provided above.

Interest shall cease to accrue on the Bonds on and after August 28, 1992.

By: THE BANK OF TOKYO, LTD.

Fiscal Agent and Principal Paying Agent

### FISCAL AND PRINCIPAL PAYING AGENT

The Bank of Tokyo, Ltd.  
3-2, Nihombashi Honchukuchi 1-chome  
Chuo-Ku, Tokyo 103, Japan

### PAYING AGENTS

Kreditbank S.A. Luxembourgeoise  
43, Boulevard Royal  
L-2955 - Luxembourg

Bank of Tokyo (Deutschland) AG  
Wiesbadenerstrasse 10  
6000 Frankfurt am Main 1

The Bank of Tokyo, Ltd.  
Avenue des Arts 58  
B-1040 Brussels

The Bank of Tokyo, Ltd.  
4-8 rue Sainte-Anne  
75001 Paris

### TEMPLETON GLOBAL STRATEGY SICAV Société d'Investissement à Capital Variable

2, boulevard Royal, Luxembourg  
R.C. LUXEMBOURG B-35117

### DIVIDEND ANNOUNCEMENT

For the fiscal year ended June 30, 1992 TEMPLETON GLOBAL STRATEGY SICAV will pay on August 13, 1992 the following dividends against presentation of the respective coupons:

- Templeton Global Income Fund: USD 0.200

coupons no 3

- Templeton DM Global Bond Fund: DM 0.135

coupons no 3

- Templeton Emerging Markets Fixed Income Fund: USD 0.450

coupons no 2

- Templeton Haven Fund: CHF 0.125

coupons no 1

Paying Agent in Luxembourg:  
Banque Internationale à Luxembourg

2, boulevard Royal, Luxembourg

The funds are taxed ex-dividend as from August 6, 1992.

For any queries, shareholders are invited to contact Templeton Investment Management Limited - Edinburgh Tel: 031-228 4506

The Board of Directors  
Luxembourg, August 1992

From Credit Analysis Ltd

AUGUST 12 1992

## capacity

of industry

of April, to

it is unlikely to

have companies a

rise in capacity

in the industry," says

John Dickson, at bro-

kers' "It all makes

sense in profit line."

which undermines the

confidence of an industry trying

to get back on its feet.

After a year of international

Group, the UK's

airline operator,

the airline of smaller flight

insolvencies and

Penney's appointment

at Manchester has

and a swirl of

operators that a merge

operator may follow

not help the industry

although it has to

that these companies

are usually either the

or operating outside

mainstream of the industry

large established compa-

such as Airtime, Air-

Overseas Abroad, are

and able to withstand

of what the relevant

industry brings them way.

Mr Peter Miller, at BAA

"It has always been

cyclicical industry we

dependent on its per-

when discounting

and booking high

prices are still kept at

per cent discount. No

fears have slipped be-

all the old fears. The

needs to be convinced it

profits are going to be

recovered."

**URBAN DEVELOPMENT**

The FT proposes to publish this survey on

**September 18, 1992.**

The FT reaches more business with property responsibility in the UK than any other daily newspaper and more senior European decision-makers on business premises/sites reading English-language newspapers.\*

For a full editorial synopsis and details of available advertisement positions, please contact:

Brian Heron  
Tel: 061-834 9381.  
Fax: 061-832 9248.  
Alexandra Buildings  
Queen Street  
Manchester M2 5HT.

Data source: BMRC Business Survey 1990, European Business Leadership Survey 1991.

**FT SURVEYS**

**Sea Brothers falls by 29% to £284,000**

Brothers, the oil re-

ported a 29 per cent in pretax profits to £284,000 in the first half of 1992.

The result was helped by lower debt provisions of £10 million.

Earnings per share came down 33p, and the price declined to 111 1/2p.

**Official Bulletin**  
proves to £0.71m

Official Bulletin, the busi-

ness publishing group, reported a 10 per cent rise in sales for the six months to June 30.

The advance from £6.2m to £6.8m is mainly due to 15.5 per cent growth in the international market from £2.4p to £2.7p, up by 12.5 per cent of £1.9p.

Costs of the group from £1.1m to the main market section as an investment charge of £5.6p.

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## COMMODITIES AND AGRICULTURE

## US orange juice prices plunge to contract lows

By Barbara Durr in Chicago

**I**N THE second day of a major sell-off, orange juice futures fell yesterday to life-of-contract lows on the New York Cotton Exchange.

Prices are plummeting following reports that the Brazilian harvest is larger and has begun sooner than expected. The Florida crop is also reported to be up significantly.

By mid-morning, the spot month, the September contract, had dropped 2.05 cents to 108.25 cents a lb, but the further out contracts were all hitting seriously with the 5-cent permissible daily limit on price movements.

Analysts said that the near term fundamentals in the market were all bearish, but chart-minded traders were also joining in the sell-off. Commodity funds jumped into sell on Monday driving all contracts but

the spot month to limit falls. The September spot month contract price reached its 10 cent limit with a fall of 8.25 cents to 108.25 cents a lb.

According to Ms Sandra Kaufl of Shewson Lehman, Brazilian supplies this 1992-1993 crop year will exceed the 273,500 boxes that were forecast earlier. Florida's crop is also expected to increase to at least 175,000 boxes, up 25 per cent from last year's 138,800.

If the October crop report by the US Department of Agriculture confirms the trade's perceptions about the higher Florida output, some analysts say that prices for frozen concentrated orange juice futures could plunge to just 75 cents a lb. However, the next level of support for prices is expected to come at 99 cents a lb. At that level frozen concentrated orange juice would be at a six year low.

## More US futures approved

By Barbara Durr

**T**HIS COMMODITY Futures Trading Commission, the futures industry regulator, has approved three new contracts that will serve to heighten competition among US futures markets. They include platinum and palladium futures for the New York Commodity Exchange (Comex), although contracts for the two metals already trade on the New York Mercantile Exchange (Nymex).

The commission has also approved the application of the Chicago Board of Trade to trade a new international phys-

## Tribunal backs Maori claim on fisheries

By Terry Hall in Wellington

**T**HE WAITANGI Tribunal, the powerful advisory body on Maori affairs, has recommended that most of the fisheries of New Zealand's South Island be handed over to the Ngai Tahu, one of the country's smallest tribes.

The tribunal in its findings said that the government had failed in a number of ways to honour its obligations to the South Island-based tribe from the signing of the treaty between the British and Maori people in 1840.

These included purchasing 34.5m acres from the tribe which left them landless and with no economic base on which to fish. Failure to protect and conserve the sea fisheries and an assumption that non-Maoris had equal rights with Maoris over their fishery.

The tribunal said that the Ngai Tahu had an exclusive right to fish virtually all the South Island coastline as well as a reasonable share of the 200-mile deep water fishery.

In the past similar findings have led to substantial cash settlements with the Maori tribes concerned, and observers say one in this case could be worth between NZ\$500m and NZ\$800m. However, a settlement much smaller than this is likely with the tribe gaining a direct share of the revenue.

Tribunal members rejected the tribe's claim for all sea fisheries off its boundaries, equivalent to 70 per cent of New Zealand's total commercial fisheries.

Mr Jim Bolger, prime minister, said the recommendation would not be accepted in full, especially as it would favour just one small group of Maori.

Maori representatives have emphasised that they do not plan any compulsory acquisition of South Island fishing held now by non-Maoris.

In its finding the tribunal said allowances should be made for the serious depletion of the inshore fisheries, caused by non-Maori fishing, while working out a reasonable share of the deep water fisheries.

Ngai Tahu's 28,000 members are already set to become the main beneficiaries of a \$120 million 10 per cent commercial fishing quota that had previously been agreed they would receive under the Maori Fisheries Act.

If the tribunal's recommendation was granted, the Ngai Tahu tribe would receive about 85 per cent of the total fishery for hoki, the major export fish.

Although gold's price went

## Canada's high-cost coal mines feel the pinch

Bernard Simon describes desperate efforts to improve efficiency and competitiveness

**O**NE AFTER another, western Canada's coal mines are confronting the painful reality that high-cost producers usually suffer the heaviest casualties in an oversupplied market.

Financial restructuring, labour confrontation, plead for lower taxes and protracted negotiations with suppliers are the order of the day in British Columbia, as the coal producers seek to improve their competitiveness by bringing down costs.

"There's a future only for a mine operating at absolute maximum efficiency," says Mr Jim Gardner, president of Fording Coal, whose mine in south-east British Columbia has been shut by a strike since early May. Fording, which was hoping to ship 6.5m tonnes of coking coal this year, has demanded that its workers accept management's right to do business with non-union contractors.

But a financial restructuring (which left a group of banks as sizeable minority shareholders) enabled the mine to emerge from court protection earlier this year. With the help of a change in management, Quintette has so far succeeded in bringing down its costs by even more than its owners expected. The labour force has shrunk by 20 per cent in the past 12 months.

While strike-bound Balmer and Fording have declared *majeure* on their export contracts, Quintette is now shipping coal at a record pace to Japanese steel mills. The mine is currently exporting over 400,000 tonnes a month, and its stocks will have dwindled to 8,000 tonnes by the end of August.

Quintette has now been overtaken by Westar as the industry's most critically ill patient. The Vancouver-based company, with debts of about C\$400m, applied for court protection in July.

The province's seven major coal producers suffered their biggest losses ever last year, with a combined shortfall from operations of C\$62m (£27m)

and write-offs totalling another C\$160m.

The adjustment process has progressed furthest at the Quintette mine in the north-east corner of the province. Quintette, which was a showpiece of Canadian resources policy when it opened eight years ago, was pushed to the brink of bankruptcy in the late 1980s by high costs, a heavy debt burden and the unrelenting squeeze on prices.

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non-executive directors, includ-

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Pearl Assurance (Unit Trust) Ltd	Linen Way, Peterborough PE2 8TV	0733 7047070			President Mutual Life Ass., Ass., Cen.	1-22 Weston Rd, London NW1 3RL	0733 404 2323			ScripLife Available	150 St Vincent St, Glasgow G1 1SR	041 248 2323			Sun Alliance Group	St Mary's Court, Hartman	0403 332 2323			Windsor Life Ass.	Royal Life Ass., Ltd	Ref	Yield	Grid
West Wood, Peterborough					Mutual Fund	1521 121	1.21			Life Fund	100 Victoria St, Glasgow G1 1SR			Live Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1522 121	1.21			Equity Fund	1523 121	1.21			Global Fund	1524 121	1.21		High Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1524 121	1.21			Corporate Fund	1525 121	1.21			Managed Fund	1526 121	1.21		Corporate Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1526 121	1.21			Equity Fund	1527 121	1.21			Equity Fund	1528 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1528 121	1.21			Corporate Fund	1529 121	1.21			Equity Fund	1530 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1530 121	1.21			Corporate Fund	1531 121	1.21			Equity Fund	1532 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1532 121	1.21			Corporate Fund	1533 121	1.21			Equity Fund	1534 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1534 121	1.21			Corporate Fund	1535 121	1.21			Equity Fund	1536 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1536 121	1.21			Corporate Fund	1537 121	1.21			Equity Fund	1538 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1538 121	1.21			Corporate Fund	1539 121	1.21			Equity Fund	1540 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1540 121	1.21			Corporate Fund	1541 121	1.21			Equity Fund	1542 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1542 121	1.21			Corporate Fund	1543 121	1.21			Equity Fund	1544 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1544 121	1.21			Corporate Fund	1545 121	1.21			Equity Fund	1546 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1546 121	1.21			Corporate Fund	1547 121	1.21			Equity Fund	1548 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1548 121	1.21			Corporate Fund	1549 121	1.21			Equity Fund	1550 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1550 121	1.21			Corporate Fund	1551 121	1.21			Equity Fund	1552 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1552 121	1.21			Corporate Fund	1553 121	1.21			Equity Fund	1554 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1554 121	1.21			Corporate Fund	1555 121	1.21			Equity Fund	1556 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1556 121	1.21			Corporate Fund	1557 121	1.21			Equity Fund	1558 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1558 121	1.21			Corporate Fund	1559 121	1.21			Equity Fund	1560 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1560 121	1.21			Corporate Fund	1561 121	1.21			Equity Fund	1562 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1562 121	1.21			Corporate Fund	1563 121	1.21			Equity Fund	1564 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1564 121	1.21			Corporate Fund	1565 121	1.21			Equity Fund	1566 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1566 121	1.21			Corporate Fund	1567 121	1.21			Equity Fund	1568 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1568 121	1.21			Corporate Fund	1569 121	1.21			Equity Fund	1570 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1570 121	1.21			Corporate Fund	1571 121	1.21			Equity Fund	1572 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1572 121	1.21			Corporate Fund	1573 121	1.21			Equity Fund	1574 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1574 121	1.21			Corporate Fund	1575 121	1.21			Equity Fund	1576 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1576 121	1.21			Corporate Fund	1577 121	1.21			Equity Fund	1578 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1578 121	1.21			Corporate Fund	1579 121	1.21			Equity Fund	1580 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1580 121	1.21			Corporate Fund	1581 121	1.21			Equity Fund	1582 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1582 121	1.21			Corporate Fund	1583 121	1.21			Equity Fund	1584 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1584 121	1.21			Corporate Fund	1585 121	1.21			Equity Fund	1586 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1586 121	1.21			Corporate Fund	1587 121	1.21			Equity Fund	1588 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1588 121	1.21			Corporate Fund	1589 121	1.21			Equity Fund	1590 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1590 121	1.21			Corporate Fund	1591 121	1.21			Equity Fund	1592 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1592 121	1.21			Corporate Fund	1593 121	1.21			Equity Fund	1594 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1594 121	1.21			Corporate Fund	1595 121	1.21			Equity Fund	1596 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1596 121	1.21			Corporate Fund	1597 121	1.21			Equity Fund	1598 121	1.21		Equity Fund	Ref	Yield	Grid		Live Ass.	Ref	Yield	Grid		
Property Acc. Fund	1598 121	1.21			Corporate Fund	1599 121	1.21			Equity Fund	1600 121	1.21		Equity Fund	Ref	Yield	Grid							

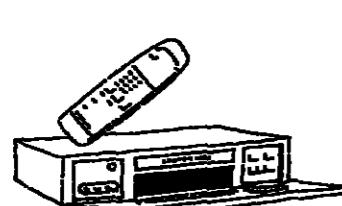
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*3:00 pm prices August 11*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**



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## NYSE COMPOSITE PRICES

Continued from previous page

	Ytd.	PV	Sis	Close	Price	1992	Ytd.	PV	Sis	Close	Stock	Div.	%	E 1000	High	Low	Close	Stock	Div.	%	E 1000	High	Low	Close	Price		
	High	Low	Block	Div.	%	E 1000	High	Low	Close	Stock	Div.	%	E 1000	High	Low	Close	Stock	Div.	%	E 1000	High	Low	Close	Price			
4% 24 Salomon	29	28	28	-1%	-1%	41	28	28	28	Telecom Co	110	14	14	14	33	27	27	27	Valero En	0.44	1	1	1485	24%	24%	24%	24%
41% 29 SalomonPap	40	39	41	-1%	-1%	41	39	39	39	Telecom Co	413	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
34% 29 SalomonPap	40	39	40	-1%	-1%	40	39	39	39	Telecom Co	121	4	4	4	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
30% 29 St Paul's	72	70	72	-1%	-1%	72	70	70	70	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
8% 29 St Paul's	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	45	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
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14% 13 Salomon Crp	7	5	5	-1%	-1%	7	5	5	5	Telecom Co	104	10	10	10	33	27	27	27	Valeco	0.50	1	1	5100	9%	9%	9%	9%
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## AMERICA

## Dow pulled down by several sell programs

## Wall Street

AMID confusing cross-currents from overseas stock and currency markets, US share prices eased across the board yesterday morning under the weight of several computer sell programs, writes Patrick Harverson in New York.

By 12.30 pm the Dow Jones Industrial Average was down 13.23 at 3,024.35. The more broadly based Standard & Poor's 500 was also lower at mid-session, down 2.07 at 417.35, and the Nasdaq composite was 4.27 lower at 604.19. Turnover on the NYSE was 85m shares by 12.30 pm.

Once again declines in foreign markets overnight set the tone for a downbeat opening to New York trading. The vulnerability of the dollar, which needed fresh support from world central banks yesterday, also troubled US investors, although another fall in long-term bond yields, which now stand at their lowest levels for five years, provided

some support for sentiment.

Against such a confusing background, computer program trades provided the market with its direction. After one buy program had helped prices in early trading, a series of sell programs sent the Dow tumbling almost 20 points in mid-morning. The light volume exaggerated the effect of these programs on the major equity indices.

Among individual stocks, Philip Morris fell \$1 to \$75% in active trading after the broking house, Kidder Peabody, lowered its investment rating from "buy" to "hold" citing the stock's recent gains.

The most actively traded sector was car stocks. General Motors slipped \$3 to \$37% in turnover of 1.2m shares. Ford gained \$3 to \$41% and Chrysler edged \$1 higher to \$21%.

After a delayed opening due to an order imbalance on the sell side, US Surgical plunged \$7 to \$73 in turnover of 2.5m shares following a downgrade from the broking house, Shearson Lehman Brothers.

## South African equities fall as De Beers loses 6 per cent

DE BEERS's warning of a substantial cut in its final dividends saw over R3.5bn wiped off the market capitalisation of the diamond giant and its associated companies, Anglo, Anamit and JCL.

De Beers, which reported its half-year results at midday, dropped R4.50, or 6.2 per cent to R88.50 in active trade after a R2 fall on Monday, while Anglos fell R3 to R109.75 and Ana-

min, which has an effective 25 per cent share of De Beers linked units, fell R6 or 7.2 per cent to R77. JCL lost R1 to R57.

For the Johannesburg market, this helped outweigh a relatively flat performance in industrialists, only 9 lower at 4,158, and the overall index dropped 37 to 3,309. The gold index, depressed by the weak bullion price, was off 10 at 994.

## EUROPE

## Dollar support credited for intraday recovery

CONCERNED support for the dollar was one reason why bourses recorded an intraday recovery yesterday, but not all dealers were convinced by this argument, writes Our Markets Staff.

FRANKFURT closed at new 1992 lows but well above its worst, the DAX index ending 17.95, or 1.1 per cent lower after a drop of 14.02, or 2.2 per cent to 614.07 in the FAZ at midsession.

Turnover rose from DM4.2bn to DM6.1bn. Ms Barbara Altmaier at B Metzler in Frankfurt attributed the turnaround to little foreign buying as the DAX approached its support level of 1,550 – its intraday low was 1,551.39 – and some subsequent short covering.

The market gave its worst treatment to retailers and construction groups which, until recently, still seemed to have stories to tell in higher consumption prospects, and the rebounding of east Germany.

Yesterday Karstadt and Billfinger & Berger, both high quality stocks, led their sectors down with falls of DM1.10 to DM57.50, and DM33 to DM83.7. Both are now approaching their lows for the year.

PARIS fell for the fourth consecutive day as the CAC 40 index gave up 17.42 to 1,727.80 in turnover of some FF11.38bn. Alcatel Alsthom was the most active stock and fell in line with the market to close down FF18 at FF16.22.

The computer services group, Cap Gemini, was affected by a revision of an analyst's 1992 EPS forecast,

various retailers released a mixed bag of second quarter results which produced a contrarian response from investors. The Limited rose \$1 to \$20.14, in spite of flat earnings, while JC Penney, which has risen steadily all year, fell \$1.20 to \$70.40 after reporting a big rise in net income to \$80m, and Wal-Mart eased \$1 to \$57.40 on news of a 21.5 per cent improvement in earnings to \$420m.

On the Nasdaq market, some technology and communications stocks were hit by brokers' downgrades, among them LM Ericsson, down \$1 at \$20.40, and America Online, \$14 lower at \$13.30.

TORONTO managed a slight rise by mid-session although trading remained dull.

The TSX 300 composite index was up 2.2 at 3,410.0 in volume of 5.9m shares.

Declines led advances by 130 to 104 with transactions valued at C\$82.7m.

## Pakistani shares lose the lustre of 1991

Farhan Bokhari profiles the bottom performer among emerging markets last month

**U**P WITH the Latin American leaders last year, Pakistan hit trouble in July and slipped 15.8 per cent in dollar terms, the worst decline in the emerging markets list from the IFC, part of the World Bank.

There had been a recovery this week and last but the Karachi Stock Exchange (KSE) Index is still 181.75 below the 1,520.90 registered on July 1, when the new financial year began, and 375.42, or 22 per cent below its 1992 high of 1,714.57 on January 7.

Political uncertainty loomed recently after a split within Prime Minister Nawaz Sharif's ruling alliance, the IDA (Islamic Democratic Alliance). A Karachi-based regional ethnic party, the MQM (Mohajir Qaumi Movement) broke ranks with Mr Sharif after an army-backed crackdown against its members, allegedly for running torture cells to victimise opponents.

For now, the presence of

army troops in the city has helped to restore some confidence, but that may last only until the army is called back to its barracks," says one leading businessman.

However, there are other reasons for the fall in equities this year. Last December, an Islamic court handed down a ruling which required all banks to eliminate pre-determined interest or usury, known as "riba", by the end of June this year, because the practice is considered unlawful under Islamic codes. The government has now appealed the ruling to Pakistan's supreme court.

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me court.

During the first six months

of this year, sentiment was dul-

led by concerns that the judg-

ment, if enforced, would have

implications for the country's

financial sector. Now, many

investors are watching to see

the outcome of the supreme

court's decision.

## IFC EMERGING MARKETS PRICE INDICES

Market	No. of stocks	Dollar terms			Local currency terms		
		Jul 31 1992	% Change over month	% Change on Dec 31 1992	Jul 31 1992	% Change over month	% Change on Dec 31 1992
Latin America							
Argentina	(29)	1,159.63	-11.6	-9.7	83,881.634	-11.3	-10.1
Brazil	(69)	112.62	+6.0	+7.3	144,747.303	+29.3	+31.6
Chile	(35)	2,022.59	-1.4	+31.2	5,688.71	+3.1	+27.4
Colombia	(20)	1,137.95	+15.1	+48.6	8,059.80	+16.4	+81.5
Mexico	(68)	1,509.27	-0.7	+4.1	24,310.61	-1.0	+5.0
Venezuela	(17)	528.88	-0.2	-21.8	4,674.63	+1.4	-14.7
East Asia							
South Korea	(91)	204.14	-6.6	-28.6	194.54	-6.8	-25.6
Philippines	(30)	1,979.19	-5.6	+37.7	2,448.95	-7.0	+28.7
Taiwan, China	(70)	543.93	-10.6	-13.7	340.18	-9.4	-16.4
South Asia							
India	(62)	338.34	-9.8	+22.2	758.16	-11.1	+32.9
Indonesia*	(53)	69.28	-0.3	+24.2	78.22	-0.9	+27.1
Malaysia	(62)	169.06	+1.2	+17.7	174.32	+1.1	+6.2
Pakistan	(58)	232.73	-15.5	-20.8	181.22	-15.8	-19.5
Sri Lanka	(51)	335.82	-3.6	+5.7	313.08	-3.4	+7.0
Euro/Mid East							
Greece	(32)	385.23	-4.7	-6.9	543.78	-6.9	-3.7
Jordan	(27)	98.73	-3.6	+2.7	171.42	-4.0	-0.1
Portugal	(30)	435.23	+1.3	+1.3	351.16	-0.2	-5.0
Turkey	(25)	45.98	-11.2	-45.8	421.93	-9.2	-25.2

Source: International Finance Corporation. Base date: Dec 1984 = 100. \*Dec 1989 = 100. \*\*Jan 1990 = 100. \*\*\*Feb 1990 = 100.

In addition, many investors are nervous over the worldwide decline in the cotton price. This means a lower profitability in the textile sector, and approximately one-third of KSE's 606 listed companies are

textiles related.

Despite recent trends, the KSE's President, Mr Arif Habib, continues to be optimistic, pointing to a rise in market turnover from last year's average of some 2.4m shares a day

to 2.8m this year, and continued corporate interest in floatin

new shares on to the market. Since January last year, he says, 150 new companies have been registered on the KSE.

## ASIA PACIFIC

## Tokyo extends slide and closes below 15,000

## Tokyo

THE Nikkei average extended its slide to a fourth consecutive day, closing below the 15,000 level for the first time since March 1988, writes Emiko Terao in Tokyo.

The index fell 243.78 to 14,822.66, a four-day loss of 7.3 per cent. It rose to the day's high of 15,172.72 in the morning but hit a low of 14,777.90 just before the close as small lot selling by individuals and futures-linked trading depressed sentiment.

Volume declined to 190m shares from 201m. Declines led advances by 788 to 96, with 108 unchanged, and a total of 548 issues fell to new lows for the year. The Topix index of all first section stocks lost 31.76 to 1,126.80, while, in London, the ISE/Nikkei 50 index rose 1.68 to 933.46.

Fears over bankruptcies among companies with high exposure to the stock and real estate markets resurfaced and prompted short-selling.

The plunge in share prices, however, raised hopes of further monetary easing, causing a rally on the government bond market. The yield on the No 129 10-year benchmark bond fell 0.036 percentage points to 4.985 per cent, and short-term money market rates also eased on anticipation of lower interest rates.

Comments by government officials that measures to prop up share prices may be brought forward have had little effect on sentiment. Furthermore, proposals to buy land placed as collateral at the banks, or to invest postal savings funds in the stock market have not provided fresh trading incentives.

The longer the government takes to implement economic measures such as the supplementary budget, the slimmer the effects will be, said Mr Robert Feldman at Salomon Brothers.

Speculators continued to liquidate issues bought on margin. Okamoto Industries, the most active issue of the day, fell Y42 to Y32, and Meiji Milk

HONG KONG saw moderate gains, influenced by the futures market trading. The Hang Seng Index advanced 18.81 to 5,886.75 in turnover of HK\$1.83bn.

Hutchinson Whampoa was the most actively traded share after its share placement on Monday but it closed unchanged at HK\$15.50. Cheung Kong rose 20 cents to HK\$23.50.

SEOUL fell but reports that the government may announce the award of the country's second telecom contract next week helped bidding companies. Sunkyoung and Yukong, which have bid for the contract, both rose Won1,0